PRELIMINARY OFFICIAL STATEMENT DATED JUNE 6, 2023

NEW ISSUE (Book-Entry Only) **RATINGS:** See "Ratings" herein

In the opinion of McCarter & English, LLP, Bond Counsel to the County, assuming compliance by the County with certain tax covenants described herein, under existing law, interest on the Bonds is excluded from the gross income of the owners of the Bonds for federal income tax purposes pursuant to Section 103 of the Internal Revenue Code of 1986, as amended ("Code") and interest on the Bonds is not an item of tax preference under Section 57 of the Code for purposes of computing alternative minimum tax imposed on individuals. However, interest on the Bonds may be taken into account in determining "adjusted financial statement income" for purposes of computing the alternative minimum tax imposed on certain "applicable corporations" for tax years beginning after December 31, 2022. Under existing law, interest on the Bonds and net gains from the sale of the Bonds are exempt from the tax imposed by the New Jersey Gross Income Tax Act. See "TAX MATTERS" herein.

\$4,313,000^{*} COUNTY OF CAMDEN, NEW JERSEY COUNTY COLLEGE BONDS, SERIES 2023 (Callable)

Dated: Date of Delivery

Due: January 15, as shown below

The \$4,313,000^{*} County College Bonds, Series 2023 (the "Bonds") of the County of Camden, New Jersey (the "County") shall be issued in fully registered form in the denominations of \$5,000 each or any integral multiple of \$1,000 in excess thereof. The Bonds when issued will be registered in the name of Cede & Co., as nominee of The Depository Trust Company ("DTC"), which will act as securities depository. The certificates will be on deposit with DTC. DTC will be responsible for maintaining a book-entry system for recording the interests of its participants or transfers of interests among its participants. The participants will be responsible for maintaining records regarding the beneficial ownership interests in the Bonds on behalf of the individual purchasers. Individual purchases may be made in the principal amount of \$5,000 or any integral multiple of \$1,000 in excess thereof through book-entries made on the books and the records of DTC and its participants. Individual purchasers of the Bonds will not receive certificates representing their beneficial ownership interests in the Bonds. See "THE BONDS – Book-Entry-Only System" herein.

Principal of the Bonds is payable on January 15 in each of the years set forth below. Interest on the Bonds will be payable from the date of delivery, commencing on January 15, 2024 and thereafter semi-annually on July 15 and January 15 in each year until maturity. TD Bank, National Association, Cherry Hill, New Jersey will serve as Paying Agent and Bond Registrar for the Bonds. The Bonds are subject to redemption prior to their stated maturities. See "THE BONDS – Optional Redemption" herein.

The Bonds are general obligations of the County and, unless paid from other sources, are payable from ad valorem taxes levied upon all the taxable property within the jurisdiction of the County for the payment of the Bonds and the interest thereon without limitation as to rate or amount. In addition, the Bonds are entitled to the benefits of the provisions of the County College Bond Act, P.L. 1971, c. 12 (N.J.S.A. 18A:64A-22.1 *et seq.*), as amended, pursuant to which an amount equal to one-half of the principal of and interest due on the Bonds will be paid by the State of New Jersey, subject to annual appropriation by the State.

MATURITIES, AMOUNTS, INTEREST RATES, YIELDS AND CUSIPS

Year	<u>Amount*</u>	Interest Rate	Yield	CUSIP ⁽¹⁾	Year	Amount*	Interest Rate	Yield	CUSIP ⁽¹⁾
2024	\$223,000	%	%		2032	295,000	%	%	
2025	240,000				2033	300,000			
2026	245,000				2034	310,000			
2027	255,000				2035	320,000			
2028	260,000				2036	330,000			
2029	270,000				2037	345,000			
2030	275,000				2038	360,000			
2031	285,000								

This cover page of this Official Statement contains information for quick reference only. It is <u>not</u> a summary of this issue. Investors must read this entire Official Statement to obtain information essential to the making of an informed investment decision.

The Bonds are offered for sale upon the terms of the Notice of Sale and subject to the approval of legality by the law firm of McCarter & English, LLP, Newark, New Jersey, Bond Counsel to the County. Certain legal matters will be passed upon for the County by Emeshe Arzon, Esquire, County Counsel. Acacia Financial Group, Inc., Mount Laurel, New Jersey has acted as financial advisor to the County in connection with the issuance of the Bonds. The Bonds, in definitive form, are expected to be available for delivery on or about June 28, 2023.

BID PROPOSALS WILL BE ACCEPTED ONLY BY ELECTRONIC SUBMISSION VIA PARITY ELECTRONIC BID SYSTEM OF I-DEAL LLC ON THURSDAY, JUNE 15, 2023 AT 10:45 A.M. FOR MORE DETAILS ON HOW TO BID ELECTRONICALLY, REFER TO THE ENCLOSED NOTICE OF SALE

* Preliminary, subject to change.

⁽¹⁾ CUSIP® is a registered trademark of the American Bankers Association. CUSIP Global Services (CGS) is managed on behalf of the American Bankers Association by FactSet Research Systems Inc. Copyright(c) 2023 CUSIP Global Services. All rights reserved. CUSIP® data herein is provided by CUSIP Global Services. This data is not intended to create a database and does not serve in any way as a substitute for the CGS database. CUSIP® numbers are provided for convenience of reference only. None of the County, the Underwriter or their agents or counsel assume responsibility for the accuracy of such numbers. The CUSIP number for a specified maturity is subject to being changed after the issuance of the Bonds as a result of various subsequent actions including, but not limited to, a refunding in whole or in part of such maturity or as a result of the procurement of secondary market portfolio insurance or other similar enhancement by investors that is applicable to all or a portion of certain maturities of the Bonds.

COUNTY OF CAMDEN, NEW JERSEY Courthouse 520 Market Street Camden, New Jersey 08102

BOARD OF COUNTY COMMISSIONERS

Louis Cappelli, Jr.	Director
Edward T. McDonnell	
Virginia Betteridge	Commissioner
Al Dyer	
Melinda Kane	
Jeffrey L. Nash	Commissioner
Jonathan L. Young, Sr	

CLERK OF THE BOARD OF COUNTY COMMISSIONERS

Karyn Gilmore

COUNTY ADMINISTRATIVE OFFICERS

Ross Angilella	Administrator
Steve Williams	Chief Financial Officer
Emeshe Arzon, Esquire	County Counsel

COUNTY BOND COUNSEL

McCarter & English, LLP Newark, New Jersey

FINANCIAL ADVISOR

Acacia Financial Group, Inc. Mount Laurel, New Jersey No broker, dealer, salesperson or other person has been authorized by the County to give any information or to make any representations with respect to the Bonds other than those contained in this Official Statement and, if given or made, such information or representations must not be relied upon as having been authorized by the County. Certain information contained herein has been obtained from sources other than the County that are believed to be reliable; but such sources are not guaranteed as to accuracy or completeness by the County. Such information is not to be construed as a representation of the County. The information and expressions of opinion herein are subject to change without notice, and neither the delivery of this Official Statement nor any sale hereunder shall, under any circumstances, create any implication that there has been no change in any of the information herein since the date hereof, or the date as of which such information is given, if earlier.

References in this Official Statement to laws, rules, regulations, resolutions, agreements, reports and documents do not purport to be comprehensive or definitive. All references thereto are qualified in their entirety by reference to the particular document, the full text of which may contain qualifications of and exceptions to statements made herein.

This Official Statement does not constitute an offer to sell or the solicitation of an offer to buy, nor shall there be any sale of the Bonds in any jurisdiction in which it is unlawful for any person to make such an offer, solicitation or sale.

The presentation of information in this Official Statement is intended to show recent historic information and, except as expressly stated otherwise, it is not intended to indicate future or continuing trends in the financial condition or other affairs of the County. No representation is made that past experience, as is shown by the financial and other information, will necessarily continue or be repeated in the future.

This Official Statement is not to be construed as a contract or an agreement between the County and the purchasers or holders of any of the Bonds. Any statements made in this Official Statement involving matters of opinion, whether or not expressly so stated, are intended merely as opinions and not as a representations of fact. The information, estimates and expressions of opinion herein are subject to change without notice. The delivery of this Official Statement and any sale of the Bonds made hereunder shall not, under any circumstances, create any implication that there has been no change in the affairs of the County since the date hereof. This Official Statement is submitted in connection with the sale of the Bonds referred to herein and may not be reproduced or used, in whole or in part, for any other purpose.

IN MAKING AN INVESTMENT DECISION, INVESTORS MUST RELY ON THEIR OWN EXAMINATION OF THE COUNTY AND THE TERMS OF THE OFFERING, INCLUDING THE MERITS AND RISKS INVOLVED. THESE SECURITIES HAVE NOT BEEN RECOMMENDED BY ANY FEDERAL OR STATE SECURITIES COMMISSION OR REGULATORY AUTHORITY. FURTHERMORE, THE FOREGOING AUTHORITIES HAVE NOT CONFIRMED THE ACCURACY OR DETERMINED THE ADEQUACY OF THIS OFFICIAL STATEMENT. ANY REPRESENTATION TO THE CONTRARY MAY BE A CRIMINAL OFFENSE. McCarter & English, LLP has not verified the accuracy, completeness or fairness of the information contained herein, except under the heading "TAX MATTERS" and accordingly, assumes no responsibility therefore and will express no opinion with respect thereto.

IN CONNECTION WITH THIS OFFERING, THE UNDERWRITER MAY OVER ALLOT OR EFFECT TRANSACTIONS THAT STABILIZE OR MAINTAIN THE MARKET PRICE OF THE BONDS AT A LEVEL ABOVE THAT WHICH MIGHT OTHERWISE PREVAIL IN THE OPEN MARKET. SUCH STABILIZING, IF COMMENCED, MAY BE DISCONTINUED AT ANY TIME WITHOUT PRIOR NOTICE. THE UNDERWRITER MAY OFFER AND SELL THE BONDS TO CERTAIN DEALERS AT PRICES LOWER THAN THE PUBLIC OFFERING PRICES OR AT YIELDS HIGHER THAN THE YIELDS STATED ON THE COVER PAGE HEREOF AND SAID PUBLIC OFFERING PRICES OR YIELDS MAY BE CHANGED FROM TIME TO TIME.

The order and placement of materials in this Official Statement, including the Appendices, are not to be deemed to be a determination of relevance, materiality or importance, and this Official Statement, including the Appendices, must be considered in its entirety.

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OFFICIAL STATEMENT

\$4,313,000* COUNTY OF CAMDEN, NEW JERSEY COUNTY COLLEGE BONDS, SERIES 2023 (CALLABLE)

INTRODUCTION

This Official Statement, including the cover page and Appendices hereto, has been prepared to provide information with respect to the \$4,313,000* aggregate principal amount of County of Camden, New Jersey County College Bonds, Series 2023 ("Bonds") issued pursuant to the Local Bond Law of the State of New Jersey ("State"), constituting Chapter 169 of the Laws of the State (*N.J.S.A.* 40A:2-1 *et seq.*), as amended and supplemented ("Local Bond Law"), the bond ordinance and a resolution of the County described below.

PURPOSE OF THE BOND ISSUE

The Bonds are being issued by the County of Camden, New Jersey ("County") to provide funds which will be used for capital improvements at the Camden County College consisting of (i) making necessary upgrades and improvements to the HVAC system, as well as supporting building systems, including associated mechanical, electrical and plumbing systems at the Camden Campus. This project will include the full replacement of the roof and associated building envelope work for the entire building; (ii) demolition of existing HVAC equipment and system at Polk Hall; (iii) HVAC upgrades and improvements at Polk Hall; (iv) replacement of the roof at Polk Hall together with associated improvements necessary therefor; (v) upgrades to and improvements of the HVAC system at the Regional Emergency Training Center including the full replacement of three existing rooftop units, repairs and improvements to the major building systems, including electrical, mechanical and plumbing as necessary to support the new HVAC System; and (vi) payment of certain costs and expenses incidental to the issuance and delivery of the Bonds.

AUTHORIZATION FOR THE BONDS

The County is authorized to issue the County College Bonds pursuant to: (i) the Local Bond Law; (ii) a bond ordinance which has been duly and finally adopted by the Board of County Commissioners (the "Board") on May 18, 2023 and published in accordance with the requirements of the Local Bond Law ("Bond Ordinance"); and (iii) a resolution adopted by the Board on May 18, 2023 (the "Bond Resolution"). The Bond Ordinances was published after final adoption along with the statement required by the Local Bond Law that the twenty day period of limitation within which a suit, action or proceeding questioning the validity of the proceedings authorizing the Bond Ordinance can be commenced, began to run from the date of first publication of such estoppel statement.

^{*}Preliminary, subject to change.

THE BONDS

General

The Bonds will be issued in the aggregate principal amount of \$4,313,000^{*}. The Bonds will be dated the date of delivery and bear interest from such date at the respective interest rates set forth on the cover page of this Official Statement. Interest on the Bonds will be payable commencing on January 15, 2024 and semi-annually thereafter on July 15 and January 15 in each year ("Interest Payment Dates") until maturity or earlier redemption. Individual purchases of beneficial ownership interests in the Bonds may be made in the principal amount of \$5,000 or any integral multiple of \$1,000 in excess thereof through book-entries made on the books and the records of DTC (as hereinafter defined) and its participants. See "THE BONDS — Book-Entry-Only System" below. The Bonds will mature on January 15 in the respective years and in the respective principal amounts, all as shown on the cover page of this Official Statement. The Bonds are subject to redemption prior to maturity. See "THE BONDS — Optional Redemption" below.

The Bonds will be issued in fully registered form without coupons. The principal of the Bonds will be payable to the registered owners at maturity upon presentation and surrender of the Bonds at the offices of TD Bank, National Association, Cherry Hill, New Jersey ("Paying Agent"). Interest on the Bonds shall be payable on each Interest Payment Date to the registered owner of record thereof appearing on the registration books kept by the Paying Agent, acting as bond registrar, as of the close of business on the fifteenth (15th) day of the calendar month preceding the month in which interest is paid.

So long as The Depository Trust Company ("DTC") or its nominee, Cede & Co., is the registered owner of the Bonds, payments of the principal of and interest on the Bonds will be made directly to Cede & Co., as nominee of DTC. Disbursements of such payments to the participants of DTC ("Direct Participants") is the responsibility of DTC and disbursements of such payments to the Beneficial Owners (as hereinafter defined) of the Bonds is the responsibility of the Direct Participants and Indirect Participants (as hereinafter defined) and not the County or the Paying Agent.

Optional Redemption

The Bonds maturing prior to January 15, _____ are not subject to redemption prior to maturity. The Bonds maturing on or after January 15, _____ are subject to redemption prior to maturity at the option of the County, at any time on or after January 15, _____, in whole or in part, upon notice of redemption given by the County by first class mail, postage prepaid, to the registered owner of any Bond to be redeemed at the address shown on the registration books of the County not less than thirty (30) days nor more than sixty (60) days prior to the redemption date; provided, however, that failure to mail or to receive such notice, or any defect therein, shall not affect the validity of the proceedings for redemption. If the Bonds are redeemed in part, the Bonds shall be redeemed in inverse order of their maturity and by lot within a maturity if less than all of the Bonds of such maturity are to be redeemed. The Bonds subject to redemption shall be redeemed at the redemption price of 100% of the principal amount thereof plus accrued interest to the date fixed for redemption.

^{*}Preliminary, Subject to change

If notice of redemption has been given by mail, the Bonds or the portion thereof called for redemption shall be due and payable on the date fixed for redemption at the redemption price, together with accrued interest to the date fixed for redemption. Payment shall be made upon surrender of the Bonds redeemed.

Book-Entry-Only System¹

The description which follows of the procedures and recordkeeping with respect to beneficial ownership interest in the Bonds, payment of principal and interest and other payments on the Bonds to Direct Participants, Indirect Participants or Beneficial Owners, confirmation and transfer of beneficial interests in the Bonds and other related transactions by and among DTC, Direct Participants and Beneficial Owners is based on certain information furnished by DTC to the County. Accordingly, no representations can be made concerning these matters and none of the Direct Participants, the Indirect Participants or the Beneficial Owners should rely on the following information with respect to such matters, but should instead confirm the same with DTC or the Direct Participants, as the case may be. Information concerning DTC and the Book-Entry-Only System has been obtained from DTC and is not guaranteed as to accuracy or completeness by, and is not construed as a representation of, the County.

DTC will act as securities depository for the Bonds. The Bonds will be issued as fully registered securities registered in the name of Cede & Co. (DTC's partnership nominee) or such other name as may be requested by an authorized representative of DTC. One fully registered Bond certificate will be issued for each maturity of the Bonds, in the aggregate principal amount of such maturity, and will be deposited with DTC.

DTC, the world's largest securities depository, is a limited-purpose trust company organized under the New York Banking Law, a "banking organization" within the meaning of the New York Banking Law, a member of the Federal Reserve System, a "clearing corporation" within the meaning of the New York Uniform Commercial Code, and a "clearing agency" registered pursuant to the provisions of Section 17A of the Securities Exchange Act of 1934, as amended. DTC holds and provides asset servicing for over 3.5 million issues of U.S. and non-U.S. equity issues, corporate and municipal debt issues, and money market instruments from over 100 countries that DTC's participants ("Direct Participants") deposit with DTC. DTC also facilitates the post-trade settlement among Direct Participants of sales and other securities transactions in deposited securities, through electronic computerized book-entry transfers and pledges between Direct Participants' accounts. This eliminates the need for physical movement of securities certificates. Direct Participants include both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, clearing corporations and certain other organizations. DTC is a wholly-owned subsidiary of The Depository Trust & Clearing Corporation ("DTCC"). DTCC is the holding company for DTC, National Securities Clearing Corporation and Fixed Income Clearing Corporation, all of which are registered clearing agencies. DTCC is owned by the users of its regulated subsidiaries. Access to the DTC system is also available to others such as both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, and clearing corporations that clear through or maintain a custodial relationship with a Direct Participant, either directly or indirectly ("Indirect Participants"). DTC has a Standard & Poor's rating of AA+. The DTC rules applicable to its Direct Participants and Indirect Participants are on file with the Securities and

¹ Source: The Depository Trust Company.

Exchange Commission. More information about DTC can be found at www.dtcc.com.

Purchases of the Bonds under the DTC system must be made by or through Direct Participants, which will receive a credit for the Bonds on DTC's records. The ownership interest of each actual purchaser of the Bonds ("Beneficial Owner") is in turn to be recorded on the Direct Participants' and Indirect Participants' records. Beneficial Owners will not receive written confirmation from DTC of their purchase. Beneficial Owners are, however, expected to receive written confirmations providing details of the transaction, as well as periodic statements of their holdings, from the Direct Participant or Indirect Participant through which the Beneficial Owner entered into the transaction. Transfers of ownership interests in the Bonds are to be accomplished by entries made on the books of Direct Participants and Indirect Participants acting on behalf of Beneficial Owners. Beneficial Owners will not receive certificates representing their ownership interests in the Bonds, except in the event that use of the book-entry system for the Bonds is discontinued.

To facilitate subsequent transfers, all Bonds deposited by Direct Participants with DTC are registered in the name of DTC's partnership nominee, Cede & Co., or such other name as may be requested by an authorized representative of DTC. The deposit of the Bonds with DTC and their registration in the name of Cede & Co. or such other DTC nominee do not effect any change in beneficial ownership. DTC has no knowledge of the actual Beneficial Owners of the Bonds; DTC's records reflect only the identity of the Direct Participants to whose accounts the Bonds are credited, which may or may not be the Beneficial Owners. The Direct Participants and Indirect Participants will remain responsible for keeping account of their holdings on behalf of their customers.

Conveyance of notices and other communications by DTC to Direct Participants, by Direct Participants to Indirect Participants and by Direct Participants and Indirect Participants to Beneficial Owners will be governed by arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time.

Redemption notices shall be sent to DTC. If less than all of the Bonds within a maturity are being redeemed, DTC's practice is to determine by lot the amount of interest of each Direct Participant in such maturity to be redeemed.

Neither DTC nor Cede & Co. (nor such other DTC nominee) will consent or vote with respect to the Bonds unless authorized by a Direct Participant in accordance with DTC's procedures. Under its usual procedures, DTC mails an omnibus proxy to the County or the Paying Agent as soon as possible after the record date. The omnibus proxy assigns Cede & Co.'s consenting or voting rights to those Direct Participants to whose accounts the Bonds are credited on the record date (identified in a listing attached to the omnibus proxy).

Redemption proceeds and principal and interest payments on the Bonds will be made to Cede & Co. or such other nominee as may be requested by an authorized representative of DTC. DTC's practice is to credit Direct Participants' accounts upon DTC's receipt of funds and corresponding detail information from the County or the Paying Agent on the payable date in accordance with their respective holdings shown on DTC's records. Payments by Direct Participants and Indirect Participants to Beneficial Owners will be governed by standing instructions and customary practices, as is the case with securities held for the accounts of customers in bearer form or

registered in "street name," and will be the responsibility of such Direct Participant or Indirect Participant and not of DTC, its nominee, the County or the Paying Agent, subject to any statutory or regulatory requirements as may be in effect from time to time. Payment of redemption proceeds and principal and interest with respect to the Bonds to Cede & Co. (or such other nominee as may be requested by an authorized representative of DTC) is the responsibility of the County or the Paying Agent; disbursement of such payments to Direct Participants will be the responsibility of DTC; and disbursement of such payments to the Beneficial Owners will be the responsibility of Direct Participants and Indirect Participants. THE COUNTY AND THE PAYING AGENT CANNOT AND DO NOT GIVE ANY ASSURANCES THAT DTC WILL DISTRIBUTE TO THE DIRECT PARTICIPANTS OR THAT THE DIRECT PARTICIPANTS OR THE INDIRECT PARTICIPANTS WILL DISTRIBUTE TO THE BENEFICIAL OWNERS OF THE BONDS: (I) PAYMENTS OF PRINCIPAL, REDEMPTION PRICE, OR INTEREST ON THE BONDS; (II) REPRESENTING **OWNERSHIP** CERTIFICATES AN INTEREST OR OTHER CONFIRMATION OF BENEFICIAL OWNERSHIP INTERESTS IN THE BONDS; OR (III) REDEMPTION OR OTHER NOTICES SENT TO DTC OR CEDE & CO., ITS NOMINEE, AS THE REGISTERED OWNER OF THE BONDS, OR THAT THEY WILL DO SO ON A TIMELY BASIS OR THAT DTC, DIRECT PARTICIPANTS OR INDIRECT PARTICIPANTS WILL SERVE AND ACT IN THE MANNER DESCRIBED IN THIS OFFICIAL STATEMENT.

NEITHER THE COUNTY NOR THE PAYING AGENT WILL HAVE ANY RESPONSIBILITY OR OBLIGATION TO ANY DIRECT PARTICIPANT, INDIRECT PARTICIPANT OR ANY PERSON CLAIMING A BENEFICIAL OWNERSHIP INTEREST IN THE BONDS UNDER OR THROUGH DTC OR ANY DIRECT PARTICIPANT, OR ANY OTHER PERSON WHO IS NOT SHOWN IN THE REGISTRATION BOOKS OF THE COUNTY AS BEING A BONDHOLDER. THE COUNTY AND THE PAYING AGENT SHALL HAVE NO RESPONSIBILITY WITH RESPECT TO: (I) THE ACCURACY OF ANY RECORDS MAINTAINED BY DTC OR ANY DIRECT PARTICIPANT OR INDIRECT PARTICIPANT WITH RESPECT TO ANY OWNERSHIP INTEREST IN THE BONDS; (II) THE PAYMENT OF ANY AMOUNT DUE BY DTC TO ANY DIRECT PARTICIPANT, ANY INDIRECT PARTICIPANT OR ANY BENEFICIAL OWNER IN RESPECT OF THE PRINCIPAL, REDEMPTION PRICE, OR INTEREST ON THE BONDS; (III) THE DELIVERY TO ANY DIRECT PARTICIPANT, ANY INDIRECT PARTICIPANT OR ANY BENEFICIAL OWNER OF ANY REDEMPTION OR OTHER NOTICE WHICH IS PERMITTED OR REQUIRED TO BE GIVEN TO BONDHOLDERS: OR (IV) ANY CONSENT GIVEN OR OTHER ACTION TAKEN BY DTC OR CEDE & CO. AS THE REGISTERED OWNER.

For every transfer and exchange of Bonds, Owners requesting such transfer or exchange may be charged a sum sufficient to cover any tax, governmental charge or transfer fees that may be imposed in relation thereto, which charge may include transfer fees imposed by the County, the Paying Agent, DTC, the Direct Participant or the Indirect Participant in connection with such transfers or exchanges.

The information in this section concerning DTC and DTC's book-entry system has been obtained from sources that the County believes to be reliable, but the County takes no responsibility for the accuracy thereof.

SO LONG AS CEDE & CO. IS THE REGISTERED OWNER OF THE BONDS, AS NOMINEE OF DTC, REFERENCES HEREIN TO THE BONDHOLDERS OR

REGISTERED OWNERS OF THE BONDS (OTHER THAN UNDER THE CAPTION "TAX MATTERS") SHALL MEAN CEDE & CO. AND SHALL NOT MEAN THE BENEFICIAL OWNERS OF THE BONDS.

Discontinuance of Book-Entry-Only System

DTC may discontinue providing its services as securities depository with respect to the Bonds at any time by giving reasonable notice to the County or the Paying Agent. Under such circumstances, in the event that a successor securities depository is not obtained, Bond certificates are required to be printed and delivered.

If the County would like to discontinue the use of the system of book-entry transfers of the Bonds issued by it through DTC (or a successor securities depository), the County shall make such request of DTC (or a successor securities depository). Upon receipt of any such withdrawal request, (i) DTC will issue an Important Notice notifying its Direct Participants of the receipt of a withdrawal request from the County reminding Direct Participants that they may utilize DTC's withdrawal procedures if they wish to withdraw their securities from DTC and (ii) DTC will process withdrawal requests submitted by Direct Participants in the ordinary course of business, but will not effectuate withdrawals based upon a request from the County.

In the event that the book-entry-only system is discontinued and the Beneficial Owners become registered owners of the Bonds, the following provisions would apply: (i) the Bonds may be exchanged for an equal aggregate principal amount of Bonds in other authorized denominations, of the same maturity, upon surrender thereof at the principal corporate trust office of the Paying Agent; (ii) the transfer of any Bonds may be registered on the books maintained by the Paying Agent for such purpose only upon the surrender thereof to the Paying Agent together with the duly executed assignment in form satisfactory to the Paying Agent; and (iii) for every exchange or registration of transfer of Bonds, the Paying Agent may make a charge sufficient to reimburse for any tax or other governmental charge required to be paid with respect to such exchange or registration of transfer of the Bonds. Interest on the Bonds will be payable by check or draft mailed on each Interest Payment Date to the registered owners thereof as of the close of business on each next preceding May 15 and November 15.

Security for the Bonds

The full faith and credit of the County are irrevocably pledged for the payment of the principal of and interest on the Bonds. The Bonds are general obligations of the County and are secured by a pledge of the full faith and credit of the County for the payment of the principal thereof and interest thereon. The Bonds are payable, if not paid from other sources from *ad valorem* taxes levied upon all the taxable property within the jurisdiction of the County without limitation as to rate or amount. See "COUNTY INDEBTEDNESS" herein.

In addition to the foregoing security, the Bonds are entitled to the benefits of the provisions of the County College Bond Act, P.L. 1971, c. 12 (*N.J.S.A.* 18A:64A-22.1 *et seq.*), as amended ("College Bond Act"), pursuant to which an amount equal to one-half of the principal of and interest due on the Bonds will be paid by the State, subject to annual appropriation by the State. The Bonds are not a debt or liability of the State. Payment by the State pursuant to the College Bond Act is dependent upon appropriations provided by law from time to time.

Other Financings

The County expects to request The Camden County Improvement Authority to issue via negotiated sale its County Guaranteed Loan Revenue Bonds (County Capital Program), Series 2023 of approximately \$19,500,000 in the Fall. Such bonds will be direct general obligations of the County.

CERTAIN PROVISIONS OF THE LAWS OF NEW JERSEY RELATING TO COUNTY FINANCIAL OPERATIONS

Annual Audit (N.J.S.A. 40A:5-4)

Since 1917, every county of the State must be audited annually by a Registered Municipal Accountant of the State. The annual audit, conforming to the Division of Local Government Services "Requirements of Audit," includes recommendations for improvement of the local unit's financial procedures and must be filed with the county and the Director of the Division of Local Government Services ("Division") in the State Department of Community Affairs ("Director") prior to June 30 of each year unless extensions are granted.

The State Board of Certified Public Accountants regulates the Registered Municipal Accountant who must obtain a triennial license.

Annual Financial Statement (N.J.S.A. 40A:5-12)

An Annual Financial Statement for the fiscal year must be filed with the Director on or before January 26 of the succeeding year. The Financial Statement is prepared by the chief financial officer of the county. It reflects the results of operations of the year of the Current Fund. If there is a cash deficit in such fund it must be included in full in the succeeding year's budget.

Local Budget Law (N.J.S.A. 40A:4-1 et seq.)

The foundation of the State's local finance system is the annual cash basis budget. Every local unit must adopt an annual operating budget in the form required by the Division. Certain items of revenue and appropriation are regulated by law and the proposed operating budget must be certified as approved by the Director prior to final adoption of the budget by the local unit. The Local Budget Law requires each local unit to appropriate sufficient funds for payment of current debt service, and the Director must examine the budget with reference to all estimates of revenue and the following appropriations: (a) payment of interest and debt redemption charges, (b) deferred charges and statutory expenditures, (c) cash deficit of preceding year, (d) reserve for uncollected taxes, and (e) other reserves and nondisbursement items. Taxes levied are a product of total appropriations less nontax revenues are limited to the amount actually realized during the previous year unless the Director certifies a higher figure. The Director is empowered to permit a higher level of anticipation, however, there should be sufficient statutory or other evidence to substantiate that such anticipation is reasonable.

The Director has no authority over individual operating appropriations, unless a specific amount is required by law, but the review functions, focusing on anticipated revenues, serve to protect the solvency of all local units. Local budgets, by law and regulation, must be in balance on a "cash basis," i.e., the total of anticipated revenues must equal the total appropriations (N.J.S.A. 40A:4-22).

In accordance with the Local Budget Law and related regulations, each local unit must adopt and annually revise a six-year capital program. The capital program, when adopted, does not constitute the appropriation of funds, but sets forth a plan of capital expenditures which the local unit may contemplate over the six year period. Expenditures for capital purposes may be made either by ordinances adopted by the governing body which set forth the items and the methods of financing, or from the annual operating budget.

The Local Budget Law also permits the issuance of tax anticipation notes which are limited in amount by such law and must mature within 120 days of the close of the fiscal year (six months in the case of counties).

Revenue

The County derives its revenue from State and Federal Aid, departmental fees and tax levy on real property. The primary source of revenue is the County taxes, which are apportioned among the constituent municipalities in proportion to their share of equalized, assessed valuation.

The municipalities in the County make quarterly payments to the County of the County taxes on February 15, May 15, August 15 and November 15 of each year.

Cap Law (*N.J.S.A.* 40A:4-45.4)

The Cap Law imposed restrictions which limit the allowable increase on county taxes over the previous year's taxes to the lesser of two and one-half percent, or the rate of the annual percentage increase in the Implicit Price Deflator for State and Local Government purchases of goods and services, as published by the United States Department of Commerce ("Cost of Living Adjustment"). Exceptions to the limitations imposed by the Cap Law exist for, among other things, the payment of debt service; capital expenditures; extraordinary expenses approved by the Local Finance Board in the Division ("Local Finance Board") required for implementation of an interlocal services agreement; expenditures mandated as a result of certain emergencies; and certain expenditures for services mandated by court order or Federal or State law.

Additional legislation constituting P.L. 2007, c.62, became effective on April 3, 2007, which, among other things, imposed a four percent (4%) cap on the tax levy that municipalities, counties, fire districts and solid waste collection districts may impose, with very limited exceptions and subject to certain adjustments. The exclusions from the four percent (4%) tax levy cap include: (i) increases required to be raised for debt service and certain lease payments to county improvement authorities; (ii) increases to replace certain State aid due to a reduction in State aid from the previous budget year; (iii) increases in certain pension contributions; (iv) for municipalities, any increase, greater than four percent (4%), in the reserve for uncollected taxes that is required by law; and (v) certain increases in health care costs in excess of four percent (4%).

Additionally, legislation constituting P.L. 2010, c.44, effective July 13, 2010, reduced the 4% cap on the tax of a municipality, county and school district to 2%, with certain exceptions, including increases required to be raised for debt service, for pension contributions and accrued liability for pension contributions in excess of 2%, for health care costs equal to that portion of the actual increase in total health care costs for the budget year that is in excess of 2% of the total health care costs in the prior year, subject to certain other limitations, and extraordinary costs incurred by a local unit directly related to a declared emergency. The voters may approve increases over 2% not otherwise permitted by a vote of a majority of the voters voting on a public question.

Neither of the tax levy limitations nor the "Cap Law" limits the obligation of the County to levy *ad valorem* taxes upon all taxable property within the jurisdiction of the County to pay debt service on its bonds or notes.

Miscellaneous Revenues (N.J.S.A. 40A:4-26)

The Local Budget Law provides that: "No miscellaneous revenues from any source shall be included as an anticipated revenue in the budget in an amount in excess of the amount actually realized in cash from the same source during the next preceding fiscal year, unless the Director shall determine upon application by the governing body that the facts clearly warrant the expectation that such excess amount will actually be realized in cash during the fiscal year and shall certify such determination, in writing, to the local unit."

No budget or amendment thereof shall be adopted unless the Director shall have previously certified his approval thereof with the exception of inclusion of categorical grants-in-aid contracts for their face amount with an offsetting appropriation. The fiscal years of such grants rarely coincide with a county's calendar fiscal year. Grant revenues are fully realized in the year in which they are budgeted by the establishment of accounts receivable and offsetting reserves.

Real Estate Taxes

The same general principle that revenue cannot be anticipated in a budget in excess of that realized in the preceding year applies to property taxes. *N.J.S.A.* 40A:4-29 delineates anticipation of delinquent tax collections: "The maximum which may be anticipated is the sum produced by the multiplication of the amount of delinquent taxes unpaid and owing to the local unit on the first day of the current fiscal year by the percentage of collection of delinquent taxes for the year immediately preceding the current fiscal year."

Section 41 of the Local Budget Law provides with regard to the current taxes that: "Receipts from the collection of taxes levied or to be levied in the municipality, or in the case of a county for general county purposes and payable in the fiscal year, shall be anticipated in an amount which is not in excess of the percentage of taxes levied and payable during the next preceding fiscal year which was received in cash by December 31, of such preceding fiscal year."

Section 40 of the Local Budget Law requires that an additional amount ("Reserve For Uncollected Taxes") be added to the tax levy required to balance the budget so that when the percentage of the prior year's tax collection is applied to the combined total, the product will be at least equal to the tax levy required to balance the budget.

Deferral of Current Expenses

Emergency appropriations, those made after the adoption of the budget and determination of the tax rate, may be authorized by the local unit.

However with minor exceptions, such appropriations must be included in full in the following year's budget. When such appropriations exceed three percent (3%) of the previous year's adopted operating budget, consent of the Director must be obtained.

Budget Transfers (N.J.S.A. 40A:4-58)

Budget transfers provide a degree of flexibility and afford a control mechanism. Transfers between major appropriation accounts are prohibited until the last two months of the year and, although subaccounts within an appropriation are not subject to the same year-end transfer restrictions, they are subject to internal review and approval.

Capital Budget (N.J.S.A. 40A:4-43 through 40A:4-45)

The Local Finance Board has required every local unit to prepare and to adopt a capital budget, in conjunction with its annual operating budget, for any year in which it proposes to undertake a capital project. Every local unit which adopts a capital budget shall also adopt a capital program not to exceed six years in length.

LIMITATION OF REMEDIES UNDER FEDERAL BANKRUPTCY CODE

The undertakings of the County should be considered with reference to Chapter 9 of the United States Bankruptcy Code, 11 U.S.C. Sections 901 to 946 ("Bankruptcy Code"). Under Chapter 9 of the Bankruptcy Code, a municipality, a political subdivision, a public agency or an instrumentality of the State that is insolvent or unable to meet its debts may file a petition in a United States Bankruptcy Court ("Bankruptcy Court") to adjust its debts. Chapter 9 of the Bankruptcy Code does not permit such entity to liquidate its assets and distribute the proceeds of its assets to its creditors. Chapter 9 of the Bankruptcy Code permits a financially distressed public entity to seek protection from its creditors by staying the commencement or continuation of certain actions against such public entity while it formulates and negotiates a plan for adjustment of its debts which can be binding on a dissenting minority of creditors if it is acceptable to the majority of creditors. Should the County file a petition in the Bankruptcy Court under Chapter 9 of the Bankruptcy Code prior to the payment in full of the principal of and interest on the Bonds, the holders of the Bonds would be considered creditors and would be bound by the County's plan of adjustment of its debt.

Reference should also be made to N.J.S.A. 52:27-40 *et seq.* which provides that "any political subdivision" of the State as defined therein has the power to file a petition with the Bankruptcy Court under Chapter 9 of the Bankruptcy Code provided the "political subdivision" has obtained approval of the Local Finance Board. Section 903 of the Bankruptcy Code, 11 U.S.C. Section 903, specifically provides that Chapter 9 of the Bankruptcy Code does not limit or impair the power of a state to control, by legislation or otherwise, a municipality of or in such state in the exercise of the political or governmental powers of such municipality; provided, however, that a state law prescribing a method of composition of indebtedness of the municipality may not bind any creditor that does not consent

to such composition and that a judgment entered under such state law may not bind a creditor that does not consent to such composition.

The above references to the Bankruptcy Code are not to be construed as an indication that the County expects to resort to the provisions of the Bankruptcy Code or that, if it did, such action would be approved by the Local Finance Board, or that any proposed plan would include a dilution of the source of payment of and security for the Bonds.

COUNTY INDEBTEDNESS

Local Bond Law (N.J.S.A. 40A:2-1 et seq.)

The Local Bond Law governs the issuance of bonds and notes by a county to finance certain capital expenditures. Among its provisions are requirements that bonds must mature within the statutory period of usefulness of the projects bonded, that bonds be retired in serial installments and that cash down payments equal to at least five percent of the bond authorization be generally provided. No down payment was required in connection with the adoption of the Bond Ordinance.

Debt Limitation (N.J.S.A. 40A:2-6)

The net authorized bond indebtedness of a county is limited by statute, subject to the exceptions as noted below, to an amount equal to two percent (2%) of its stated equalized valuation basis. The stated equalized valuation basis of a county is set by statute as the average for the last three years of the sum total of the equalized value of all taxable real property and improvements and the assessed valuation of certain Class II railroad property within its boundaries as annually determined by the State Board of Taxation. The County is within its two percent (2%) debt limit.

Exceptions to Debt Limit-Extensions of Credit (*N.J.S.A.* 40A:2-7)

The debt limit of a county may be exceeded with the approval of the Local Finance Board. If all or any part of a proposed debt authorization would exceed its debt limit, a county must apply to the Local Finance Board for an extension of credit. If the Local Finance Board determines that a proposed debt authorization would not materially impair the ability of a county to meet its obligations or to provide essential services or make other statutory determinations, approval is granted. In addition to the aforesaid, debt in excess of the debt limit may be issued without the approval of the Local Finance Board to fund certain notes and for self-liquidating purposes and in each fiscal year in an amount not exceeding two-thirds of the amounts budgeted in such fiscal year for the retirement of outstanding obligations (exclusive of obligations issued for assessments and utility purposes).

Short Term Financing (N.J.S.A. 40A:2-8)

A county may issue bond anticipation notes to temporarily finance capital improvements. Bond anticipation notes, which are full faith and credit obligations, may be issued for a period not exceeding one year. They may be renewed for additional periods not exceeding one year. However, all such notes shall mature and be paid not later than the first day of the fifth month following the close of the tenth fiscal year next following the date of the original notes.

The Municipal Finance Commission (N.J.S.A. 52:27-1 et seq.)

The Municipal Finance Commission ("Commission") was created in 1931 to assist in the financial rehabilitation of counties and municipalities which had defaulted in their obligations. The powers of the Commission are exercised today by the Local Finance Board. The previously discussed elements of the local finance system are intended to prevent default on obligations or occurrence of severe fiscal difficulties in any local unit. Should extreme economic conditions adversely affect any local unit, the "Municipal Finance Commission Statutes" are available to assist in restoring the stability of the local unit.

Any holder of bonds or notes which are in default for over sixty (60) days (for payment of principal or interest) may bring action against such local unit in the State's Superior Court. Any local unit may declare itself unable to meet its obligations and bring action in such court. In either case, the court's determination that the local unit is in default or unable to meet its obligations causes the Commission to become operative in that local unit.

The Commission exercises direct supervision over the finances and accounts of any local unit under its jurisdiction. The Commission is authorized to appoint an auditor to examine and approve all claims against the local unit and to serve as comptroller for that local unit. The Commission is also directed to supervise tax collections and assessments, to approve the funding of school district indebtedness, the adjustment or composition of the claims of creditors and the readjustment of debts.

The Local Finance Board also serves as the "Funding Commission" to exercise supervision over the funding or refunding of local government debt. Any county or municipality seeking to adjust its debt service must apply to and receive the approval of such Funding Commission for the proposed reorganization of its debt.

TAX MATTERS

Exclusion of Interest on the Bonds From Gross Income for Federal Tax Purposes

The Internal Revenue Code of 1986, as amended ("Code") imposes certain requirements that must be met on the date of issuance of the Bonds and on a continuing basis subsequent to the issuance of the Bonds in order for the interest on the Bonds to be excluded from gross income for federal income tax purposes under Section 103 of the Code. Failure of the County to comply with such requirements of the Code may cause interest on the Bonds to lose the exclusion from gross income for federal income tax purposes, retroactive to the date of issuance of the Bonds. The County will make certain representations in its Tax Certificate, which will be executed on the date of issuance of the Bonds, as to various tax requirements. The County will covenant to comply with the provisions of the Code applicable to the Bonds to lose the exclusion from gross income under Section 103 of the Code. McCarter & English, LLP, Bond Counsel to the County, will rely upon the representations made in the Tax Certificate and will assume continuing compliance by the County with the above covenants in rendering its federal income tax purposes and with respect to the exclusion of interest on the Bonds from gross income for federal income tax purposes of alternative minimum tax.

Assuming the County observes its covenants with respect to compliance with the Code, McCarter & English, LLP, Bond Counsel to the County, is of the opinion that, under existing law, interest on the Bonds is excluded from the gross income of the owners of the Bonds for federal income tax purposes pursuant to Section 103 of the Code, and interest on the Bonds is not an item of tax preference under Section 57 of the Code for purposes of computing alternative minimum tax imposed on individuals. However, interest on the Bonds may be taken into account in determining "adjusted financial statement income" for purposes of computing the alternative minimum tax imposed on certain "applicable corporations" for tax years beginning after December 31, 2022.

Except as described above, Bond Counsel to the County will express no opinion regarding the federal income tax consequences resulting from the ownership of, receipt or accrual of interest on, or disposition of the Bonds. Bond Counsel to the County will render its opinion as of the issue date of the Bonds and will assume no obligation to update the opinion after the issue date to reflect any future facts or circumstances, any future changes in law or interpretation, or otherwise. Moreover, the opinion of Bond Counsel to the County is only an opinion and not a warranty or guaranty of the matters discussed.

The Internal Revenue Service (the "IRS") has established an on-going program to audit state and local government obligations which may include randomly selecting bond issued for audit. It cannot be predicted whether the Bonds will be audited. If an audit is commenced, under current IRS procedures the holders of the Bonds may not be permitted to participate in the audit process, and the value and liquidity of the Bonds may be adversely affected.

Original Issue Discount

Certain maturities of the Bonds (the "Discount Bonds") were sold at an initial offering price less than the principal amount payable on the Discount Bonds at maturity. The difference between the principal amount of the Discount Bonds and the initial offering price to the public, excluding bond houses and brokers, at which price a substantial amount of such Discount Bonds of the same maturity was sold, is "original issue discount." Original issue discount represents interest which is excluded from gross income for federal income tax purposes to the same extent and subject to the same considerations discussed above as to stated interest on the Bonds. Such interest is taken into account for purposes of determining the alternative minimum tax liability, and other collateral tax consequences, although the owner of such Discount Bonds may not have received cash in such year. Original issue discount will accrue over the term of a Discount Bond at a constant interest rate compounded on interest payment dates. A purchaser who acquires a Discount Bond in the initial offering at a price equal to the initial offering price thereof will be treated as receiving an amount of interest excludable from gross income for federal income tax purposes equal to the original issue discount accruing during the period such purchaser holds such Discount Bond and will increase its adjusted basis in such Discount Bond by the amount of such accruing discount for purposes of determining taxable gain or loss on the sale or other disposition of such Discount Bond. The federal income tax consequences of the purchase, ownership and redemption, sale or other disposition of Discount Bonds which are not purchased in the initial offering may be determined according to rules which differ from those described above. Prospective purchasers of Discount Bonds should consult their own tax advisors with respect to the precise determination for federal income tax purposes of interest accrued upon sale, redemption or the disposition of Discount Bonds and with respect to the state and local tax consequences of owning and disposing of Discount Bonds.

Original Issue Premium

Certain maturities of the Bonds (the "Premium Bonds") were sold at a price in excess of the amount payable at the maturity date. The excess, if any, of the tax basis of the Premium Bonds to a purchaser (other than a purchaser who holds such Premium Bonds as inventory, stock in trade or for sale to customers in the ordinary course of business) over the amount payable at maturity is amortizable bond premium, which is not deductible from gross income for federal income tax purposes. Amortizable bond premium, as it amortizes, will reduce the owner's tax cost of the Premium Bonds used to determine, for federal income tax purposes, the amount of gain or loss upon the sale, redemption at maturity or other disposition of the Premium Bonds. Accordingly, an owner of a Premium Bond may have taxable gain from the disposition of the Premium Bond, even though the Premium Bond is sold, or disposed of, for a price equal to the owner's original cost of acquiring the Premium Bond. Bond premium amortizes over the term of the Premium Bond under the "constant yield method" described in regulations interpreting Section 1272 of the Code. Owners of the Premium Bonds should consult their own tax advisors with respect to the calculation of the amount of bond premium which will be treated for federal income tax purposes as having amortized for any taxable year (or portion thereof) of the owner and with respect to other federal, state and local tax consequences of owning and disposing of the Premium Bonds.]

Additional Federal Income Tax Consequences

Prospective purchasers of the Bonds should be aware that ownership of, accrual or receipt of interest on or disposition of tax-exempt obligations, such as the Bonds, may have additional federal income tax consequences for certain taxpayers, including, without limitation, taxpayers eligible for the earned income credit, recipients of certain Social Security and certain Railroad Retirement benefits, taxpayers that may be deemed to have incurred or continued indebtedness to purchase or carry taxexempt obligations, financial institutions, property and casualty companies, foreign corporations and certain S corporations. Further, recent changes to federal income tax law may require that interest on the Bonds be taken into account in determining "adjusted financial statement income" for purposes of computing the alternative minimum tax imposed on certain "applicable corporations" for tax years beginning after December 31, 2022. Prospective purchasers of the Bonds should also consult their tax advisors with respect to the need to furnish certain taxpayer information in order to avoid backup withholding.

Bond Counsel expresses no opinion regarding any federal tax consequences other than its opinion with regard to the exclusion of interest on the Bonds from gross income pursuant to Section 103 of the Code and interest on the Bonds not constituting an item of tax preference under Section 57 of the Code. Prospective purchasers of the Bonds and should consult their tax advisors with respect to all other tax consequences (including, but not limited to, those listed above) of holding the Bonds.

Changes in Federal and State Tax Law

Federal, state or local legislation, administrative pronouncements or court decisions may affect the tax-exempt status of interest on the Bonds, gain from the sale or other disposition of the Bonds, the market value of the Bonds, or the marketability of the Bonds, or otherwise prevent the owners of the Bonds from realizing the full current benefit of the exclusion from gross income of the interest thereon. Any such changes to state or federal tax law could affect the tax exemption of

interest on the Bonds or the market price for, or marketability of, the Bonds. The opinions expressed by Bond Counsel are based upon existing laws and regulations as interpreted by relevant judicial and regulatory changes as of the date of issuance of the Bonds, and Bond Counsel has expressed no opinion with respect to any legislation, regulatory changes or litigation enacted, adopted or decided subsequent thereto. Prospective purchasers of the Bonds should consult their own tax advisers regarding such matters.

State Taxation

Bond Counsel to the County is of the opinion that, based upon existing law, interest on the Bonds and net gains from the sale of the Bonds are exempt from the tax imposed by the New Jersey Gross Income Tax Act.

See Appendix C for the complete text of the proposed forms of Bond Counsel's legal opinion with respect to the Bonds.

LITIGATION

Various claims of a routine nature have been asserted against the County. Except as described in Appendix A, the County Counsel believes that such claims will not have a material adverse effect on the financial condition of the County.

Upon delivery of the Bonds, the County shall furnish an opinion of the County Counsel, dated the date of delivery of the Bonds, to the effect that there is no litigation of any nature pending or, to the knowledge of the County Counsel, threatened to restrain or enjoin the issuance, sale, execution or delivery of the Bonds, or in any way contesting or affecting the validity of the Bonds or any of the proceedings taken with respect to the issuance and sale thereof or the application of moneys to the payment of the Bonds. In addition, such opinion shall state that there is no litigation of any nature now pending or, to the knowledge of the County Counsel, threatened by or against the County wherein an adverse judgment or ruling could have a material adverse impact on the financial condition of the County or adversely affect the power of the County to levy, collect and enforce the collection of taxes or other revenues for the payment of its bonds and notes, which has not been disclosed in this Official Statement.

RATINGS

Moody's Investors Service ("Moody's") and S&P Global Ratings, acting through Standard & Poor's Financial Services LLC ("S&P" and together with Moody's, the "Rating Agencies"), have assigned their municipal bond ratings of "Aa1" and "AA" to the Bonds.

The ratings express only the views of each Rating Agency and an explanation of the significance of such bond ratings may be obtained from S&P, 55 Water Street, New York, New York 10041 and Moody's, 7 World Trade Center, 250 Greenwich Street, New York, New York, 10007. The County furnished to each Rating Agency certain information and materials concerning the Bonds and the County. Such ratings express only the views of the respective Rating Agency. There is no assurance that the ratings will continue for any period of time or that the ratings will not be revised or withdrawn entirely if, in the Rating Agency's judgment, circumstances so warrant. Any such revision or

withdrawal of the ratings may have an adverse effect on the marketability or market price of the Bonds.

FINANCIAL ADVISOR

Acacia Financial Group, Inc., Mount Laurel, New Jersey, has served as financial advisor ("Financial Advisor") to the County with respect to the issuance of the Bonds. Information set forth in this Official Statement has been obtained from the County and other sources which are deemed reliable, but no warranty, guaranty or other representation as to the accuracy or completeness is made as to such information contained herein. There is no assurance that any of the assumptions or estimates contained herein will be realized. The Financial Advisor is a financial advisor and consulting organization and is not engaged in the business of underwriting, marketing or trading municipal securities or any other negotiable instruments.

PREPARATION OF OFFICIAL STATEMENT

This Official Statement has been prepared under the auspices of the County. Except for statistical and certain financial information contained herein, information under the caption "DESCRIPTION OF THE BONDS – Book-Entry-Only System" and information contained in Appendix A which has been obtained from sources which the County considers to be reliable but for which the County makes no warranty, guaranty or other representations with respect to the accuracy or completeness of such information, the descriptions and statements herein are true and correct in all material respects as of the date hereof.

McCarter & English, LLP has not verified the accuracy, completeness or fairness of the information contained herein, except under the heading "TAX MATTERS" and accordingly, assumes no responsibility therefore and will express no opinion with respect thereto.

Bowman & Company LLP takes responsibility for the compiled and audited financial statements contained in Appendix "B" to the extent specified in their Accountant's Compilation Report.

APPROVAL OF OFFICIAL STATEMENT

The Board has adopted the Resolution approving this Official Statement and directing the delivery of copies thereof in final form to the Underwriter (as defined herein) for its use in the sale, resale or distribution of the Bonds.

Upon request of the Underwriter, officials of the County will confirm to the Underwriter that the descriptions and statements contained in this Official Statement in final form are, to the best knowledge of said officials, correct in all material respects and do not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements therein, in light of the circumstances under which they were made, not misleading.

UNDERWRITING

The Bonds have been purchased from the County at public sale by a _ ("Underwriter"). The Underwriter has purchased the Bonds in accordance with the Notice of Sale at a purchase price of _____. The Bonds are being offered for sale at the yields set forth on the cover page of this Official Statement, which yields may be changed from time to time by the Underwriter without notice.

The Underwriter intends to offer the Bonds to the public initially at the offering yields set forth on the cover page of this Official Statement, which may subsequently change without any requirement of prior notice. The Underwriter reserves the right to join with dealers and other underwriters in offering the Bonds to the public. The Underwriter may offer and sell the Bonds to certain dealers (including dealers depositing bonds into investment trusts) at yields lower than the public offering yields set forth on the cover page of this Official Statement, and such public offering yields may be changed, from time to time, by the Underwriter without prior notice.

LEGALITY FOR INVESTMENT

The State and all public officers, municipal corporations, political subdivisions and public bodies, and agencies thereof, all banks, bankers, trust companies, savings and loan associations, savings banks and institutions, building and loan associations, investment companies, and other persons carrying on a banking business, all insurance companies, insurance associations and other persons carrying on an insurance business and all executors, administrators, guardians, trustees, and other fiduciaries may legally invest any sinking funds, money or other funds belonging to them or within their control in any bonds or other obligations issued by the County, including the Bonds, and such obligations are authorized security for any and all public deposits.

NO DEFAULT

There is no record of default in the payment of the principal of or interest on the bonds or notes of the County.

CONTINUING DISCLOSURE

In accordance with the provisions of Rule 15c2-12, as amended (the "Rule"), promulgated by the Securities and Exchange Commission pursuant to the Securities Exchange Act of 1934, as amended, the County will, prior to the issuance of the Bonds, enter into a certificate substantially in the form set forth in Appendix "D" hereto.

As described in this paragraph, the County has failed to provide certain secondary market disclosure pursuant to the Rule in connection with its prior continuing disclosure undertakings. The County failed to timely file a notice of an underlying rating upgrade which occurred on April 15, 2021 and the issuance of a Constructions Financing Program Loan with the

New Jersey Infrastructure Bank in the amount of \$1,787,266.93 dated as of June 7, 2022. Notices have now been filed.

As of the date hereof, the County has taken various steps to ensure future material compliance with the Rule.

LEGAL MATTERS

The legality of the Bonds will be subject to the approving legal opinion of McCarter & English, LLP, Newark, New Jersey, Bond Counsel to the County. Such opinion will be printed on or accompany the Bonds and provide, *inter alia*, that the Bonds are valid and legally binding obligations of the County, and unless paid from other sources, are payable from *ad valorem* taxes levied upon all the taxable property within the jurisdiction of the County without limitation as to rate or amount. The enforceability of rights or remedies with respect to the Bonds may be limited by bankruptcy, insolvency, or other laws affecting creditors' rights or remedies heretofore or hereinafter enacted. Certain legal matters will be passed upon for the County by Emeshe Arzon, Esquire, County Counsel.

The various legal opinions and/or certifications to be delivered concurrently with the delivery of the Bonds express the professional judgment of the attorneys rendering the opinions as to the legal issues explicitly addressed therein. In rendering a legal opinion and/or certification, the attorney does not become an insurer or guarantor of that expression of professional judgment, of the transaction opined upon, or the future performance of parties to the transaction, nor does the rendering of an opinion and/or certification guarantee the outcome of any legal dispute that may arise out of the transaction.

RECENT HEALTHCARE DEVELOPMENTS

In addition to the general and financial information concerning the County set forth in "APPENDIX A - Certain Information Concerning the County", the County has provided the following information related to the effects of the global health pandemic known as "COVID-19", a new strain of coronavirus that has impacted global travel, trade and economics since late March of 2020 ("COVID-19"), upon the County.

County revenues have not been materially impacted by COVID-19. Notwithstanding the relatively unaffected overall revenue position of the County during the pendency of the pandemic to date, as set forth above (including careful budgeting for certain anticipated expenditures necessary to provide County services), COVID-19 has resulted in certain additional and unanticipated expenses of the County, including for, but not limited to, increased emergency services, core health and human services, public works and other services deemed necessary and essential for public needs. Such expenses have been, and continue to be, paid from available funds of the County and from funding under the Federal Coronavirus Aid, Relief and Economic Security Act. The County has not borrowed (and does not presently anticipate borrowing) monies to pay for any COVID-related expenses, nor does the County anticipate that this year will result in any deficit amount that would necessitate any borrowing or special emergency appropriation.

Ultimately, the County cannot predict, and does not predict, the duration, the severity or the ultimate economic impact of COVID-19 upon the County, or any intervening legislative or

gubernatorial measures in response thereto, and the County makes no assurances, and cannot make any assurances, with respect to the ongoing and final impact of COVID-19 upon the County.

ADDITIONAL INFORMATION

Inquiries regarding this Official Statement may be directed to Steve Williams, Chief Financial Officer, County of Camden, 520 Market Street, Courthouse, Camden, New Jersey 08102 (856-225-5386).

So far as any statements made in this Official Statement involve matters of opinion or estimates, whether or not expressly stated, they are set forth merely as opinions and not as representations of fact, and no representation is made that any such statements will be realized. Neither this Official Statement nor any statement, which may have been made verbally or in writing, is to be construed as a contract with, or a covenant for the benefit of, the holders of the Bonds. The information and expressions of opinion contained herein are subject to change without notice and neither the delivery of this Official Statement nor any sale of the Bonds made hereunder shall, under any circumstances, create any implication that there has been no change in the affairs of the County since the date hereof. The information contained in this Official Statement is not guaranteed as to accuracy or completeness.

All quotations from and summaries and explanations of provisions of laws of the State herein do not purport to be complete and are qualified in their entirety by reference to the official compilation thereof.

This Official Statement has been duly executed and delivered by the Chief Financial Officer for and on behalf of the County.

COUNTY OF CAMDEN, NEW JERSEY

By: <u>STEVE WILLIAMS, CHIEF FINANCIAL OFFICER</u>

Dated: , 2023

APPENDIX A

CERTAIN INFORMATION CONCERNING THE COUNTY

INTRODUCTION

General Information

The County of Camden, New Jersey ("County"), formerly part of Gloucester County, New Jersey, was established in 1844. The County, approximately 222 square miles in area, is in the southwestern part of the State of New Jersey ("State") along the east bank of the Delaware River opposite Philadelphia, Pennsylvania ("Philadelphia"). The Counties of Burlington, Atlantic and Gloucester border the County on, respectively, the northeast, southeast and southwest, with the Delaware River forming the western border of the County.

County Government

The County operates under the commissioner form of government. The Board of County Commissioners of the County ("Board") consists of seven commissioner members elected at-large for three year terms on a staggered basis. Each year, the Board elects one of the commissioners to serve as Director. The Director appoints commissioners to be in charge of various committees. The Board, operating through the committee system, is charged with both executive and legislative responsibilities for: (i) formulating policies; (ii) developing new programs; (iii) appointing members of the various County commissions, authorities and boards; (iv) approving the County's operating and capital budgets; and (v) appropriating the funds required to maintain County services.

The County Administrator, appointed by the Board, oversees the daily governmental operations of the County. Each major department is headed by an administrator who acts as liaison to the commissioner overseeing such department's operations. Financial matters are under the supervision of the County's Chief Financial Officer who is appointed by the Board.

Organization and Management of County Government

In 1983, the Board adopted an internal administrative reorganization the objectives of which were to: consolidate government organization; increase accountability of department and agency heads; streamline reporting requirements; and improve productivity. The Board also established an Office of Management and Budget ("OMB") modeled after the federal OMB. Detailed monitoring reports on a monthly basis are provided by the OMB to evaluate the various departments and agencies in terms of performance and unit costs.

The County's operating and capital budget process is initiated by departmental submissions of project requests to the OMB. The various projects are reviewed, documented with cost estimates, and prioritized against a set of weighted criteria. The projects' listing is structured according to the availability of funds as set by the debt and capital policy of the County.

PRINCIPAL ADMINISTRATIVE OFFICERS

County Administrator

Mr. Ross G. Angilella is currently the County Administrator. He was first appointed to the position of County Administrator on September 4, 2004. Prior to his appointment as County Administrator, Mr. Angilella served as the County Purchasing Agent and an Assistant County Counsel since September 1983.

Chief Financial Officer

Mr. Steven Williams is currently the Chief Financial Officer. Mr. Williams was first appointed to the position of Chief Financial Officer on July 1, 2022. Prior to that, he had been Comptroller since January 1, 2013, and before, he served as Accounting Manager since his start with the County on June 28, 2010.

COUNTY HISTORY

In 1632, the first European settlers arrived in the area now known as Camden County. In 1688, the first ferry linking the area with Philadelphia was established. In 1773, Camden City was created at the site of Cooper's Ferry. With the building of the Camden and Amboy Railroad, the area began to grow rapidly. In 1869, Joseph Campbell and Abram Anderson formed a jelly and fruit producing enterprise, now known as the Campbell Soup Company. A machine shop owned by Eldridge Johnson became the Victor Talking Machine Company, later known as RCA Victor. Prior to World War I, Esterbrook Pen Co. and New York Shipbuilding Co. became well established. The completion of the Benjamin Franklin Bridge to center city Philadelphia in 1926 made it possible for people to live in the County and work in the Philadelphia area. The post-World War II boom and suburban communities' growth was accelerated by (i) the opening of the Walt Whitman Bridge in 1957, which provides a direct connection to the Philadelphia International Airport and (ii) the construction of The Port Authority Transit Corporation ("PATCO") high speed commuter line linking Lindenwold, in the southern part of the County, to center city Philadelphia. During the 1970s and 1980s, the County's economy diversified from principally an industrial base to high technology, corporate, financial and service businesses. Residential development pushed southeastward, principally into the Townships of Voorhees, Waterford and Winslow. Today, because of the prior commercial and residential expansion, a substantial portion of the County's physical infrastructure is in place.

COMMERCIAL LOCATION

The County is 140 miles equidistant between New York and Washington, D.C. and at the midpoint of the Boston-Richmond Northeast Corridor. Within one-day's drive of twelve states, businesses in the County have a potential market of about 60 million people, or about one-fourth of the United States market. As part of the Philadelphia Metropolitan Area, the County is an essential component of the nation's fourth largest market area. The Delaware River flows into the Delaware Bay which connects with the Atlantic Ocean and forms a deep water entrance to the docking and freight facilities situated along the County's riverfront, a part of the nation's second largest deep water port.

HEALTH CARE SERVICES

Within the County are four non-profit hospitals and eight County-operated health clinics. The nonprofit hospitals are: (i) the 663-bed Cooper Hospital/University Medical Center located in Camden City; (ii) the Jefferson Health System, consisting of three divisions (two of which are located within the County - the 204-bed Cherry Hill division and the 188-bed Stratford division); (iii) the Virtua Our Lady of Lourdes Hospital, a 358bed acute care facility located in Camden City; and (iv) the Virtua Health System, consisting of three divisions the 128-bed Berlin division, the Camden City division providing emergency room services, and the 402-bed Voorhees division.

The Camden County Health Division's eight clinics offer services ranging from family planning and prenatal clinics to cancer detection and hypertension clinics.

EDUCATIONAL FACILITIES

Public School Systems

Within the County are 36 school districts which operate 104 elementary and middle schools and 22 high schools. In addition, the County operates two vocational-technical schools (located in Pennsauken and Gloucester Townships) which provide daytime classes with an enrollment of approximately 2,100 daytime students, and evening education to approximately 1,800 students, including adults. The two vocational-technical schools employ 262 professional and 131 non-professional personnel.

Private and Parochial Schools

Excluding private nursery schools and day care centers, there are 51 private and parochial schools for grades one through twelve within the County.

Charter School/Renaissance Schools

There are ten charter schools within the County. The annual enrollment for the charter schools is approximately 4,000 students in kindergarten through grade twelve. In addition, there are three "Renaissance Schools" in the City of Camden ("Camden City"). Established pursuant to the New Jersey Urban Hope Act, these Renaissance Schools are a newer kind of public school in New Jersey that combines the autonomy of charter schools with a direct and cooperative relationship with the school district.

Higher Education

Camden County College (the "College") is a comprehensive public community college with campuses in Blackwood and Camden City, as well as the William G. Rohrer Center in Cherry Hill and the Regional Emergency Training Center in Gloucester Township, that serves Camden County and the surrounding area and is a vital resource for transfer education, workforce training and cultural events. The College offers associate degrees, certificate and training programs in technical fields such as automotive technology and mechanical engineering; health professions such as nursing and medical coding, and liberal arts and sciences such as English and chemistry. Additionally, the College operates the Adult Technical Institute at the Sicklerville Campus of the Camden County Technical School, and offers credit classes throughout the County in high schools, work sites, and neighborhoods. The College also has affiliations with four-year institutions such as Rutgers University, Drexel University and Thomas Jefferson University, College of Allied Health Sciences.

Rutgers - The State University of New Jersey, Camden Campus ("Rutgers"), has two four-year undergraduate liberal arts colleges, one serving students who attend classes during the day and one for those attending evening classes. In addition to liberal arts degrees offered by the Rutgers College of Arts and Sciences, there is (i) a Graduate School offering master's degree programs in biology, business administration, English and public policy, and (ii) the School of Law, evening and day curriculum, leading to a Juris Doctor degree. In September 2012, Rutgers completed construction of a student housing project consisting of a 350-bed graduate student housing facility. (See the caption, below, entitled "DEMOGRAPHIC AND ECONOMIC INFORMATION – Camden City").

Cooper University Hospital, located in the City of Camden, is a major teaching hospital and is affiliated with the Cooper Medical School of Rowan University ("CMSRU") located in Camden City and Rowan University's School of Osteopathic Medicine located in the Borough of Stratford ("SOM"). CMSRU is a fouryear allopathic medical school adjacent to the Cooper Hospital complex. CMSRU opened on July 24, 2012, with its first incoming class enrolling in the Fall of 2012. (See the caption, below, entitled "DEMOGRAPHIC AND ECONOMIC INFORMATION – High Technology"). The construction of CMSRU was financed by taxexempt and taxable revenue bonds issued by The Camden County Improvement Authority ("CCIA") on behalf of Rowan University.

The SOM of Rowan University is a four-year public college of osteopathic medicine located in the Borough of Stratford, New Jersey and includes Rowan University's Graduate School of Biomedical Sciences. The college is affiliated with Cooper University Hospital. It is the only college of osteopathic medicine in the State, and, until the opening of CMSRU in 2012, was the only four-year medical school in Southern New Jersey. Established in 1976 as part of the University of Medicine and Dentistry of New Jersey ("UMDNJ"), SOM became part of Rowan University on July 1, 2013. The acquisition by Rowan University of SOM from UMDNJ was financed by tax-exempt and taxable revenue bonds issued by the CCIA on behalf of Rowan University.

Kennedy Health/University Medical Center is composed of three hospitals affiliated with the SOM of Rowan University.

RECREATIONAL FACILITIES

The County's park system consists of 14 major parks in twelve communities consisting of 1,760 acres of land and 2,000 acres of water, nine miles of horse trails and 15 miles of bike trails. Facilities in the park system include a restaurant, football and softball fields, tennis courts, a boathouse, and a golf driving range.

TRANSPORTATION FACILITIES

Passenger

A \$17 million Transportation Center in Camden serves as an interchange for automobiles, commuter buses and commuter rail lines. The major bus service is provided by New Jersey Transit, which provides intracounty, inter-county and interstate service, and by Greyhound, a major interstate carrier. In 2004, New Jersey Transit commenced light rail service connecting Camden City with the City of Trenton to the north and linked to the PATCO system through the Transportation Center in Camden City.

The PATCO high speed rail line, an above and below ground level 14.5 mile system from Lindenwold to center city Philadelphia is a heavily used commuter line, hosting over 200,000 commuters every week. PATCO has nine stations (with parking lots) in the County. New Jersey Transit - Rail Operations provides local rail service between Atlantic City and Philadelphia.

Freight

Freight service by a national intrastate and interstate rail carrier, and several independently owned rail carriers, and approximately 80 trucking concerns situated in the County, is readily available for business interests. Waterborne freight arriving from or departing to overseas destinations or other ports in the United States is handled at three major cargo handling terminals. Two of the terminals, Beckett Street and Broadway, both in Camden City, are operated by the South Jersey Port Corporation, and the third, in Gloucester City, is operated by Holt Cargo Systems. Crowley Maritime operates a major private barge service terminal in Pennsauken, providing service to Puerto Rico and the Caribbean. The terminals are equipped for multi-purpose handling of piggyback, bulk, high and wide cargo, and containers or trailers on flatcar.

Highway and Bridge Systems

The County maintains over 400 miles of roads, which provide connections to east/west State Route 30 (White Horse Pike), State Route 168 (Black Horse Pike), State Route 70, the Atlantic City Expressway, and Interstate Routes 676 and 76 (the principal truck route over the Walt Whitman Bridge to the west); and to north/south State Route 130, which generally follows the Delaware River, Interstate Routes 295 and 95, the New Jersey Turnpike, and State Route 38 running in a northeasterly direction.

Within or adjacent to the County, five bridges provide the means to cross the Delaware River to Philadelphia and its environs, to industrial centers south of Philadelphia, and to the interstate highway network. The principal commuter bridge to center city Philadelphia is the Benjamin Franklin Bridge. The Betsy Ross and Tacony-Palmyra Bridges provide access to Pennsylvania north of Philadelphia, and the Walt Whitman Bridge, in the County's southwest portion, is the access route to the Philadelphia International Airport and the connection to routes heading west and southwest.

UTILITIES

Electricity and gas are provided by Atlantic City Electric (eastern half of the County), Public Service Electric and Gas Company, and South Jersey Gas Company. The Camden County Municipal Utilities Authority operates and maintains County-wide wastewater collection and treatment facilities (see the caption, below, entitled "AUTHORITIES OF THE COUNTY – Camden County Municipal Utilities Authority"). The Pollution Control Financing Authority of Camden County owns the land on which a 1,050 tons per day resource recovery facility operates (see the caption, below, entitled "AUTHORITIES OF THE COUNTY – Pollution Control Financing Authority of Camden County"). The major supplier of potable water is the New Jersey American Water Company which serves all or part of 23 municipalities in the County. The remaining 14 municipalities obtain water from wells. The New Jersey American Water Company, along with individual municipally operated water departments, draws water supplied by huge aquifers which are replenished by an annual average precipitation of 55 inches. To ensure adequate water supply in the future, the New Jersey American Water Company has constructed a new surface water supply, a new treatment facility and a new distribution system.

LAW ENFORCEMENT

Sheriff, Parks Police, Prosecutor's Office and Court System

The County operates a Sheriff's Department and, prior to March 21, 2013 a Parks Police Department. On March 21, 2013, the Parks Police Department was abolished and all active officers were transferred to the Camden County Police Department (as hereinafter defined). The County also funds the Camden County Prosecutor's Office which includes an Investigators Unit. The County Court System, along with all New Jersey County Courts, is under the jurisdiction of the State.

Camden County Regional Police Department

The County, after careful study and consideration, determined that a regional approach to policing services would offer certain municipalities within the County and, in particular, Camden City, a more effective and more efficient means of addressing public safety in the reality of the present environment in which crime increasingly cuts across municipal jurisdictional lines and in which municipal budgets are increasingly straining to maintain services.

In furtherance of such determination, the County has created a regional police department for the purpose of providing police services to the various municipalities contained therein, including Camden City

("Camden County Police Department"). On August 18, 2011, the County and Camden City entered into a Memorandum of Understanding ("MOU") in furtherance of the desire of the County and Camden City to create the Camden County Police Department and for such Camden County Police Department to provide policing services to Camden City. To memorialize the terms and provisions of the MOU, Camden City and the County entered into a Shared Services Agreement pursuant to which the County, by and through the Camden County Police Department, has agreed to provide police services to Camden City through a subdivision of the Camden County Police Department known as the Metro Division ("Metro Division") in exchange for certain consideration to be paid by Camden City for such services.

As part of the process of creating the Camden County Police Department, and in particular the Metro Division, the County, Camden City and the Department of Community Affairs, Division of Local Government Services of the State of New Jersey ("DLGS") have entered into an agreement pursuant to which all costs associated with the operation of the Metro Division are fully funded by Camden City and the DLGS.

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SUMMARY OF LABOR RELATIONS, BENEFITS AND INSURANCE

County Labor Relations

The County employed approximately 2,600 persons as of December 31, 2022. Approximately 85% of the County workforce is represented by the collective bargaining units listed below.

<u>Union</u>	Approximate # Employees <u>per Unit</u>	Description	Contract Expires <u>December 31</u>
CWA Local 1014, Large and Agency Shop	674	County-wide white collar & blue-collar employees in Camden	2023
CWA Local 1014, Blue, Blue	63	Blue collar employees in Public Works, Parks and Lakeland	2023
CWA Local 1014, Supervisors	41	County-wide mid-level supervisory employees	2023
CWA Local 1014, Crafts	4	Craft employees in Public Works, Parks and Lakeland	2023
CWA Local 1014, Library	106	Library clerical and blue collar employees	2025
CWA Local 1014, Library Supervisors	2	Library clerical supervisors	2025
Library Professionals, 1454A, AFSCME	46	Library professionals	2024
Library Professionals, 2349B, AFSCME	4	Library Branch Managers	2024
CWA Local 1014, Mosquito Commission	5	White collar and blue collar employees at the Mosquito Commission	2023
CWA Local 1014, Prosecutor's Office	73	Clerical employees in Prosecutor's Office	2025
Assistant Prosecutors' Association	86	Assistant Prosecutors	2026
PBA 277 Superior Officers	13	Superior Officers, Sheriff's Office	2020*
Agents Association Local 1360	26	Agents, Prosecutor's Office	2025
PBA 277 Sheriff's Officers	156	Sheriff Officers	2025
FOP 212 Superior Officers	19	Correction Superior Officers	2024
PBA 351 Correction Officers	307	Correction Officers	2026
PBA 316 Investigators	83	Investigators, Prosecutor's Office	2026
PBA 316A Detectives	34	Detectives, Prosecutor's Office	2026
FOP 218A	87	County superior police officers	2021*
FOP 218	399	County Police Officers	2022*

* Under negotiation.

Source: The County.

In addition to the above employees, there were approximately 304 Management and Unclassified County employees not covered by any collective bargaining units as of December 31, 2022.

Retirement Systems and County Pension Plan

Generally, all full-time or qualified County employees who began employment after 1944 must enroll in one of two pension systems (Public Employees Retirement System ("PERS") or Police and Firemen's Retirement System ("PFRS")) depending upon their employment status. These systems were established by acts of the State Legislature. Benefits, contributions, means of funding and the manner of administration are set by the State. The Division of Pensions within the State's Department of Treasury is the administrator of these systems. The County is a member of PERS and PFRS. PERS and PFRS are evaluated every year by the State with employee contribution rates normally determined by the rate applicable at the age of enrollment.

Public Employee's Retirement System (PERS)

PERS included 1039 eligible County employees as of December 31, 2022.

Police and Firemen's Retirement System (PFRS)

831 eligible County police officers and fire fighters were enrolled in PFRS as of December 31, 2022.

Federal Social Security System

The County is not delinquent in its payments to the federal Social Security System ("OASI").

County Pension Plan

The County's pension plan is known as "The Detectives', Sheriff Officers' and Probation Officers' Pension Plans" and is not actuarially funded by the County. Accordingly, actuarial valuations are not prepared. However, the County has a direct pension liability extending over the lives of the beneficiaries and their spouses. Employees hired after November 30, 1963 were not eligible to join the plan. The audited plan trust fund balance at December 31, 2022 was \$151,889.

Total Retirement Benefits (1)

The following schedule summarizes the payments by the County for the aforementioned retirement systems.

	2022 Unaudited	2021 Audited	2020 Audited	2019 Audited	2018 Audited
PERS	\$10,716,711	\$10,064,195	\$9,239,932	\$9,198,847	\$8,710,773
PFRS	13,340,594	13,337,237	12,227,087	11,110,405	10,201,822
OASI	10,474,014	10,307,008	10,197,642	9,966,185	9,904,182
County Pension Funds ⁽²⁾	<u>93,175</u>	<u>96,925</u>	<u>87,982</u>	134,673	<u>134,673</u>
Total	\$34,624,494	<u>\$33,805,365</u>	<u>\$31,752,643</u>	<u>\$30,410,110</u>	\$28,951,450

⁽¹⁾ Reflects amounts paid in respective years.

⁽²⁾ Includes the Detectives', Sheriff Officers' and Probation Officers' Pension Plans and reflects appropriation amounts.

Source: The County's Audited & Unaudited financial statements for fiscal years 2018 through 2022.

County Insurance Programs

The County is partially self-insured for Medical and Prescription Drug coverages, Property Damage, Automobile/General Liability, Crime and Workers' Compensation, with excess insurance on all coverages. The County and its boards, agencies, authorities and commissions presently purchase insurance or self-insure against risks of damage to persons or property of third parties, workers' compensation claims and claims against public officials through the Camden County Insurance Commission (the "Commission"), established on January 21, 2010, by Board resolution pursuant to N.J.S.A. 40A:10-6. The Commission is governed by three County officials who serve as commissioners and are appointed by the Board. Excess insurance is managed by the New Jersey Counties Excess Joint Insurance Fund, established in March 2010. As of December 31, 2022, member counties in New Jersey include the County, the County of Gloucester, the County of Union, the County of Burlington, the County of Cumberland, the County of Atlantic, the County of Mercer, the County of Hudson, the County of Ocean and the County of Monmouth.

For fiscal year 2022, the County budgeted \$43,721,516 as its share of the cost to provide various types of insurance coverage. Of this, \$43,296,516 was attributable to health care and health-related coverage. The \$425,000 balance is the annual assessment to the Camden County Insurance Commission for providing insurance for general and automobile liability, workers' compensation and bonding of public officials.

COUNTY FINANCIAL OPERATIONS

Basis of Accounting

The accounting policies of a local governmental unit in the State must conform to the accounting principles applicable to local governmental units which have been prescribed by the Division of Local Government Services of the New Jersey Department of Community Affairs. The following is a summary of the significant policies:

Basis of Accounting -- A modified accrual basis of accounting is followed with minor exceptions. Revenues are recorded as received in cash, except for certain amounts that may be due from the State. Expenditures are recorded on an accrual basis. Appropriation reserves covering unexpended appropriation balances are automatically created on December 31 of each year and recorded as liabilities, except for amounts that may be cancelled by the governing body. Appropriation reserves are available, until lapsed at the close of the succeeding year, to meet specific claims, commitments or contracts incurred or entered into during the preceding fiscal year. Lapsed appropriation reserves are recorded as income.

Interfunds -- Interfund receivables in the Current Fund (discussed below) are recorded with offsetting reserves. Income is recognized in the year the receivables are liquidated. Interfund receivables in the other funds are not offset by reserves.

Fixed Assets -- Property and equipment purchased through the Current Fund and the General Capital Fund (discussed below) are recorded as expenditures at the time of purchase and are not capitalized.

Current Fund

A local governmental unit finances its operations primarily through the Current Fund. All tax receipts and most revenues are paid into the Current Fund and substantially all expenditures made by appropriations are paid from the Current Fund. The County operates on a January 1 to December 31 fiscal year.

General Expenditures

Expenditures are comprised of those made for general County purposes, certain expenditures made from restricted federal, State and private grants, certain federal or State mandated expenditures, deferred charges, debt service and capital improvements. Budgeted expenditures for general County purposes include payments made primarily in support of the County's various departments.

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	2022 <u>Unaudited</u>	2021 <u>Audited</u>	2020 <u>Audited</u>	2019 <u>Audited</u>	2018 <u>Audited</u>
Appropriations:					
General Government	\$76,352,978	\$81,076,673	\$82,336,158	\$82,841,560	\$92,634,127
Judiciary	30,963,654	30,426,228	29,691,498	29,128,156	28,765,498
Regulation	64,899,366	61,550,965	63,044,464	55,706,279	53,621,608
Roads and Bridges	8,034,159	8,022,484	7,915,985	7,255,204	7,175,457
Correctional and Penal	48,887,351	50,455,489	49,609,139	50,894,179	51,255,294
Health and Welfare	35,372,663	36,356,874	35,254,298	33,668,602	34,475,086
Education	24,178,066	24,175,265	24,175,866	23,166,622	22,019,122
Recreation	7,316,464	6,960,562	6,509,336	6,205,004	5,458,803
Unclassified ⁽¹⁾	1,952,930	1,140,240	1,426,505	2,631,505	1,279,525
State, Federal & Other Programs	131,825,997	125,499,901	148,719,690	56,896,681	52,100,872
Contingency	300,000	300,000	300,000	300,000	300,000
Capital Improvements	12,000,000	2,000,000	2,000,000	2,000,000	1,000,000
Debt Service ⁽¹⁾	61,366,447	66,165,312	57,863,851	49,101,046	48,095,115
Deferred Charges and Statutory Expenditures	<u>36,557,870</u>	36,005,718	33,435,450	32,264,480	30,117,677
Total General Appropriations	\$540,007,945	<u>\$530,135,711</u>	\$542,282,240	<u>\$432,059,318</u>	<u>\$428,298,184</u>
Anticipated Revenues:					
Miscellaneous Revenues:					
Local and Other	\$31,900,116	\$29,601,786	\$28,641,466	\$30,269,360	\$29,428,152
State, Federal and Other Grants	131,825,997	125,499,901	148,719,690	56,896,681	52,100,872
Other Special Items	42,129,537	34,103,794	28,099,258	14,999,111	17,703,254
Total Miscellaneous Revenues	205,855,651	189,205,481	205,460,414	102,165,152	99,232,278
Fund Balance Appropriated	28,295,208	26,989,646	27,400,008	21,056,470	17,417,382
Amount Raised by Taxation	310,586,168	315,586,168	309,701,834	309,701,834	312,951,834
Non-Budget MRNA ⁽²⁾	10,043,421	8,841,090	10,141,613	7,390,031	10,742,159
Total General Revenues	<u>\$554,780,448</u>	\$540,622,385	\$552,703,869	\$440,313,487	<u>\$440,343,653</u>

Summary of Financial Operations for Years 2022, 2021, 2020, 2019, and 2018

(1) Recharacterization of lease payments as debt.

⁽²⁾ Miscellaneous revenues not anticipated.

Source: The County's Audited & Unaudited financial statements for fiscal years 2018 through 2022.

REVENUE SOURCES

Revenue sources for the County's operations consist of miscellaneous revenues, federal and State assistance and/or grants, and the monies received from the County's taxes levied by the respective municipalities in the County. The County's principal revenue source is from taxes. Increased costs of certain services, such as insurance and public safety, have resulted in an increased tax levy in recent years.

Apportionment of County Purpose Taxes

Taxes for County purposes are based upon the equalized valuation, as calculated by the County's Board of Taxation, of all taxable property within the County. The County purpose taxes are apportioned among the County's constituent municipalities based upon the ratio that each municipality's equalized valuation bears to the total equalized valuation of all taxable property in the County. (It should be noted that taxes for municipal and school purposes are based on assessed valuations.)

Tax Collection Procedure

The municipalities within the County are the political entities responsible for the levying and collection of taxes on all taxable property within their borders, including the tax levy for the County. Four payments are due (August 1, November 1, February 1 and May 1).

Importantly, since the County's fiscal year runs from January 1 through December 31, the County's revenues for the first half of its fiscal year result from a levy established the previous July 1 (which is based on the prior year's budgetary needs). However, any adjustments necessary due to a change in budget from one year to the next are factored into the tax levy calculated in the middle of the County's fiscal year.

Property taxes are based on a municipality's assessor's valuation of real property on an assessed valuation basis, as confirmed by the County's Board of Taxation.

Each municipality is required to pay to the County its share of the County purpose tax on the 15th day of February, May, August and November. The County receives 100% of its share of the taxes collected from the first taxes collected by each municipality. If a municipality has not remitted in full to the County its share of omitted and added taxes by December 31 of the year of tax levy, a municipality has until February 15 of the year immediately following (45 days) to pay in full the amount due to the County.

Current Fund Revenue Sources

<u>Year</u>	Budget <u>Requirement</u>	Revenue Surplus <u>Appropriation</u>	Anticipated <u>Revenue</u>	Non-Budget <u>Revenues</u>	Amount to be Raised <u>by Taxation</u>	Percent of Tax Levy to Budget <u>Requirement</u>
2022	\$540,007,945	\$28,295,208	\$205,855,651	\$10,043,421	\$310,586,168	57.51%
2021	530,135,711	26,989,646	189,205,480	8,841,090	315,586,168	59.52
2020	542,282,240	27,400,008	205,460,414	10,141,613	309,701,834	57.11
2019	432,059,318	21,056,470	102,165,152	\$7,390,031	309,701,834	71.68
2018	428,298,184	17,417,382	99,232,278	10,742,159	312,951,834	73.07
2017	408,155,263	16,148,579	88,976,988	5,486,592	308,631,000	75.62
2016	397,917,618	13,965,634	83,513,044	4,332,886	302,639,654	76.06
2015	403,092,253	11,247,791	96,717,081	2,623,433	296,996,717	73.68
2014	407,656,640	11,247,791	111,301,638	3,714,057	291,262,738	71.45
2013	378,350,277	8,535,993	86,693,022	4,140,758	285,555,857	75.47

Source: The County's Audited & Unaudited financial statements for fiscal years 2013 through 2022.

Current Fund Balances and Amounts Utilized in Succeeding Year's Budget

		C	0	
		Utilized in Budget of Succeeding Year		
<u>Year</u>	Balance as of <u>December 31</u>	Amount	Percent	
2022	\$148,024,602	\$37,288,291	25.19%	
2021	104,263,571	28,295,208	27.13	
2020	95,599,916	26,989,646	28.23	
2019	98,309,499	27,400,008	27.87	
2018	86,950,808	21,056,470	24.22	
2017	68,985,413	17,417,382	25.25	
2016	55,228,808	16,148,579	29.24	
2015	48,542,538	13,965,634	28.77	
2014	47,188,518	11,247,791	23.84	
2013	40,035,590	11,247,791	28.09	

Source: The County's Audited & Unaudited financial statements for fiscal years 2013 through 2022.

TAX INFORMATION

Tax Rates

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00.00
00.00
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00.00

(1) Per \$1,000 of assessed valuation.

Source: The County's Audited & Unaudited financial statements for fiscal years 2013 through 2022.

Added and Omitted Tax Levies⁽¹⁾

	Added	Omitted	
Year	Taxes	<u>Taxes</u>	<u>Total</u>
2022	\$1,208,934	\$23,012	\$1,231,946
2021	1,622,039	148,128	1,770,167
2020	926,157	493,386	1,419,543
2019	1,159,445	100,376	1,259,821
2018	935,506	81,349	1,016,855
2017	1,408,391	172,421	1,580,812
2016	821,420	165,692	987,112
2015	1,300,852	379,273	1,680,125
2014	756,351	32,448	788,799
2013	640,535	217,290	857,825

(1) Added and omitted taxes not collected in the year of levy must be paid by February 15 of the calendar year next following. Source: The County's Audited & Unaudited financial statements for fiscal years 2013 through 2022.

Comparison of Total Tax Levies to Annual Debt Service Requirements

General Purpose <u>Tax Levy⁽¹⁾</u>	Bonded Debt Service <u>Requirement⁽²⁾</u>	Percent of Bonded Debt <u>Service to Tax Levy</u>
310,586,168	61,366,447	19.76
315,586,168	66,165,312	20.97
309,701,834	57,863,851	18.68
309,701,834	49,101,046	15.85
312,951,834	48,095,115	15.37
308,631,000	43,274,356	14.02
302,639,654	42,164,134	13.93
296,996,717	42,901,544	14.45
291,262,738	44,017,661	15.11
285,555,857	42,823,427	15.00
	Purpose <u>Tax Levy⁽¹⁾</u> 310,586,168 315,586,168 309,701,834 309,701,834 312,951,834 308,631,000 302,639,654 296,996,717 291,262,738	Purpose Tax Levy(1)Bonded Debt Service Requirement(2)310,586,16861,366,447315,586,16866,165,312309,701,83457,863,851309,701,83449,101,046312,951,83448,095,115308,631,00043,274,356302,639,65442,164,134296,996,71742,901,544291,262,73844,017,661

(1) Excludes County Library tax levy.

Excludes county Lionaly and Lionaly
 Excludes refunded permanent debt.

Source: The County's Audited & Unaudited financial statements for fiscal years 2013 through 2022.

DEMOGRAPHIC AND ECONOMIC INFORMATION

Population

Population in the County has shifted from urban areas to suburban areas with the population increase occurring primarily in the southern and eastern parts of the County. This shifting of population has resulted in an increase in retail shopping malls and other retail and office services. Two of the largest shopping malls in southern New Jersey are in the County (Voorhees Town Center in Voorhees and Cherry Hill Mall in Cherry Hill) and together with numerous other shopping centers and mini-malls share over \$5 billion in annual retail sales.

Population Trend

D-1441					Percent Increase
Political <u>Entity</u>	<u>2020</u>	<u>2010</u>	<u>2000</u>	<u>1990</u>	<u>1990-2010</u>
County State	506,707 9,288,994	513,657 8,791,894	508,932 8,414,350	502,824 7,730,188	2.15% 13.73%

Source: Federal Census information, U.S. Department of Commerce, Economics and Statistical Administration, Bureau of the Census.

Population Density

	-	Number of P	ersons Per Square M	/ile
Political	Square			
Entity	<u>Miles</u>	<u>2010</u>	<u>2000</u>	<u>1990</u>
County	221.3	2,321.5	2,295.5	2,264.9
State	7,354.2	1,195.5	1,144.2	1,031.3

New Jersey Department of Labor, Division of Planning and Research.

Median Household Income Statistics

Political <u>Entity</u>	<u>2000⁽¹⁾</u>	<u>2007-2011⁽²⁾</u>	<u>2007-2017⁽²⁾</u>
County	\$48,097	\$61,824	\$62,185
State	55,146	71,180	72,093

Sources:

Source:

2000 Federal Census Information and New Jersey Department of Labor, Division of Planning and Research. U.S. Census Bureau.

(2)

Trend of Employment and Unemployment

d of Employ	wment and Unemployment			Unomployment
<u>Year</u>	Political Entity	Labor Force	Employment	Unemployment <u>Rate</u>
2022	County	272,628	263,028	3.5%
	State	4,775,069	4,626,615	3.1
	U.S.	164,224,000	158,872,000	3.3
2021	County	267,864	253,437	5.4%
	State	4,665,945	4,433,672	5.0
	U.S.	161,696,000	155,732,000	3.7
2020	County	265,056	246,179	7.1%
	State	4,610,927	4,295,321	6.8
	U.S.	160,017,000	149,613,000	6.5
2019	County	252,433	242,269	4.0%
	State	4,469,483	4,309,317	3.6
	U.S.	163,539,000	157,538,000	3.7
2018	County	250,100	237,400	5.1%
	State	4,429,100	4,226,200	4.6
	U.S.	163,229,000	156,863,069	3.9
2017	County	253,200	240,300	5.1%
	State	4,513,700	4,300,200	4.7
	U.S.	160,320,000	153,340,000	4.1
2016	County	225,629	241,640	5.5%
	State	4,328,000	4,553,000	4.9
	U.S.	159,187,000	151,436,000	4.9
2015	County	254,888	238,354	6.5%
	State	4,535,000	4,272,000	5.8
	U.S.	157,130,000	148,834,000	5.3
2014	County	253,330	233,858	7.7%
	State	4,523,000	4,221,000	6.7
	U.S.	155,922,000	146,305,000	6.2
2013	County	266,961	242,487	9.2%
	State	4,598,311	4,206,644	8.5
	U.S.	155,389,000	143,929,000	7.4

U.S. Bureau of Labor Statistics. Source:

Major Private Sector Employers

Name	Approximate Employment
Cooper Health System	7,000
Virtua Health System	2,500
Campbell Soup Company	2,300
Virtua Our Lady of Lourdes Hospital	2,000
American Water	2,000
TD Bank	1,300
Jefferson Health System	1,256
Aluminum Shapes	1,000
Lockheed Martin	800

Source: Camden County

Major Public Sector Employers

Employer	Approximate Employment
State of New Jersey	5,000
U.S. Postal Service	4,000
County of Camden	2,100
Rutgers – Camden	1,300
Cherry Hill Board of Education	1,022
City of Camden	1,000
DRPA ¹ and Patco ²	800
Camden City Board of Education	700
Camden County College	500

(1) Delaware River Port Authority.

⁽²⁾ Port Authority Transit Corporation.

Source: Camden County

Major Real Property Taxpayers

The following schedule shows the major real property owners in the County. The assessed valuation for each major property owner shown is based upon the evaluation by the tax assessor in each municipality. The amounts listed do not reflect actual tax bills as there could be adjustments due to credits and tax appeals and similar factors. Actual dollar amounts shown under the last three columns may vary due to rounding.

Major Real Property Taxpayers

Property Owner	Property Description	Municipality	Assessed Value	Equalized Value ⁽¹⁾
Cherry Hill Center C/O PREIT Services	Cherry Hill Mall	Cherry Hill	\$427,310,000.00	\$567,100,199.07
Virtua Health Systems	Medical	Voorhees	\$82,117,200.00	\$107,244,612.77
Grand Gardens Assoc.	Apartments	Cherry Hill	\$72,500,000.00	\$96,217,650.96
Cherry Hill Retail Partners, LLC	Retail	Cherry Hill	\$68,000,000.00	\$90,245,520.90
Simon/PREIT Gloucester Development	Retail	Gloucester Twp.	\$67,782,200.00	\$84,505,921.95
Baev-Lasalle CH Medical	Penn Medicine	Cherry Hill	\$59,900,000.00	\$79,495,686.79
W-W Pennsauken Industrial	Commerical/Industrial	Pennsauken	\$52,953,600.00	\$74,258,308.79
Cherry Hill Towne Center Partners	Retail	Cherry Hill	\$49,135,400.00	\$65,209,555.41
Campbell Soup	Industrial/Manufacturing	Camden	\$44,963,500.00	\$54,646,937.29
GS Burroughs Mill Project owner LLC	Apartments	Cherry Hill	\$43,000,000.00	\$57,067,020.57
AP MA I CHT Owner LLC	Apartments	Cherry Hill	\$42,400,000.00	\$56,270,736.56
East Coast Towers of Windsor Park	Commercial/Industrial	Cherry Hill	\$42,335,800.00	\$56,185,534.17
HP Altman Autumn Ridge LLC	Apartments	Gloucester Twp.	\$41,500,000.00	\$51,739,184.64
Haddon View Associates/CO Legow Mgmt	Apartments	Haddon Township	\$36,852,000.00	\$48,836,469.65
L/N CAC, LLC	1-3 Communications	Camden	\$35,038,300.00	\$42,584,224.60
Foster SQ 1-6 @ Lowe Ent Invest	Apartments	Voorhees	\$33,669,400.00	\$43,972,051.72
GMT Realty, LLC	Commercial	Gloucester Twp.	\$33,432,400.00	\$41,681,087.15
SDK Millbridge Gardens, LLC	Apartments	Gloucester Twp.	\$33,388,000.00	\$41,625,732.45
Garden State Pavilions Center LLC	Retail	Cherry Hill	\$32,153,800.00	\$42,672,594.56
TSV Plaza Grande LLC	Apartments	Cherry Hill	\$31,370,400.00	\$41,632,913.07
Lakeview Realty	Apartments	Gloucester Twp.	\$30,671,400.00	\$38,238,872.96
Major Personal Property Taxpayer				
Verizon/Bell Telephone Communications	Personal Property	Mult. Municipalities	\$80,141,636.00	\$83,557,040.00
	Real Property	Mult. Municipalities	\$10,120,500.00	\$10,426,309.00
		TOTAL (Tel. Co.):	\$90,262,136.00	\$93,983,349.00

⁽¹⁾ The equalized valuation amounts are derived by dividing the respective real property assessed valuation amounts by the applicable 2023 equalization ratio per the 2023 Equalization Table. Source: Camden County Tax Assessors Office.

Retail Establishments and Manufacturing Concerns

The County's business retail base includes not only County residents, but also shoppers from neighboring counties and the greater Philadelphia area. There are over 3,300 retail business concerns in the County.

High Technology

The County has become a center for medical research and biological testing. Some of the technological leaders in the County (as well as in the nation) include:

- <u>Cooper Medical School of Rowan University</u>: The first new medical school constructed in over thirty years. This new school currently has approximately 400 medical school students along with approximately 150 staff members. In addition, this 200,000 square foot state-of-the-art research facility helps to bring a critical mass to the area.
- <u>Coriell Institute</u>: Coriell is researching genome informed medicine, innovating advances in preclinical discovery, and supporting significant research around the world. Coriell has a strong history in cell biology by playing an important role in stem cell research. Coriell's biobank manages the world's most diverse collection of cell lines, DNA, and other biomaterials gathered and distributed for use by the international biomedical research community.
- <u>MD Anderson Cancer Center at Cooper</u>: The new MD Anderson Cancer Center at Cooper brings together MD Anderson's expertise and Cooper's regional leadership in a partnership that opens up a broader range of options for cancer patients in South Jersey, Delaware and the greater Philadelphia region. Opened in 2013, MD Anderson Cancer Center at Cooper is a state-of-the-art, \$100 million, four-story, 103,050 square foot comprehensive cancer center on Cooper's Health Sciences Campus in Camden City which expands access to outstanding cancer care for residents of southern New Jersey and beyond.
- <u>The Rowan University/Rutgers-Camden Joint Board of Governors</u>: The Rowan University/Rutgers-Camden Joint Board of Governors (the "Board of Governors") was created by the New Jersey Medical and Health Sciences Education Restructuring Act which took effect on August 22, 2012. The Board of Governor's mission reflects an extension of Camden's significant "eds and meds" presence and is expected to leverage the educational and research assets to support growth in the region's health care capacity. This state-of-the-art research building is open and becoming the center for research in the City.
- <u>Rutgers University</u>: Nursing and Science Building: The Nursing and Science Building has opened to serve as a world-class research and teaching facility for students and faculty in the areas of health sciences, nursing, and physics at the undergraduate, graduate, and doctoral levels at Rutgers University–Camden. This \$62.5 million project serves more than 1,000 nursing students at the Rutgers School of Nursing–Camden and also supports students in Rutgers–Camden's physics program and its doctor of nursing practice (DNP) program. The facility includes cutting-edge nursing simulation labs, classrooms (including an immersive learning classroom), computer labs, conference rooms, lecture halls, student work and study stations, and administrative offices.

Private and Public Sector Developments Completed in Recent Years

Set forth below is a representative listing of some of the private and public sector developments that have been completed within the County in recent years. This representative list is not intended to be exhaustive and includes certain development projects that currently remain in the process of completion.

No assurance can be provided that such currently incomplete projects will be completed successfully as currently planned and as currently scheduled.

Camden City:

Tax Credit Projects:

Over the past few years, Camden has seen a resurgence in new development. Subaru of America, Inc. opened their North American Headquarters in Camden City, comprising a 250,000 square foot building, which has brought approximately 500 employees to the city.

The Philadelphia 76ers have built a new state-of the-art practice center and a new administrative building. This complex houses 250 employees and will continue to add to the critical mass of the downtown area.

Holtec International constructed a new plant to expand the company's current line of nuclear products, heat-exchange equipment and other products for delivery to the company's customers worldwide. This project cost approximately \$260 million and brings 200 jobs. The company continues to bring in new jobs and is a major employer in the City.

Along the Camden waterfront, American Water Works Company, Inc. consolidated its operations created a headquarters within Camden City through the utilization of tax credit financing. This relocation brings about 600 jobs from various locations and has been an anchor for other development.

In addition, the TRIAD 1828 Building was recently completed. This \$245 million 18-story office building houses the offices for Conner Strong & Buckelew, NFI and The Michaels Organization, the three partner organizations for the project, and brings 869 jobs to the city.

Recently opened, a new 180-room Hilton Garden Inn will include 5,000 square feet of dining, bar and event space, on-site parking and panoramic views of the river, bridge and Philadelphia skyline.

Close to completion is ResinTech Inc. Headquarters. ResinTech Inc. manufactures a broad range of ion exchange resins for water and waste-water treatment, including deionization, softening, metals removal, product purification, resource recovery and pollution control. In addition to its ion exchange resins, ResinTech Inc. supplies activated carbon and inorganic selective exchangers. The firm will retain 92 full-time positions that are currently in-state and is expected to add an additional 173 new full-time jobs.

Other businesses which have been awarded tax incentives by the NJEDA in Camden City include:

	Award	Total Eligible	New	Retained Jobs	
Business	<u>Amount</u>	Capital Investment	Jobs	(At Risk Job)	<u>Complete</u>
EMR Eastern LLC and	\$252,750,000	\$252,750,000	285	62	Yes
Affiliates					
Cooper Health System	39,990,000	9,130,000	19	353	Yes
Contemporary Graphics	33,900,000	7,474,436	56	170	Yes
IPAK, Inc.	17,100,000	1,359,000	0	114	Yes
Amerinox Processing, Inc.	7,950,000	2,830,000	8	45	Yes
Volunteers of America DV	6,337,500	2,313,981	0	65	Yes
WebiMax LLC (2)	6,035,000	400,000	21	50	Yes
Advanced Hydraulic	4,050,000	1,675,000	27	0	Yes
Systems, Inc.					
Plastics Consulting and	3,920,000	1,700,000	8	20	Yes
Manu. Co.					

Source: New Jersey Economic Development Authority http://www.njeda.com/pdfs/reports/Approved_GrowNJ_EOA.aspx

Multifamily Residential:

Construction is complete of the \$48 million 156 new rental homes to the Camden waterfront in an environmentally conscious, amenity-rich mid-rise building. The first newly constructed market-rate apartment building to be developed on Camden's waterfront in 15 years, 11 Cooper will offer both market-rate and affordable apartment homes to new families and young professionals looking to join the city's growing workforce

Education:

Rutgers University purchased the former Camden County Prosecutor's Office across from Camden City Hall for \$4.5 million. This project allowed the University to create 20,000 sq. ft. of classroom space on campus and moved administrative offices to the former Prosecutor's Office.

Cherry Hill Township:

Health Care Services:

Cherry Hill Township has seen a number of construction projects that have focused on health service providers. The first project is the transformation of the old 150,000 square foot "Syms" building to a state-of-the-art medical complex which houses a division of the University of Pennsylvania Health System. This project has allowed the Health System to consolidate services into one building.

Another project is the expansion of Jefferson Health's (formerly Kennedy Health System) Cherry Hill campus. The recently completed \$80 million project transformed the old hospital to a world class healthcare facility. The development added over 100,000 square feet of new outpatient space along with a new 600 plus parking garage. This new "medical mall" is bringing new outpatient services that include everything from a same-day surgery center, a sleep/balance center, a hyperbaric wound center, outpatient imaging services, physical rehabilitation, physician offices and other services.

Mixed-Use:

Over the past year, the retail sector in Cherry Hill remains strong along with the construction of new restaurants and other entertainment venues. The section of Haddonfield Road in the Township continues to see extensive growth with tenants like Shake Shack, Trader Joe's and

others all opening new spaces in the Township. In addition, several shopping centers that have seen vacancy have all been filled with nontraditional uses such as gyms, yoga studios and other uses.

Gloucester City:

Housing has been a big initiative for the City over the last year as the City has embarked in an effort to rehabilitate existing housing throughout the City. This effort looks to improve and modernize the housing stock throughout the City. In addition, over the last several years, Gloucester City has enhanced its valuable waterfront properties by making infrastructure improvements to Freedom Pier and attracting businesses to the City. Two new eating establishments have opened to increase quality dining options for residents and visitors. These restaurants have created over 100 permanent jobs for local residents. In addition to retail and dining, the waterfront offers Gloucester City unique opportunities with the local marine terminal.

Gloucester Township:

August 2015 saw the opening of a new 450,000 square foot premium outlet shopping center located along Route 42. This project has brought new jobs and retail space to this section of the County. In addition, the Township, along with private developers, opened a another significant shopping area on Berlin-Cross Keys Road, a major roadway in the County and right off the Atlantic City Expressway. The Township has been very successful in retaining and attracting commercial, industrial and public/private businesses like US Vision. They have expanded and attracted business on the County-owned Lakeland Complex including an Armed Forces and Public Safety Training facility plus senior housing units.

Pennsauken Township:

Aside from Camden City, Pennsauken Township has seen a significant number of NJEDA tax incentive projects. Older, abandoned warehouses are being converted to manufacturing and other spaces. It is estimated that over one million square feet of office and industrial space has been rehabilitated as a result of the availability of this tax incentive program. The companies taking advantage of the incentives range from high-tech manufacturing to warehousing and distribution. The companies have either relocated to the Township from other areas or have expanded within the Township. This growth has led to the stabilization of the industrial parks within the Township.

The businesses which have been awarded tax incentives by the NJEDA in the Township include:

<u>Business</u>	Award <u>Amount</u>	Total Eligible <u>Capital Investment</u>	New <u>Jobs</u>	Retained Jobs (At Risk Job)	<u>Complete</u>
BAYADA Home Health Care,	\$18,441,120	\$11,502,955	162	357	No
Inc.					
Virtua-West Jersey Health	7,228,360	4,689,973	77	136	Yes
Microcision LLC	7,000,000	969,052	70	0	Yes
LiDestri Foods, Inc.	6,247,500	6,764,525	60	27	Yes
Barry Callebaut USA LLC	2,730,000	5,250,000	26	0	Yes
Material Handling Supply, Inc.	1,852,500	3,975,000	0	57	Yes

Source: New Jersey Economic Development Authority http://www.njeda.com/pdfs/reports/Approved_GrowNJ_EOA.aspx

The Township, in cooperation with the CCIA, has undertaken the redevelopment of an approximately 35-acre tract at the intersection of Routes 73, 130 and 90 ("Crossroads Site")

pursuant to which the Township and the CCIA have acquired and prepared the Crossroads Site for commercial and residential redevelopment (referred to herein as the "Crossroads Project"). On April 7, 2016, the CCIA sold a 31-acre residential portion of the Crossroads Site to Renaissance Partners, LLC (the "Redeveloper"). In late 2018, this project rebranded as Haddon Pointe, completed the first phase and second phases of construction of 240 market rate residential apartment units, a clubhouse, a pool, a dog park, walking trails and related amenities. The Crossroads Project will also offer 189 townhomes for which pad site preparation and construction is almost complete.

White Horse Pike Corridor:

New housing is under construction along the White Horse Pike section of Clementon Borough. The first 50 units of a 200-unit town-house complex are complete. This residential project is part of a multimillion dollar redevelopment project to bring mixed-use development to the Borough.

In Somerdale Borough, "CooperTowne Business District" is a renamed industrial complex that is now focusing on redevelopment. The Borough recently added Flying Fish Bew Company to the business district. Flying Fish Brew Company is located immediately adjacent to the retail complex, and its opening demonstrates the value of the redevelopment efforts and the positive outgrowth to other areas in the Borough and throughout the White Horse Pike corridor.

Voorhees Township:

The Route 73 corridor continues to see major development projects. The Virtua Health System Voorhees Campus continues to drive the growth of the corridor. New support services for the hospital have developed, including a 110 room hotel. In addition to hotels, assisted living facilities continue to grow in the area. A recently constructed senior care facility was completed along with a major physical therapy center. Samaritan Hospice is constructing an inpatient hospice facility adjacent to the Virtua campus which will add to the "Medical Mile" as another key anchor for the corridor. As the medical facilities grow so do retail facilities along the corridor. New stores and restaurants continue to open.

Winslow Township:

The Camden County Municipal Utilities Authority completed a \$50 million dollar construction project to provide 25 miles of sewer pipelines. This project has allowed the township to jumpstart new projects including a new 30,000 square foot CarMax used car super store to be located along Cross Keys road. In addition, new housing opportunities and retail projects have all gained momentum with the completion of the sewer project.

Net Assessed Valuation by Classification of Real Property

Type of Real Property	<u>2022</u>	2021	<u>2020</u>	2019	<u>2018</u>
Residential	\$28,267,359,225	\$28,145,452,341	\$28,051,553,095	\$27,959,515,485	\$27,861,038,756
Apartment	1,620,599,200	1,539,660,500	1,499,151,600	1,435,197,900	1,404,198,900
Commercial	5,776,562,704	5,784,728,405	5,714,457,338	5,686,231,687	5,683,316,287
Industrial	972,175,200	959,023,200	907,541,300	893,697,000	879,315,400
Farm	56,423,109	55,413,509	57,329,725	58,995,829	54,545,929
Vacant Land	463,740,700	477,660,700	501,440,450	488,138,850	486,003,850
Sub-Total	37,156,860,138	36,961,938,655	36,731,473,508	36,521,776,751	36,323,419,122
Exempt:					
Public ⁽¹⁾	4,576,781,000	4,456,345,600	4,353,543,573	4,456,350,973	4,461,733,973
Other ⁽²⁾ Total Assessed	4,010,761,150	<u>3,826,061,650</u>	<u>3,900,373,571</u>	<u>3,618,583,090</u>	<u>3,463,335,990</u>
Valuation of Real Property	<u>\$45,744,402,288</u>	<u>\$45,244,345,905</u>	<u>\$44,985,390,571</u>	<u>\$44,586,793,085</u>	<u>\$44,248,489,085</u>

⁽¹⁾ Includes school, municipal, County, State and federal properties.

⁽²⁾ Includes private and denominational schools and colleges, church and charitable properties, and properties exempt under the Fox-Lance tax abatement program.

Source: Tax duplicates for years shown for each municipality located in the County's Abstract of Ratables for the years shown.

Net Assessed and Equalized Valuations of Real and Personal Property

Net Assessed Valuation:	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Real Property ⁽¹⁾	\$37,156,860,138	\$36,961,938,655	\$36,731,473,508	\$36,521,776,751	\$36,323,419,122
Personal Tangible Property (2)	84,374,709	90,044,132	88,369,801	89,073,742	91,986,684
Total Net Assessed Valuation:	37,241,234,847	37,051,982,787	36,819,843,309	36,610,850,493	36,415,405,806
Percentage Increase over	0.0051	0.0063	0.0057	0.0053	0.0012
Previous Year					
Equalized Valuation (3)	<u>\$43,155,665,683</u>	<u>\$40,758,223,810</u>	<u>\$39,754,797,951</u>	<u>\$38,917,888,578</u>	<u>\$38,114,464,318</u>

⁽¹⁾ Net assessed valuation after deductions permitted under State statutes.

⁽²⁾ Composed of "machinery implements and equipment" of telephone, telegraph and messenger systems.

⁽³⁾ As equalized by the County.

Source: The County Abstract of Ratables for each of the years shown.

COUNTY DEBT INFORMATION

General Information

The State has enacted certain statutes regulating the authorization and issuance of debt by governmental units. The statutory gross debt must include all debt authorized plus all debt issued which remains outstanding. Debt, bonds or notes, which have been refunded, and payment for which is made from escrowed U.S. Treasury securities or other permitted investments, is considered defeased. However, any debt which is self-supporting or which is payable from other sources may be deducted from the statutory gross debt to arrive at the amount of statutory net debt. The statutory net debt figure is the amount used to determine whether a local governmental unit is within the limit of its statutory borrowing power.

Subject to certain exceptions, the County's debt incurring power is limited by State statute to 2.00% of the equalized valuation, determined annually by the State, of all taxable property within the County (see "-Statutory Borrowing Power" below). The County's general purpose bonds must be issued in serial form with the first principal payment to occur within one year of an issue's date and the final maturity not to exceed the weighted average useful life of the capital improvement(s) funded with the proceeds of such general purpose bonds. Subject to certain exceptions, general purpose bonds must be sold on a competitive bid basis and the amount bid for a bond issue may not exceed \$1,000 above or be less than the principal amount of a bond issue. Except in certain instances, refunding bonds may be sold, at public or private sale, with the approval of the New Jersey Local Finance Board (the "LFB"). Notes may be sold on a competitive, negotiated, or private sale basis for a period of one year, and may be renewed annually, but the final maturity may not exceed the first day of the fifth month immediately following the end of the tenth fiscal year following the original date of issuance.

Appropriation Not Required for Payments on Debt

It is not necessary to have an appropriation in order to release money for debt service on obligations. N.J.S.A. 40A:4-57 provides that "No officer, board, body or commission shall, during any fiscal year, expend money (except to pay notes, bonds or interest thereon), incur any liability, or enter into any contract which by its terms involves the expenditure of money for any purpose for which no appropriation is provided, or in excess of the amount appropriated for such purpose." N.J.S.A. 40A:2-4 provides that "The power and obligation of a local government unit to pay any and all bonds and notes issued by it pursuant to this Chapter, or any act of which this Chapter is a revision, shall be unlimited...."

Limitation on Tax Levy/Appropriations

Chapter 68 of the Pamphlet Laws of 1976 (N.J.S.A. 40A:4-45.1, et seq.), as amended and supplemented (the "CAP law"), imposes restrictions which limit the allowable increase in the County's tax levy/appropriations over the previous year's tax levy/appropriations to the lesser of 2.5% or the increase in the Implicit Price Deflator for State and Local Government Purchases of Goods and Services as published by the United States Department of Commerce (the "Cost-of-Living Adjustment"). If the Cost-of-Living Adjustment is equal to or less than 2.5%, an increase up to 3.5% will be permitted upon adoption by the County of a resolution after public notice and a public hearing. This limitation does not apply to: (i) all debt service payments; (ii) the amount of revenue generated by the increase in valuations within the County based solely on applying the preceding year's County tax rate to the apportionment valuation of new construction or improvements within the County and such increase shall be levied in direct proportion to said valuation; (iii) capital expenditures funded by any source; (iv) an increase involving certain defined categories of emergency temporary appropriations as approved by the LFB in certain cases; (v) amounts required to be paid pursuant to any contract between the County and any political subdivision or public body in connection with the provision and/or financing of projects for certain public purposes such as water, sewer, solid waste, parking, senior citizens' housing (subject to the

review and approval of the LFB) or any similar purpose; or (vi) that portion of the County tax levy which represents funding to participate in any federal or State aid program and amounts received or to be received from federal, State or other funds in reimbursement for local expenditures.

Additionally, legislation constituting P.L. 2007, c.62, effective April 3, 2007, imposed a 4% cap on the tax levy of a municipality, county, fire district or solid waste collection district, with certain exceptions and subject to a number of adjustments. The exclusions from the limit include increases required to be raised for debt service and capital lease payments to county improvement authorities, increases to replace certain lost state aid, increases in certain pension contributions, increases in the reserve for uncollected taxes required for municipalities, and certain increases in health care costs over 4%. The LFB may approve waivers for certain extraordinary costs identified by statute and voters may approve increases over 4% not otherwise permitted by a vote of 60% of the voters voting on a public question.

Additionally, legislation constituting P.L. 2010, c.44, effective July 13, 2010, reduces the 4% cap on the tax of a municipality, county and school district to 2%, with certain exceptions, including increases required to be raised for debt service, for pension contributions and accrued liability for pension contributions in excess of 2%, for health care costs equal to that portion of the actual increase in total health care costs for the budget year that is in excess of 2% of the total health care costs in the prior year, subject to certain other limitations, and extraordinary costs incurred by a local unit directly related to a declared emergency. The voters may approve increases over 2% not otherwise permitted by a vote of a majority of the voters voting on a public question.

The CAP law does not limit the obligation of the County to levy *ad valorem* taxes upon all taxable real property within the jurisdiction of the County to pay debt service on its bonds or notes.

Statutory Debt Information (as of December 31, 2022)

	Gross	Deduction	Net
Total Gross Debt Total Deductions	<u>\$750,668,112</u>	<u>\$245,788,210</u>	
Total Net Debt December 31, 2022:			<u>\$504,879,902</u>
Source: Camden County.			
Statutory Borrowing Power (as of Decembe	er 31, 2022)		
Three-Year Average Equalized Valuation (1)			\$43,379,197,388
Statutory Borrowing Power ⁽²⁾			867,583,948
Statutory Net Debt			504,879,902
Remaining Statutory Borrowing Power			362,704,046
Debt Ratios:			
Statutory Net Debt to Previous Three-Year Average	e Equalized Valuatior	1	1.164%
Statutory Net Debt Per Capita (Population - 523,48	5) ⁽³⁾		\$970.19

(1) Average for three years (2022, 2021 and 2020) as calculated by the State.

⁽³⁾ Based on the 2020 Census.

Source: Camden County.

Trend of Statutory Remaining Borrowing Power (as of December 31, 2022)

	Statutowy				Direct	Authorized	Remaining Statutory
Equalized	Borrowing	Bonds	Notes		Net Debt	Unissued	Borrowing
Valuation ⁽¹⁾	Power ⁽²⁾	Outstanding ⁽³⁾	<u>Outstanding</u>	Deductions ⁽⁴⁾	<u>Outstanding</u>	<u>Debt</u>	<u>Power</u>
\$43,379,197,388	\$867,586,948	\$412,147,267	\$42,980,000	\$22,237,615	\$432,889,652	\$71,990,250	\$362,704,046
40,599,489,213	811,989,784	382,727,884	10,461,125	16,715,177	376,474,832	116,445,098	319,070,853
39,201,077,759	784,021,555	387,389,923	25,461,125	19,103,198	393,747,850	91,546,694	298,727011
38,369,137,350	767,382,747	380,476,133	35,461,125	17,734,529	398,202,729	44,848,356	324,331,662
37,773,493,756	755,469,875	345,616,532	35,461,125	4,597,984	376,479,763	28,877,825	350,112,377
37,322,336,994	746,446,740	351,091,900	35,461,125	8,342,385	378,210,640	11,960,225	368,236,865
36,978,324,155	739,566,483	349,819,957	-0-	9,347,201	340,472,756	35,665,125	363,428,602
36,881,183,335	737,623,667	304,698,014	-0-	12,761,633	291,936,381	204,000	445,483,286
37,194,237,025	743,884,741	259,538,219	-0-	15,276,822	244,261,397	204,000	499,419,344
38,298,871,360	765,977,427	229,956,352	-0-	13,774,588	216,181,764	3,909,000	545,886,663
	Valuation ⁽¹⁾ \$43,379,197,388 40,599,489,213 39,201,077,759 38,369,137,350 37,773,493,756 37,322,336,994 36,978,324,155 36,881,183,335 37,194,237,025	Valuation(1)Power(2)\$43,379,197,388\$867,586,94840,599,489,213\$11,989,78439,201,077,759784,021,55538,369,137,350767,382,74737,773,493,756755,469,87537,322,336,994746,446,74036,978,324,155739,566,48336,881,183,335737,623,66737,194,237,025743,884,741	Equalized Valuation(1)Borrowing Power(2)Bonds Outstanding(3)\$43,379,197,388\$867,586,948\$412,147,26740,599,489,213\$811,989,784382,727,88439,201,077,759784,021,555387,389,92338,369,137,350767,382,747380,476,13337,773,493,756755,469,875345,616,53237,322,336,994746,446,740351,091,90036,978,324,155739,566,483349,819,95736,881,183,335737,623,667304,698,01437,194,237,025743,884,741259,538,219	Equalized Valuation(1)Borrowing Power(2)Bonds Outstanding(3)Notes Outstanding\$43,379,197,388\$867,586,948\$412,147,267\$42,980,000\$40,599,489,213\$11,989,784382,727,88410,461,12539,201,077,759784,021,555387,389,92325,461,12538,369,137,350767,382,747380,476,13335,461,12537,773,493,756755,469,875345,616,53235,461,12537,322,336,994746,446,740351,091,90035,461,12536,978,324,155739,566,483349,819,957-0-36,881,183,335737,623,667304,698,014-0-37,194,237,025743,884,741259,538,219-0-	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{ c c c c c c c c c c c c c c c c c c c$

⁽¹⁾ Three-year average equalized valuation as calculated by the State.

⁽²⁾ 2.00% of the State's three-year average equalized valuation.

⁽³⁾ Represents statutory net direct bonded debt issued and authorized plus bonded debt issued for County College purposes.

⁽⁴⁾ Includes other notes receivable and cash held by the County pledged to the payment of debt, early retirement refunding bonds and the

outstanding portion of CCIA County College Bonds on which the State pays a portion of the annual debt service.

Source: Camden County.

⁽²⁾ 2.00% of the three-year average equalized valuation.

Trend of Permanent Direct Debt Issued by the County

Year Ending <u>December 31</u>	Outstanding Permanent <u>Debt</u> ⁽¹⁾⁽²⁾
2022	432,889,652
2021	376,474,832
2020	393,747,850
2019	398,202,729
2018	376,479,763
2017	378,210,640
2016	340,472,756
2015	291,936,381
2014	244,261,397
2013	216,181,764

(1) Excludes (i) permanent debt for which there are accounts receivable or funds on hand pledged to the payment thereof and (ii) pension refunding bonds.

(2) Excludes Authorized But Unissued Debt. Source: Camden County.

	<u>County General Obligation</u> <u>Bond Debt Service</u> ⁽¹⁾			<u>CCIA Debt Service Paid by the County</u> <u>Under a Lease or Loan Agreement</u> ⁽¹⁾⁽²⁾⁽³⁾⁽⁴⁾			<u>Combined County Tax</u> <u>Supported Debt</u> ⁽¹⁾⁽²⁾⁽³⁾⁽⁴⁾		
Year	Principal	Interest	Debt Service	Principal	Interest	Debt Service	Principal	Interest	Debt Service
2023	3,749,571	1,913,202	5,662,773	29,937,107	14,676,987	44,614,094	33,686,679	16,590,189	50,276,868
2024	3,545,613	1,628,679	5,174,292	32,555,806	13,945,052	46,500,857	36,101,418	15,573,731	51,675,149
2025	3,619,617	1,519,978	5,139,595	33,939,526	12,583,290	46,522,816	37,559,143	14,103,268	51,662,411
2026	3,731,236	1,405,296	5,136,532	31,424,270	11,168,823	42,593,093	35,155,506	12,574,119	47,729,625
2027	3,855,436	1,283,017	5,138,453	25,549,319	9,972,010	35,521,329	29,404,755	11,255,027	40,659,782
2028	3,604,737	1,160,137	4,764,874	22,298,290	8,885,839	31,184,129	25,903,027	10,045,976	35,949,003
2029	3,724,357	1,036,423	4,760,780	22,401,755	7,847,609	30,249,365	26,126,112	8,884,032	35,010,144
2030	3,376,649	913,516	4,290,165	19,670,342	6,880,685	26,551,028	23,046,991	7,794,201	30,841,192
2031	3,349,055	793,677	4,142,733	20,538,929	5,958,239	26,497,168	23,887,984	6,751,916	30,639,900
2032	2,404,082	683,479	3,087,562	20,202,233	5,022,014	25,224,248	22,606,315	5,705,494	28,311,809
2033	2,509,414	580,681	3,090,095	14,895,537	4,224,092	19,119,629	17,404,951	4,804,773	22,209,724
2034	2,290,000	474,225	2,764,225	14,675,000	3,567,084	18,242,084	16,965,000	4,041,309	21,006,309
2035	2,097,500	373,025	2,470,525	15,285,000	2,910,012	18,195,012	17,382,500	3,283,037	20,665,537
2036	2,185,000	281,600	2,466,600	15,915,000	2,245,883	18,160,883	18,100,000	2,527,483	20,627,483
2037	2,080,000	198,200	2,278,200	16,540,000	1,574,632	18,114,632	18,620,000	1,772,832	20,392,832
2038	1,920,000	118,200	2,038,200	14,435,000	874,724	15,309,724	16,355,000	992,924	17,347,924
2039	1,995,000	39,900	2,034,900	8,830,000	366,204	9,196,204	10,825,000	406,104	11,231,104
2040	-	-	-	3,770,000	88,560	3,858,560	3,770,000	88,560	3,858,560
2041	-	-	-	-	-	-	-	-	-
	50,037,267	14,403,235	64,440,502	362,863,114	112,791,740	475,654,854	412,900,381	127,194,975	540,095,356

Schedule of Annual Debt Service Requirements on the County's Tax Supported Debt (as of December 31, 2022)

(1) General Obligation and CCIA debt service is net of payments from the State of New Jersey pursuant to the provisions of the County College Bond Act, P.L. 1971, c. 12 (N.J.S.A. 18A:64A-22.1 et seq.), as amended.

(2) CCIA debt service excludes the federal subsidies associated with the outstanding \$8,135,000 County Guaranteed Loan Revenue Bonds (County Capital Program), 775,000 2010 Series A-2 (Federally Taxable - Issuer Subsidy - Build America Bonds) and \$17,090,000 General Obligation Revenue Bonds (Camden County College Project), 2010 Series A-3 (Federally Taxable - Issuer Subsidy - Recovery Zone Economic Development Bonds).

(3) CCIA debt service excludes \$1,660,000 County-Guaranteed Open Space Trust Fund Revenue Refunding Bonds, Series 2012 and \$2,840,000 County-Guaranteed Open Space Trust Fund Revenue Bonds, Series A of 2012 which are paid through the County Open Space Tax.

(4) \$1,602,000 of the County Guaranteed Lease Revenue Refunding Bonds, Series A of 2014 is paid by the Borough of Audubon (\$1,458,000) and the Borough of Mount Ephraim (\$144,000).

COUNTY LITIGATION

From time to time, the County is the subject of litigation initiated by plaintiffs seeking monetary judgments against the County. When the County is determined to be liable in such instances, the judgment against the County generally is paid from self-insurance funds and/or applicable liability insurance policies maintained by the County (see "County Insurance Programs" under the general heading "SUMMARY OF LABOR RELATIONS, BENEFITS AND INSURANCE" herein).

AUTHORITIES OF THE COUNTY

Under laws creating authorities, a local governmental unit may enter into a contract or agreement to borrow funds from an authority or, under a guaranty or deficiency type of agreement, guarantee debt service payments on debt issued by an authority. If a local governmental unit borrows funds from an authority, such borrowing is not included in a local governmental unit's statutory gross debt. If a local governmental unit guarantees all or any part of an authority's outstanding debt, the portion of debt service not payable from an authority's revenues and which is guaranteed by a local governmental unit must be included in a local governmental unit's statutory net debt amount.

The County has created three County-wide authorities: the Camden County Municipal Utilities Authority, The Camden County Improvement Authority and the Pollution Control Financing Authority of Camden County (collectively the "Authorities"). A description of each Authority and its respective outstanding debt is set forth below.

The following information applies to each of the Authorities and should be noted. None of the Authorities has the power to levy or collect taxes. The debt issued by any one of the Authorities is neither a debt nor a liability of the State, the County (except to the extent of any deficiency agreement or guaranty or other agreement), nor any other political subdivision of the State, except the respective Authority, and does not and shall not create or constitute any indebtedness of the State, the County (except to the extent of any deficiency agreement or guaranty or other agreement), or any other political subdivision of the State, the County (except to the extent of any deficiency agreement or guaranty or other agreement), or any other political subdivision of the State, except the respective Authority.

Camden County Municipal Utilities Authority

The Camden County Municipal Utilities Authority ("CCMUA") is a public body corporate and politic of the State and was originally created as the Camden County Sewerage Authority ("Sewerage Authority") by a resolution of the County adopted on December 5, 1967. The Sewerage Authority was reorganized in 1972 as a utilities authority and changed its name to the Camden County Municipal Utilities Authority pursuant to a resolution of the County adopted on April 13, 1972. The CCMUA operates under the supervision of nine commissioners who are appointed by the Board for five-year staggered terms. The County has entered into a deficiency agreement with the CCMUA ("Deficiency Agreement") whereby the County is obligated to pay to the CCMUA any annual charges equal to any deficits in CCMUA revenues necessary to pay or provide for: (i) operation and maintenance expenses of the CCMUA's regional sewer system, (ii) principal and interest payments on bonds and notes of the CCMUA in an aggregate principal amount not to exceed \$685,500,000, and (iii) the maintenance of reserves required under the bond resolution securing the CCMUA's bonds and notes. The obligation of the County pursuant to the provisions of the Deficiency Agreement is a direct and general obligation of the County, and any annual charges are ultimately payable by the County from the levy of ad valorem taxes on all the taxable real property within the jurisdiction of the County in amounts sufficient to enable the County to meet its obligations under the Deficiency Agreement. To date, no payments have been required to be made by the County pursuant to the Deficiency Agreement. The County and the CCMUA may agree to amend the Deficiency Agreement at any time to increase the obligations of the County thereunder.

The CCMUA owns and operates a sewage collection and treatment system which serves all County residents connected to local sewer collection systems. The CCMUA's system does not include the local sewage collection system of any CCMUA participant, but it owns and operates interceptor sewer lines connecting the local systems to the CCMUA's sewage treatment facilities.

The CCMUA is required to charge and collect service charges for the use of its facilities such that revenues of the CCMUA will at all times be adequate to pay all operating and maintenance expenses, including reserves, insurance, extensions and replacements, and to pay punctually the principal of and interest on any bonds and notes of the CCMUA and to maintain reserves and sinking funds therefor as may be required by the terms of any agreements with the holders thereof.

The gross debt as of December 31, 2022 for the CCMUA was \$193,185,104. The County guarantees up to \$685,500,000 of debt issued by the CCMUA.

CCMUA'S Outstanding Debt (as of December 31, 2022)

CCMUA'S Outstanding Debt (as of December 31, 202 <u>Purpose</u>	22) Interest <u>Rate</u>	Date of <u>Issue</u>	Final Maturity <u>Date</u>	Amount <u>Outstanding</u>
Sewer Revenue Bonds Series 2006A	3.45-4.05%	10-11-06	7/15/2026	<u>\$1,385,000</u>
New Jersey Infrastructure Bank (fka -Environmental Infrastr	4.00%		8/1/2026	2 021 166
Series 2012A-R Refunding Partial Series 2006A	3.00-5.00%	8/14/2012		2,031,166
Series 2013A		5/3/2013	8/1/2032	1,165,000
Series 2015A-1 (14)	4.00-5.00%	5/27/2015	8/1/2034	965,000
Series 2015A-1 (10)	4.00-5.00%	5/27/2015	8/1/2032	240,000
Series 2015A-R1 Refunding Series 2007A	5.00%	11/24/2015	8/1/2027	977,000
Series 2015A-2 (06)	3.00-5.00%	11/24/2015	8/1/2030	235,000
Series 2015A-2 (14)	3.00-5.00%	11/24/2015	8/1/2034	75,000
Series 2016A-R1 Refunding Series 2008A	4.50-5.00%	5/10/2016	8/1/2028	2,392,000
Series 2016A-R2 Refunding Series 2010B	4.50-5.00%	5/10/2016	8/1/2030	2,357,000
Series 2017A-R2 Refunding Series 2010A	4.00%	1/31/2017	8/1/2029	931,000
Series 2017A-1 (Green Bonds)	3.00-5.00%	5/25/2017	8/1/2046	1,225,000
Series 2020A-R1 Refunding Series 2010A Refunding Series 2003A	4.50-5.00%	8/18/2010	8/1/2023	100,637
Series 2020A-R1 Series 2010A Refunding Partial Series	2.14%	8/18/2010	8/1/2024	562,216
2006A Series 2020C-R1 Refunding Series 2012A	3.00-5.00%	5/3/2012	8/1/2031	8,510,299
Series 2020C-R1 Refunding Series 2012A	3.00-5.00%	5/3/2012	8/1/2031	628,859
Series 2021A-1 (640-16/22/23/24)	2.00-5.00%	6/10/2021	8/1/2050	4,500,000
Series 2021A-1 (640-17/18)	2.00-5.00%	6/10/2021	8/1/2050	17,415,000
Series 2022A-1 (S340 640-13/28)	3.25 -5.00%	8/1/2022	8/1/2051	3,745,000
Series 2022A-2 (S340 640-18R/20, S345040-01)	5.00%	12/6/2022	8/1/2052	1,090,000
Total for Trust Loans New Jersey Department of Environmental Protection (Fund	Loans):			<u>49,145,177</u>
Series 2003	0%	11/6/2003	8/1/2023	196,901
Series 2006 B	0%	11/9/2006	8/1/2025	4,171,318
Series 2007 B	0%	11/8/2007	8/1/2027	2,238,273
Series 2008 B	0%	11/6/2008	8/1/2028	5,347,095
Series 2010 A	0%	3/20/2010	8/1/2029	776,251
Series 2010 B	0%	3/20/2010	8/1/2030	6,260,203
Series 2012A (PF)	0%	5/3/2012	8/1/2031	19,292,802
Series 2012A (CW)	0%	5/3/2012	8/1/2031	1,698,750
Series 2013A	0%	9/1/2013	8/1/2032	2,599,125
Series 2015A-1 (14)	0%	5/27/2015	8/1/2034	1,416,475
Series 2015A-1 (10)	0%	5/27/2015	8/1/2032	562,309
Series 2015A-2 (06)	0%	11/24/2015	8/1/2030	632,552
Series 2015A-2 (14)	0%	11/24/2015	8/1/2034	2,794
Series 2017A-1	0%	5/25/2017	8/1/2046	2,273,669
Series 2021A-1 (640-16/22/23/24)	0%	6/10/2021	8/1/2050	13,332,426
Series 2021A-1 (640-17/18)	0%	6/10/2021	8/1/2050	38,053,051
Series 2022A-1 (\$340 640-13/28)	0%	8/1/2022	8/1/2051	8,368,137
Series 2022A-2 (S340 640-18R/20, S345040-01)	0%	12/6/2022	8/1/2052	1,723,718
Total for Fund Loans				<u>108,945,849</u>
New Jersey Infrastructure Bank (fka -Environmental Infrastr	ucture Trust) Co	nstruction Financ	ing Program Int	erim Loans:
CFP-2020-3 (S340 640-26)	0%	9/25/2020	6/30/2024	23,711,831
CFP-2022-1 (S340 640-29)	0%	3/10/2022	6/30/2024	9,997,247
Total for Interim Loans				33,709,078
Total Debt Outstanding:				<u>\$193,185,104</u>

The amounts outstanding reflect carrying values as of December 31, 2022. Source: CCMUA

The Camden County Improvement Authority

The Camden County Improvement Authority ("CCIA") is a public body corporate and politic of the State and was created by a resolution of the Board, adopted on March 20, 1979. The CCIA operates under the supervision of five members who are appointed by the Board for five-year staggered terms. The following table identifies those CCIA transactions in which the payment of debt service is secured either by payments pursuant to a County lease or loan agreement and/or a County guaranty. The CCIA has undertaken other bond issues; however, repayment of the debt in those transactions is secured by sources other than the County.

The CCIA has never failed to make timely payment of the principal of and/or interest on any of the bonds, notes or obligations described below.

The County has never failed to make timely payment of any payment obligations due pursuant to an agreement with the CCIA and pledged by the CCIA as security for CCIA bonds. The County has never been required to make a payment pursuant to its guaranty of CCIA bonds or notes.

CCIA'S DEBT UNDER A LEASE OR LOAN AGREEMENT WITH THE COUNTY OR GUARANTEED BY THE COUNTY (as of December 31, 2022)

(as	(<i>as of December 51, 2022</i>)					
<u>Purpose</u>	Interest Rate	Dated <u>Date</u>	Final Maturity <u>Date</u>	Amount <u>Outstanding</u>		
Outstanding Debt:						
Camden County Boathouse DRPA Loan	2.00%	10-21-04	02-01-28	\$302,238		
County Guaranteed Loan Revenue Bonds (County Capital Program), 2009 Series A (Federally Taxable – Issuer Subsidy- Build America Bonds)	6.18%	12-02-09	01-15-27	8,135,000		
General Obligation Revenue Bonds (Camden County College Project), Series 2010A-2 (Federally Taxable – Issuer Subsidy- Build America Bonds)	5.767%	12-16-10	02-15-23	775,000		
General Obligation Revenue Bonds (Camden County College Project), Series 2010A-3 (Federally Taxable – Issuer Subsidy- Recovery Zone Economic Development Bonds)	6.782-7.082%	12-16-10	02-15-40	17,090,000		
County-Guaranteed Loan Revenue Bonds, Series 2010 (Federally Taxable - Recovery Zone Economic Development Bonds)	6.28%	12-29-10	02-15-25	4,380,000		
County-Guaranteed Open Space Trust Fund Revenue Refunding Bonds, Series 2012	2.00-5.00%	05-17-12	06-01-23	1,660,000		
County Guaranteed Loan Revenue Bonds (County Capital Program), Series A of 2012	2.50-4.00%	11-13-12	01-15-28	3,840,000		
County-Guaranteed Open Space Trust Fund Revenue Bonds, Series A of 2012	2.25-4.00%	11-20-12	06-01-27	2,840,000		
General Obligation Revenue Bonds (Camden County College Project), Series 2013	2.00-4.00%	04-23-13	02-15-33	8,175,000		
County Guaranteed Loan Revenue Bonds (Crossroads Redevelopment Project) Series 2014 (Taxable)	3.427-4.077%	07-15-14	07-15-37	6,200,000		
County Guaranteed Lease Revenue Refunding Bonds, Series A of 2014 ⁽³⁾	4.00%	10-10-14	12-15-25	6,480,000		
County Guaranteed Loan Revenue Bonds (County Capital Program) Series 2014	3.00-5.00%	12-18-14	01-15-31	9,410,000		
County Guaranteed Revenue Bond (The Battleship New Jersey Project), Series $2015^{(2)}$	2.87%	06-15-15	12-01-25	480,000		
County Guaranteed Lease Revenue Refunding Bonds (County Capital Program), Series 2015	3.00-5.00%	06-18-15	09-01-27	6,610,000		
County Guaranteed Lease Revenue Refunding Bonds (County College Project), Series 2015	3.00-5.00%	06-18-15	01-15-26	6,615,000		

<u>Purpose</u>	Interest Rate	Dated <u>Date</u>	Final Maturity <u>Date</u>	Amount <u>Outstanding</u>		
County Guaranteed Revenue Bonds (Camden Stadium Project), Series 2015 ⁽²⁾	4.34%	08-07-15	07-15-35	3,845,000		
County Guaranteed Loan Revenue Bonds (County Capital Program), Series A of 2015	5.00%	12-23-15	01-15-40	33,325,000		
County Guaranteed Lease Revenue Refunding Bonds, Series 2016	2.00-5.00%	06-09-16	01-15-27	13,885,000		
County Guaranteed Lease Revenue, Series 2016	5.00%	11-17-16	01-15-32	47,715,000		
County Guaranteed Loan Revenue Bonds (County Capital Program), Series A of 2017	4.00-5.00%	11-15-17	01-15-39	17,370,000		
County Guaranteed Loan Revenue Refunding Bonds, Series B of 2017	4.00-5.00%	11-15-17	01-15-29	24,170,000		
County Guaranteed Loan Revenue Bonds (City Hall Renovations), Series 2018	3.25-5.00%	06-20-18	12-01-37	11,585,000		
County Guaranteed Loan Revenue Bonds (Florio Land Acquisition), Series 2019	3.40%	05-31-19	07-15-25	1,350,000		
County Guaranteed Loan Revenue Bonds, Series 2019	4.00-5.00%	12-10-19	01-15-39	45,435,000		
CCIA Crossroads Redevelopment Area Project 2020	0.714-2.462%	09-10-20	07-15-37	15,170,000		
County Guaranteed Loan Revenue Bonds (County Capital Program), Series 2020	4.00-5.00%	12-01-20	01-15-38	25,420,000		
County Guaranteed Loan Revenue Refunding Bonds (County Capital Program), Series 2021	0.462-1.237%	06-08-21	01-15-26	9,905,000		
County Guaranteed Loan Revenue Bonds (County Capital Program), Series 2021	3.00-5.00%	12-22-21	01-15-38	15,095,000		
County Guaranteed Loan Revenue Bonds (County Capital Program), Series 2022	5.00%	12-06-22	01-15-38	26,490,000		
		Total Debt Outstanding:				

⁽¹⁾ On November 9, 2011, the County sold to the Camden County College ("County College") the Regional Emergency Training Center located on approximately 40 acres of land in Gloucester Township which was financed and/or refinanced, in part, with the proceeds of the CCIA's Bonds and the County assigned to the County College its outstanding Lease Payment obligations relating thereto pursuant to the terms of an Assignment and Assumption of Lease Agreement (Limited).

⁽²⁾ Paid by sources other than the County but for which the County has provided a guaranty for the payment of principal of and interest, when due.

⁽³⁾ \$1,602,000 of the County Guaranteed Lease Revenue Refunding Bonds, Series A of 2014 is paid by the Borough of Audubon (\$1,458,000) and the Borough of Mount Ephraim (\$144,000).

Source: The CCIA and the County.

In addition to the CCIA bond transactions listed in the table above, on October 21, 2004, the County entered into an Intergovernmental Reimbursement Agreement ("Reimbursement Agreement"), by and between the County and the CCIA, pursuant to the terms of which the County agreed to satisfy in their entirety the obligations of the CCIA to repay the principal of and interest on a loan in the original aggregate principal amount of \$1,000,000 advanced by the Delaware River Port Authority ("DRPA") to the CCIA in 2006, in connection with a portion of the financing necessary to construct a boathouse facility (including, without

limitation, a launching dock and a viewing gallery) located on the banks of the Cooper River along North Park Drive in the Township of Pennsauken. The repayment of the loan commences 39 months after the funds were released by the DRPA, payable in quarterly installments of \$15,197.04 over 23 years. Interest accrues at 2% beginning three years after the release of funds by the DRPA. Pursuant to the terms of the Reimbursement Agreement, the obligations of the County thereunder are subject to appropriation, by the Board, of the principal of and interest on the amounts due thereunder for such respective fiscal year, during the term of such Reimbursement.

Further, in August of 2003, the CCIA and the Casino Reinvestment Development Authority ("CRDA") entered into an Intergovernmental Agreement ("Crossroads IGA"), pursuant to which the CRDA agreed to provide certain funds for the purpose of assisting the CCIA with the development and construction of the Crossroads Project. Such payments were to be made by allocating (by way of fund reservation) certain funds from the CRDA's South Jersey Project Fund. The CRDA ultimately provided \$16,500,000 in grant funding to the CCIA, which was used by the CCIA to repay certain notes issued by the CCIA to finance the costs of acquisition of the Crossroads Site, environmental remediation, development and site preparation to allow for the undertaking of the Crossroads Project. As part of the conditions for the CRDA's grant of funds, County was required to deliver to the CRDA a Payment and Performance Bond in the amount of \$16,500,000 ("County P&P Bond"), which could be called upon to complete the Crossroads Project if not otherwise completed by the CCIA or its designated developer (i.e., the Redeveloper). The County P&P Bond has subsequently been reduced to \$13,327,293 based upon certain repayments made to the CRDA by the CCIA pursuant to the Crossroads IGA. In addition, as a result of the substantial completion of the Crossroads Project, the CCIA, the County and the CRDA are actively seeking to terminate and release the County P&P Bond as permitted by the Crossroads IGA. However, as of the date hereof, the County P&P Bond remains outstanding.

Pollution Control Financing Authority of Camden County

Pursuant to the New Jersey Pollution Control Financing Law, constituting Chapter 376 of the Pamphlet Laws of 1973 of the State of New Jersey (N.J.S.A. 40:37C-1 et seq.), as amended and supplemented ("Pollution Control Law"), and the Solid Waste Management Act, constituting Chapter 39 of the Pamphlet Laws of 1970 of the State of New Jersey (N.J.S.A. 13:1E-1 et seq.), as amended and supplemented ("Solid Waste Management Act"), the State Legislature initiated a comprehensive statutory mechanism for the management of solid waste disposal in the State. Subsequently, as a result of certain rulings, the management of solid waste disposal within the State changed. See "The Atlantic Coast Decision of the United States Court of Appeals for the Third Circuit" below.

Acting pursuant to the Pollution Control Law, the Board established the Pollution Control Financing Authority of Camden County ("PCFA") which implemented a County-wide solid waste disposal and resource recovery system, consisting of two primary components.

The first component is a 1,050 ton-per-day mass burn, waste-to-energy, facility, located in Camden City ("Resource Recovery Facility"). The Resource Recovery Facility was constructed and is owned and operated by Camden County Energy Recovery Associates, L.P. ("Partnership"), a New Jersey limited partnership. Prior to August 19, 2013, the general partner of the Partnership was a second-tier wholly-owned subsidiary of Foster Wheeler Ltd. On August 19, 2013, the prior general partner sold its partnership interest in the Partnership to a subsidiary of Covanta Energy Corporation.

Two solid waste franchises were granted by the New Jersey Department of Environmental Protection ("NJDEP"), which franchises, when granted, collectively required the disposal and processing of the municipal solid waste generated in each municipality within the County to occur at the Resource Recovery Facility and the Landfill (as hereinafter defined). The disposal and processing of the solid waste generates electrical energy, which is sold by the Partnership to an electric utility pursuant to a power purchase agreement. The second component is the Pennsauken Sanitary Landfill ("Landfill") where disposal of bypass waste and residue from the operation of the Resource Recovery Facility and disposal of construction and demolition waste take place.

The Financing of the Solid Waste Management System of the County

In order to finance the infrastructure required to implement the County's solid waste management system, including the construction of the Resource Recovery Facility, several series of bonds were previously issued by the PCFA, all of which have been fully amortized or paid. Accordingly, there are no remaining outstanding debt obligations of the PCFA related to the implementation of the County's solid waste management system.

Notwithstanding the foregoing, the PCFA has specific ongoing reimbursement obligations pursuant to and in accordance with that certain Emergent Funding and Reimbursement Agreement, dated November 29, 2010, between the PCFA and the State, acting by and through the NJDEP ("Reimbursement Agreement").

Pursuant to the Reimbursement Agreement, the PCFA was permitted to utilize certain unrestricted and restricted funds of the PCFA, and the State agreed to appropriate and provide certain monies to the PCFA, in an amount sufficient to pay the final principal payment and interest due on the PCFA's then-outstanding solid waste resource recovery revenue bonds ("Remaining Bond Payment"). Specifically, pursuant to the Reimbursement Agreement: (i) the PCFA utilized \$1,550,305.55 of available funds in its bond indenture accounts; (ii) the PCFA utilized \$3,449,694.45 of its unrestricted funds; (iii) the State provided \$2,100,000 in funds to the PCFA from funds made available pursuant to an appropriation in the Fiscal Year 2011 Appropriations Act; and (iv) pursuant to an administrative consent order executed by the Commissioner of the NJDEP, dated November 29, 2010, the PCFA was permitted to utilize \$10,106,062.50 from its Statutory Escrow Accounts ("Statutory Accounts") and \$8,000,000 from its Board of Public Utilities Closure Account ("BPU Closure Account" and together with the Statutory Accounts, the "Restricted PCFA Funds"), for the purpose of making the Remaining Bond Payment.

As a condition to the utilization of the Restricted PCFA Funds, the terms and provisions of the Reimbursement Agreement require the PCFA to provide annual reimbursement to the Restricted PCFA Funds of the amounts previously withdrawn, together with accrued interest thereon ("Total Reimbursement Amount"), in whole or in part, as applicable, by depositing certain available funds of the PCFA (including certain appropriations made by the State, if available) back into the PCFA Restricted Funds over a term of years ("NJDEP Reimbursement"). Specifically, the PCFA is required to include in its annual budget, beginning with its budget for fiscal year 2011, an amount equal to the "Estimated Net Available Funds" of the PCFA, which includes the estimated funds available for the reimbursement of the Restricted PCFA Funds, calculated as the estimated total annual gross receipts, revenues and proceeds estimated to be received by the PCFA from operations, dispositions or any other source, less all anticipated expenditures for such fiscal year, including, without limitation, all operating costs, payments on indebtedness, general and administrative expenses, and all reserves of the PCFA. On December 31 of such year, the PCFA is required to deposit into the Restricted PCFA Funds the actual amount of funds then available, together with any available appropriations made by the State to the PCFA in such year, for purposes of paying all or a portion of the Total Reimbursement Amount. Any amounts due and owing relative the Total Reimbursement Amount shall be carried over into the subsequent year until such time as the Total Reimbursement Amount is paid in full (anticipated within five (5) years from 2011). The parties to the Reimbursement Agreement are presently negotiating a Term Sheet regarding potential modifications of the Reimbursement Agreement. Until such negotiations are completed and the modifications of the Reimbursement Agreement are executed, the terms of the Reimbursement Agreement remain unchanged. At the present time, it is not possible to determine when the PCFA will be able to complete the reimbursement of the escrow funds. The Reimbursement Agreement provides that the reimbursement obligation shall continue from year to year until such time as the reimbursement obligation has been paid in full.

The Atlantic Coast Decision of the United States Court of Appeals for the Third Circuit

On May 1, 1997, in <u>Atlantic Coast Demolition & Recycling, Inc. v. Board of Chosen Freeholders of</u> <u>Atlantic County</u>, 112 F.3d. 652 (3d Cir. 1997), the United States Court of Appeals for the Third Circuit held that New Jersey's solid waste management system unconstitutionally discriminates against out-of-state operators of waste disposal facilities and, therefore, violates the Commerce Clause of the United States Constitution. Certain parties in the <u>Atlantic Coast</u> litigation filed a petition for writ of certiorari with the United States Supreme Court seeking a review of the decision of the Third Circuit. On November 10, 1997, the United States Supreme Court denied the petition for writ of certiorari.

Based upon the <u>Atlantic Coast</u> decision, the method used to select and operate the Resource Recovery Facility and the Landfill as the facilities designated for the disposal of all of the solid waste generated by each municipality within the County appeared to unconstitutionally restrict interstate commerce.

On January 29, 1996, following an interim ruling in the <u>Atlantic Coast</u> case which invalidated regulatory flow control for certain construction and demolition waste ("C&D Waste"), the PCFA reduced tipping fees for C&D Waste delivered to the Landfill to a reduced market rate. On November 17, 1997, following the denial of certiorari by the United States Supreme Court in the <u>Atlantic Coast</u> case, the Partnership unilaterally reduced system tipping fees being collected by the Partnership at the Resource Recovery Facility to a level less than that imposed by the PCFA. This was a response by the Partnership to price competition and the resulting decrease in the volume of solid waste being delivered for processing at the Resource Recovery Facility. Since that time, tipping fees at the Resource Recovery Facility have been reduced and/or increased to a market competitive rate in an effort to maximize operating revenues.

The Response of the County to the Atlantic Coast Decision

In an attempt to address, among other things, the structure of the County's solid waste management plan in the aftermath of the <u>Atlantic Coast</u> decision, on September 18, 1997, the Board adopted a resolution authorizing an amendment to the solid waste management plan of the County. The plan amendment is entitled "A Strategy for the Disposal of Solid Waste Generated Within the Camden County Solid Waste Management District and for the Satisfaction of Solid Waste Disposal Related Debt Obligations After the Implementation of the Atlantic Coast Court Decision" ("September 1997 Solid Waste Management Plan Amendment"). The September 1997 Solid Waste Management Plan Amendment directed that the PCFA procure disposal capacity using methods that comply with the laws governing public contracts and in a manner that does not discriminate against interstate commerce. Further, the PCFA was directed to continue to aggregate its disposal and administrative costs and impose a unified tipping fee on all waste collected for disposal within the County.

On November 14, 1997, the Commissioner of the NJDEP issued a certification with respect to the September 1997 Solid Waste Management Plan Amendment of the County ("NJDEP Certification"). The NJDEP granted approval with regard to that aspect of the September 1997 Solid Waste Management Plan Amendment governing the procurement of disposal capacity using methods that comply with the laws governing public contracts and in a manner that does not discriminate against interstate commerce. However, since the procurement process had not yet been completed, such NJDEP approval of this aspect of the September 1997 Solid Waste Management Plan Amendment was made contingent upon receipt by the NJDEP of a subsequent amendment or administrative action that documents the awarding of a nondiscriminatorily bid contract(s).

Finally, the NJDEP determined to be unenforceable the establishment by the September 1997 Solid Waste Management Plan Amendment of flow control during the interim period between judicial abrogation of the then current disposal contracts and the completion of the procurement of new disposal capacity in a manner that does not discriminate against interstate commerce. The NJDEP has concluded that the lifting by the Third Circuit of the District Court's stay of the injunction against the enforcement of flow control precludes even this interim control of flow as anticipated by the September 1997 Solid Waste Management Plan Amendment.

For the purpose of responding to the remaining issues cited by the NJDEP Certification, on December 29, 1997, the Board adopted a resolution authorizing a further amendment to the solid waste management plan of the County. The plan amendment is entitled "A Modified Strategy for the Disposal of Solid Waste Generated within the Camden County Solid Waste Management District, Following the November 10, 1997 Implementation of the <u>Atlantic Coast</u> decision, and Following the New Jersey Department of Environmental Protection's Acceptance in Part, Rejection in Part and Remand in Part of Camden County Plan Amendment 81-9-97 Adopted September 18, 1997" ("December 1997 Solid Waste Management Plan Amendment"). In compliance with the NJDEP Certification, the December 1997 Solid Waste Management Plan Amendment deleted from the solid waste management plan of the County the establishment of flow control during the

interim period between judicial abrogation of the disposal contracts and the completion of procurement of new disposal capacity in a manner that does not discriminate against interstate commerce.

The December 1997 Solid Waste Management Plan Amendment was submitted to the NJDEP for consideration of approval. On June 29, 1998, the Commissioner of the NJDEP issued a certification with respect to the December 1997 Solid Waste Management Plan Amendment. The NJDEP, among other things, (i) approved the deletion of the reference to the retention of regulatory flow control during the interim period prior to completion of nondiscriminatory reprocurement, and (ii) approved the inclusion of a strategy to complete a nondiscriminatory procurement process and to thereby regulate the flow of waste as a market regulator (although the NJDEP stressed that separate approval of the actual results of such reprocurement will be required).

On December 5, 1997, the PCFA opened bids and proposals submitted with respect to the reprocurement by the PCFA of solid waste disposal services. For a period of time thereafter, the bids and proposals, as well as supplements thereto solicited by the PCFA during 2000, were considered by the PCFA and its professional advisors. During a portion of such period, the PCFA engaged in substantive negotiations with the Partnership, as one of the responding proposers, for the purpose of attempting to agree upon the final terms and conditions of a long-term solid waste services disposal agreement. Upon the completion of such process, the contract for the reprocurement of solid waste disposal services was awarded by the PCFA to the Partnership. Such contract between the PCFA and the Partnership (the "Reprocurement Agreement") was signed on July 25, 2001, and on such date such Reprocurement Agreement was submitted by the PCFA to the State for approval, in satisfaction of applicable statutory requirements. In response to the submission to the State by the PCFA, the State submitted questions to the PCFA via interrogatories. The PCFA responded to the interrogatories of the State on November 5, 2001 and has not received further communication from the State with regard to the Reprocurement Agreement. The period during which the State may approve or reject the Reprocurement Agreement has lapsed. The obligations of the PCFA and the Partnership pursuant to the terms of the Reprocurement Agreement were subject to the satisfaction of certain conditions precedent identified in the Reprocurement Agreement. Such conditions precedent were not satisfied by the specified date and, therefore, the Reprocurement Agreement has automatically terminated. No further reprocurement agreements were executed. The 1985 Service Agreement between the PCFA and the Partnership expired on July 1, 2011.

Proposed Dissolution of the PCFA

The County has preliminarily determined that the best interests of the residents of the County would be served by the dissolution of the PCFA to be accomplished pursuant to the requirements of the Local Authorities Fiscal Control Law, N.J.S.A. 40A:5A-1, et seq., as amended and supplemented ("Local Authorities Fiscal Control Law"), including N.J.S.A. 40A:5A-20. The County has also preliminarily determined that the dissolution of the PCFA could result in savings to the County by reducing overall costs by combining operations and providing services in a more efficient manner.

In connection with the proposed dissolution, the County, the PCFA and the CCIA have collectively preliminarily determined that it would be in the best interests of the residents of the County for the CCIA to: (i) upon dissolution, on a going-forward basis, assume the responsibility and otherwise provide for the payment of all creditors or obligees of the PCFA, (ii) assume ownership of the Landfill, and (iii) provide all of those services previously provided by the PCFA. On April 14, 2011, the Commissioners of the CCIA adopted a resolution preliminarily authorizing the CCIA, upon dissolution, on a going-forward basis, to assume responsibility and otherwise provide for the payment of all creditors and obligees of PCFA upon dissolution of PCFA and to assume ownership and operation of the Landfill ("CCIA Assumption Resolution").

Finally, the PCFA has preliminarily determined to voluntarily accede to the dissolution and to cooperate with the County and the CCIA in connection with the dissolution and transfer of the Landfill and other assets of the PCFA to CCIA. To that end, the PCFA adopted resolutions on March 22, 2011 and May 24, 2011, preliminarily authorizing the dissolution and the transfer of the PCFA's assets and liabilities to the CCIA.

Pursuant to Section 20 of the Local Authorities Fiscal Control Law, the PCFA may be dissolved by the County, subject to approval of the Local Finance Board. On May 19, 2011, the Board of the County introduced an ordinance authorizing the dissolution of the PCFA and making certain other determinations in connection therewith ("Dissolution Ordinance"). The Dissolution Ordinance provides, as a condition to dissolution, for the CCIA to provide, upon dissolution, on a going-forward basis, for the payment of all creditors and obligees of the PCFA (including the NJDEP). The CCIA Assumption Resolution provides for the CCIA, upon dissolution, on a going-forward basis, to be responsible for all of the PCFA's outstanding obligations (including the NJDEP Reimbursement) and for the provision of all the services previously provided by the PCFA, including ownership and operation of the Landfill and to take possession of any and all assets and property (including real property), rights and privileges of the PCFA, including contract rights, permits, claims, defenses, causes of action, and all tangible and intangible interests.

In accordance with the Local Authorities Fiscal Control Law, the County and the CCIA may in the future complete an application to be submitted to the Local Finance Board seeking approval for the final adoption of the Dissolution Ordinance. As of the date hereof, however, no such application has been filed. If an application is made and approved by the Local Finance Board for the final adoption of the Dissolution Ordinance, the County, the PCFA and the CCIA shall undertake and complete all legal and procedural requirements necessary to effectuate the dissolution of the PCFA and the transfer of the PCFA's assets and liabilities to the CCIA as described above. Additionally, upon determination to proceed with the filing of an application to the Local Finance Board, the PCFA and the CCIA shall undertake and complete all necessary procedural and legal requirements relative to the transfer of the Landfill and related assets to the CCIA upon dissolution of the PCFA.

Litigation Concerning the Pennsauken Sanitary Landfill

The PCFA acquired the Pennsauken Sanitary Landfill ("Landfill") from the Township of Pennsauken ("Pennsauken") and the Pennsauken Solid Waste Management Authority ("PSWMA") in December 1991, pursuant to the provisions of the Amended and Restated Operations Transfer Agreement, dated October 11, 1991 (the "AROTA"), among the PCFA, the PSWMA, Pennsauken and the County. Prior to that time, the Landfill was operated by the PSWMA on land owned by Pennsauken. Since acquisition the PCFA has continued to operate the Landfill for disposal of bypass waste, residue from the operation of the Resource Recovery Facility, and the disposal of construction and demolition waste.

There are long-standing claims regarding the remediation of the contamination of the Landfill. The PSWMA executed an Administrative Consent Order ("ACO") with the New Jersey Department of Environmental Protection in December 1988. The ACO obligated the PSWMA to remediate contamination caused by the Landfill. The PCFA assumed the remediation obligations of the PSWMA pursuant to the AROTA. The PCFA, PSWMA and Pennsauken were plaintiffs in ongoing litigation seeking the recovery of costs associated with remediation necessary pursuant to the ACO. Counterclaims were made against Pennsauken. Pennsauken was represented by counsel for one of its insurance carriers. Trial in this litigation commenced on January 20, 2009. By the end of the second day of trial, all claims in the litigation were settled in principle. The PCFA and some defendants continue to review and execute settlement agreements. Pursuant to the settlement agreements, all defendants have been given releases and indemnification protection by the PCFA and Pennsauken. Settlement documents with Ward Sand and Materials Company and James D. Morrissey, Inc. (the "Ward Sand parties") (the prior landfill owner and operator) are in the process of being finalized. In the meantime, the Ward Sand parties have satisfied their payment obligations. Pursuant to the ACO, the PCFA is primarily responsible for the liability associated with the contamination at the Landfill either directly as a successor to the PSWMA under the ACO or indirectly through the indemnification provisions of the AROTA. In the event that the litigation settlement proceeds are not sufficient to remediate the contamination at the Landfill, Pennsauken could be potentially responsible pursuant to the indemnification provisions in the various settlement agreements. Additionally, it is possible that the County could be responsible for all or a portion of such liability under the AROTA. To date, \$15,603,370.29 in settlement proceeds have been collected from all of the settling parties. Recent estimates project that the PCFA has sufficient funds to complete its remediation obligations. They are premised on the designed system accomplishing the remediation as presently designed. Design modifications could be necessary. Additionally, it is presently anticipated that the remediation can accomplish the desired goals in approximately 10-30 years.

Contingencies could arise which could impact the design of the remediation system or the length of time in which it must be in operation. For example, the NJDEP has recently requested that the PCFA investigate additional contaminants detected in nearby potable water supply wells. It is the PCFA's position that this a regional issue and not attributable solely to the PCFA. This investigation is ongoing. Therefore, it is impossible to determine at this time what the exact cost of the PCFA's remediation obligations will be. While it is impossible to estimate the likelihood of such an outcome, any such liability of the PCFA and/or the County could have a material adverse impact upon their respective financial conditions. In the event of a dissolution of the PCFA, any existing or potential liabilities of the PCFA would pass to the CCIA.

APPENDIX B

COMPILED AND AUDITED FINANCIAL STATEMENTS OF THE COUNTY



INDEPENDENT AUDITOR'S REPORT

The Honorable Director and Members of the County Board of Commissioners County of Camden Camden, New Jersey 08102

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying statements of assets, liabilities, reserves and fund balance - regulatory basis of the various funds of the County of Camden, State of New Jersey, as of December 31, 2021 and 2020, and the related statements of operations and changes in fund balance - regulatory basis for the years then ended, and the related statement of revenues - regulatory basis, statement of expenditures - regulatory basis, and statement of general fixed asset group of accounts - regulatory basis for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

Unmodified Opinions on Regulatory Basis of Accounting

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the assets, liabilities, reserves and fund balance - regulatory basis of the various funds of the County of Camden, State of New Jersey, as of December 31, 2021 and 2020, and the results of its operations and changes in fund balance - regulatory basis of such funds for the years then ended, and the revenues - regulatory basis and expenditures - regulatory basis of the various funds, and general fixed asset group of accounts - regulatory basis, for the year ended December 31, 2021, in conformity with accounting principles and practices prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, as described in note 1.

Adverse Opinion on Accounting Principles Generally Accepted in the United States of America

In our opinion, because of the significance of the matter discussed in the *Basis for Adverse Opinion on Accounting Principles Generally Accepted in the United States of America* section of our report, the accompanying financial statements referred to above do not present fairly the financial position of the County of Camden, State of New Jersey, as of December 31, 2021 and 2020, or the results of its operations and changes in fund balance for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions on Regulatory Basis of Accounting

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, which is a basis of accounting other than accounting principles generally accepted in the United States of America, to meet the requirements of the State of New Jersey. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are required to be independent of the County and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

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Basis for Adverse Opinion on Accounting Principles Generally Accepted in the United States of America

As described in note 1 to the financial statements, the financial statements are prepared by the County on the basis of the financial reporting provisions of the Division of Local Government Services, Department of Community Affairs, State of New Jersey, which is a basis of accounting other than accounting principles generally accepted in the United States of America, to meet the requirements of the State of New Jersey. The effects on the financial statements of the variances between the regulatory basis of accounting described in note 1 and accounting principles generally accepted in the United States of America, although not reasonably determinable, are presumed to be material and pervasive.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the financial reporting provisions of the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the County's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the County's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

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Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The accompanying supplemental statements and schedules presented for the various funds, as listed in the table of contents, are presented for purposes of additional analysis as required by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, and are not a required part of the basic financial statements.

The accompanying supplemental statements and schedules presented for the various funds are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplemental statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 13, 2023 on our consideration of the County of Camden's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County of Camden's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County of Camden's internal control over financial reporting and compliance.

Respectfully submitted,

Bowman - Company 41P

BOWMAN & COMPANY LLP Certified Public Accountants & Consultants

Mich. D. D. Census

Michael D. Cesaro Certified Public Accountant Registered Municipal Accountant

Voorhees, New Jersey February 13, 2023



REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

INDEPENDENT AUDITOR'S REPORT

The Honorable Director and Members of the County Board of Commissioners County of Camden Camden, New Jersey 08102

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial statement audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and the audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the financial statements prepared on a regulatory basis of accounting prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the County's basic financial statements, and have issued our report thereon dated February 13, 2023. That report indicated that the County of Camden's financial statements were not prepared in accordance with accounting principles generally accepted in the United States of America, but were prepared on a regulatory basis of accounting prescribed States of America, but were prepared on a regulatory basis of accounting prescribed States of America, but were prepared in accordance with accounting principles generally accepted in the United States of America, but were prepared on a regulatory basis of accounting prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the County of Camden's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County of Camden's internal control. Accordingly, we do not express an opinion on the effectiveness of the County of Camden's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were note identified.

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Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the County of Camden's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*, and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

Bowman - Company LLP

BOWMAN & COMPANY LLP Certified Public Accountants & Consultants

Mich D Cersos

Michael D. Cesaro Certified Public Accountant Registered Municipal Accountant

Voorhees, New Jersey February 13, 2023

CURRENT FUND

Statements of Assets, Liabilities, Reserves, and Fund Balance -- Regulatory Basis

As of December 31, 2021 and 2020

Assets	Ref.	<u>2021</u>	<u>2020</u>
Regular Fund:			
Cash	SA-1	\$ 347,270,812.55	\$ 295,738,916.92
Change Funds	SA-3	1,290.00	1,190.00
Other Grants Receivable	SA-8	7,265,024.15	5,026,465.43
		354,537,126.70	300,766,572.35
Receivables with Full Reserves:			
Revenue Accounts Receivable	SA-6	780,544.37	177,824.54
Due from United States Department of Treasury	SA-1	11,032.13	11,032.13
Due from Capital Fund	SC-8	31,567,753.98	13,567,219.38
		32,359,330.48	13,756,076.05
Total Regular Fund		386,896,457.18	314,522,648.40
Federal and State Grant Fund:			
Due From Current Fund	SA-9	56,080,505.38	9,534,808.60
Federal and State Grants Receivable	SA-7	122,093,050.62	98,905,522.91
Total Federal and State Grant Fund		178,173,556.00	108,440,331.51
Total Assets		\$ 565,070,013.18	\$ 422,962,979.91

(Continued)

CURRENT FUND

Statements of Assets, Liabilities, Reserves, and Fund Balance -- Regulatory Basis

As of December 31, 2021 and 2020

Liabilities, Reserves and Fund Balance	<u>Ref.</u>	<u>2021</u>		<u>2020</u>
Regular Fund:				
Liabilities:				
Appropriation Reserves	A-3 SA-10	\$ 31,284,868.46	\$	35,855,960.94
Reserve for Encumbrances	SA-11	9,679,486.08	,	10,856,318.19
Reserve for Encumbrances - Other Grants	SA-11	410,876.30		249,790.84
Payroll Deductions Payable	SA-12	3,730,224.05		10,091,898.25
Due to Federal and State Grant Fund	SA-9	56,080,505.38		9,534,808.60
Due to Trust - County Open Space	SB-36	11,396,608.81		9,683,231.22
Due to Trust - CCPD	SB-46	50,699,113.31		52,518,125.07
Due to Trust - Other Funds	SB-4	56,883,968.10		54,708,529.49
Due to County Library Fund	SA-14	13,795,868.95		13,502,956.10
Due to State of New Jersey:				, ,
Realty Transfer Fees	SA-13			1,174,792.80
CCIA Payment Received by County	SA-20	11,250,000.00		.,,
Accounts Payable	SA-10	60,532.00		
Due to Strategic Billing Enterprise:	ert re	00,002.00		
COVID Vaccine Billing	SA-21	22,435.01		
Reserve for Other Grants:	0/(21	22,100.01		
Appropriated	SA-16	3,358,801.52		4,662,630.79
Reserve for Contract Settlement	SA-18	1,620,267.11		2,327,613.71
	0/110	 1,020,201111		2,027,010.71
		250,273,555.08		205,166,656.00
Reserve for Receivables		32,359,330.48		13,756,076.05
Fund Balance	A-1	104,263,571.62		95,599,916.35
Total Regular Fund		 386,896,457.18		314,522,648.40
Federal and State Grant Fund:				
Reserve for Federal and State Grants				
Appropriated	SA-15	139,849,953.01		89,734,008.33
Unappropriated	SA-17	10,700,353.98		108,032.00
Due to Grantor	SA-19	-, -,		2,009,387.93
Reserve for Encumbrances	SA-11	27,468,628.66		16,434,282.90
Accrued Salaries		154,620.35		154,620.35
Total Federal and State Grant Fund		178,173,556.00		108,440,331.51
		 110,110,000.00		100,440,001.01
Total Liabilities, Reserves, and Fund Balance		\$ 565,070,013.18	\$	422,962,979.91

CURRENT FUND

Statements of Operations and Changes in Fund Balance -- Regulatory Basis For the Years Ended December 31, 2021 and 2020

Revenue and Other Income Realized	2021	2020
Fund Balance Utilized	\$ 26,989,646.00	\$ 27,400,008.00
Miscellaneous Revenues Anticipated	189,205,480.49	205,460,413.94
Receipts from Current Taxes	315,586,168.00	309,701,834.00
Non-Budget Revenue	8,841,090.00	10,141,613.25
Other Credits to Income:		
Unexpended Balance of Appropriation Reserves	40,792,532.88	27,458,950.19
Cancellations -		
Outstanding Checks	233,917.89	116,216.87
Reserve for Other Grants	2,801.19	33,950.46
Liquidation of Prior Year Reserve for Due from General Capital Fund	13,567,219.38	
Due to Federal & State Grant Funds -	4 474 007 40	4 700 000 04
Cancellation of Reserves for Federal & State Grants	4,171,807.40	4,739,336.04
Liquidation of Reserve for:	140 100 00	
Refund of Prior Period Expense	140,123.26	
Total Income	599,530,786.49	585,052,322.75
Expenditures_		
Budget and Emergency Appropriations:		
Operations:		
Salaries and Wages	122,761,490.00	121,502,484.00
Other Expenses	303,203,190.78	327,480,455.67
Deferred Charges and Statutory Expenditures	36,005,241.79	33,435,447.64
Debt Service	64,744,273.96	57,795,671.27
Capital Improvement Fund	2,000,000.00	2,000,000.00
Cancellation of Other Grants Receivable		34,424.81
Due to Federal & State Grant Funds -		
Cancellation of Federal/State Grants Receivable	3,586,027.71	4,499,569.84
Creation of Reserve for:		
Due from Capital	31,567,753.98	13,567,219.38
Refund of Prior Year Revenue	9,507.00	46,624.80
Total Expenditures	563,877,485.22	560,361,897.41
Excess in Revenue	35,653,301.27	24,690,425.34
Fund Balance		
Balance Jan. 1	95,599,916.35	98,309,499.01
	131,253,217.62	122,999,924.35
Decreased by:		
Utilized as Anticipated Revenue	26,989,646.00	27,400,008.00
Balance Dec. 31	\$ 104,263,571.62	\$ 95,599,916.35

		Antici	nated		
		2 4 14 04	Special		Excess or
	Buc	dget	N.J.S.40A:4-87	Realized	(Deficit)
Surplus Anticipated	\$ 26,9	89,646.00		\$ 26,989,646.00	
Miscellaneous Revenues:					
Local Revenues:					
County Clerk / Register of Deeds	7,3	28,255.00		8,596,541.05	\$ 1,268,286.05
Surrogate	6	53,702.00		573,951.12	(79,750.88)
Sheriff	7	24,443.00		739,820.12	15,377.12
Interest on Investments and Deposits	1,7	92,194.00		749,908.33	(1,042,285.67)
Public Health Environmental Fees	1	32,270.00		54,665.00	(77,605.00)
County Adjuster		64,641.00		43,085.84	(21,555.16)
Grant Fringe Benefit Revenue		24,174.00		13,435,159.79	310,985.79
Parks Department		53,371.00		109,664.98	56,293.98
Road Opening Fees		60.000.00		660.000.00	
State Aid:	-	,			
State Aid - County College Bonds	2.0	88,403.00		2,078,433.72	(9,969.28)
City of Camden - Maintenance of City Hall		21,992.00		121,992.00	(-,)
Division of Public Welfare - Title IV-D Program		08,453.00		845,470.20	37,017.20
State Assumption of Social & Welfare Services & Psychiatric Facilities:	· · ·			0.10, 11 0.20	01,011.20
Supplemental Security Income	15	07,461.00		1,593,093.76	85,632.76
Federal and State Grants:	1,0	07,401.00		1,000,000.10	05,052.70
US Department of Homeland Security					
Port Security Grant Program FY 2021 - Sheriff			\$ 25,000.00	25,000.00	
US Department of Housing & Urban Development			φ 23,000.00	23,000.00	
Emergency Solutions Grant 21-22			210,714.00	210,714.00	
Home Investment Partnership 19-20 Home Investment Partnership 20-21			32,314.00 159,738.00	32,314.00 159,738.00	
•					
Home Investment Partnership 21-22			1,212,713.00	1,212,713.00	
Home Investment Partnership 21-ARP			4,108,852.00	4,108,852.00	
US Department of Justice					
Body-Worn Camera Policy and Implementation Program 21			817,238.00	817,238.00	
COPS Hiring Program (CHP) 2021			2,500,000.00	2,500,000.00	
Pass thru City of Camden					
Camden County Prosecutor's Office - JAG Program FY 2020			10,000.00	10,000.00	
Camden County Sheriff's Office - JAG Program FY 2020			10,000.00	10,000.00	
Coronavirus Emergency Supplemental Fund Program			300,000.00	300,000.00	
US Department of Treasury					
ARP Coronavirus Local Fiscal Recovery Funds			39,188,027.00	39,188,027.00	
CARES Act COVID Public Assistance Grant	15,1	13,705.80		15,113,705.80	
Emergency Rental Assistance 2 Program			16,494,079.50	16,494,079.50	
Executive Office of the President, Office of the National Drug Control Policy					
Joint Camden HIDTA Task Force 21			755,740.00	755,740.00	
NJ Department of Community Affairs					
Flood Planning and Mitigation Grant			250,000.00	250,000.00	
NJ Department of Environmental Protection					
Whitman Park Improvements Green Acres Grant	1,8	00,000.00		1,800,000.00	
NJ Department of Health & Senior Services					
Area Plan 20			28,492.00	28,492.00	
Area Plan 21			1,141,668.00	1,141,668.00	

		Antici	pated			
		<u>/ 1100</u>	Special			Excess or
		<u>Budget</u>	N.J.S.40A:4-87		Realized	(Deficit)
Bioterrorism Preparedness 20-21			\$ 110,000.00	\$	110,000.00	
Bioterrorism Preparedness 21-22			721,483.00	Ψ	721,483.00	
Childhood Lead Poisoning Prevention 20-21	\$	209,052.00	121,100.00		209,052.00	
Childhood Lead Poisoning Prevention 21-22	Ť	200,002.00	209,052.00		209,052.00	
County Innovation Grant 20		190,039.00			190,039.00	
COVID-19 Vaccination Supplemental Funding 2022			450,000.00		450,000.00	
NJACCHO Public Health Award		310,349.00			310,349.00	
Overdose Fatality Review Team Grant 2021			100,000.00		100,000.00	
Senior Farmer Market WIC Grant			1,500.00		1,500.00	
Sexually Transmitted Diseases 20-21		48,750.00			48,750.00	
Sexually Transmitted Diseases 21-22			65,000.00		65,000.00	
Special Child Health Services 20-21		227,500.00			227,500.00	
Special Child Health Services 21-22			305,000.00		305,000.00	
State Health Insurance Program 21 (SHIP)			36,000.00		36,000.00	
Tanning Facility Registration & Inspection Project 20-21			1,840.00		1,840.00	
Tuberculosis Control Grant 20-21		80,703.00			80,703.00	
Tuberculosis Control Grant 21-22			107,603.00		107,603.00	
NJ Department of Human Services						
Child Care Resource & Referral 20-21		1,455.00	5,700.00		7,155.00	
Child Care Resource & Referral 21-22			3,596,200.00		3,596,200.00	
Comprehensive Alcohol & Drug Abuse Grant 22			1,639,010.00		1,639,010.00	
Medication Assisted Treatment Grant			699,909.00		699,909.00	
Social Services for the Homeless 21			1,226,900.00		1,226,900.00	
Special Initiative & Transportation 21			511,616.00		511,616.00	
NJ Department of Labor & Workforce Development						
Work First New Jersey WFNJ 21-22			4,337,135.00		4,337,135.00	
Workforce Innovation & Opportunity Act 19-20			12,971.00		12,971.00	
Workforce Innovation & Opportunity Act 21-22		72.000.00	3,889,197.00		3,889,197.00	
Workforce Learning Link 21-22 NJ Department of Law & Public Safety		72,000.00	95,000.00		167,000.00	
Body-Worn Camera Policy and Implementation Program FY 2021			234,370.00		234.370.00	
Camden County Police Department Body Armor Replacement 20		23,825.45	234,370.00		23,825.45	
CARES Act - Youth Center		23,023.43	25.000.00		25,000.00	
Click It or Ticket 2021			18,000.00		18,000.00	
Corrections Body Armor Replacement 20		16,582.29	10,000.00		16,582.29	
Distracted Driving Crackdown 21		10,500.00			10,500.00	
Drive Sober or Get Pulled Over 20		9,000.00			9,000.00	
Drive Sober or Get Pulled Over 21		-,	9,000.00		9,000.00	
DWI Enforcement / Sobriety Checkpoint Project Grant		40,000.00	-,		40,000.00	
Emergency Management Agency Assistance EMAA FY2019		55,000.00			55,000.00	
Emergency Management Agency Assistance EMAA FY2020			55,000.00		55,000.00	
Homeland Security Grant Program 21			235,817.74		235,817.74	
Hazardous Materials Emergency Planning HMEP FY20		34,700.00			34,700.00	
Insurance Fraud Reimbursement Program 21			250,000.00		250,000.00	
Juvenile Detention Alternatives Initiative - Innovation Funding 21			120,000.00		120,000.00	
Juvenile Justice Commission Grant 21			1,047,012.00		1,047,012.00	
OD Map Statewide Expansion and Response Grant			135,910.00		135,910.00	
Opioid Public Health Crisis Response Operation Helping Hand 20		47,619.00			47,619.00	
Opioid Public Health Crisis Response Operation Helping Hand 21			90,476.19		90,476.19	
Pedestrian Safety, Enforcement and Education Fund Grant 20		25,000.00			25,000.00	
Pedestrian Safety, Enforcement and Education Fund Grant 22			25,300.00		25,300.00	
Prosecutor's Office Body Armor Replacement 20		7,006.57			7,006.57	
Sexual Assault Response Team/Nurse Examiner 20-21		103,612.00			103,612.00	
Sexual Assault Response Team/Nurse Examiner 21-22			104,067.00		104,067.00	
Sheriff's Office Body Armor Replacement 20		11,241.98			11,241.98	
State Facilities Education Act SFEA		E / 000	157,500.00		157,500.00	
State and Community Highway Safety Grant Project 21		54,800.00			54,800.00	
Stationhouse Adjustment Support Initiative 20		50,000.00			50,000.00	
Victim Witness Advocacy 20-21		511,801.00	E00 070 00		511,801.00	
Victim Witness Advocacy 21-22 Violence Against Women Act Grant		87,593.00	583,978.00		583,978.00 87,593.00	
VIOLONG AVAILISE VUITIETI AGE GEATE		01,080.00			01,083.00	

	Ant	icipated		
		Special		Excess or
	Budget	N.J.S.40A:4-87	Realized	(Deficit)
NJ Department of State				
Early Voting Grant Program		\$ 2,451,460.00	\$ 2,451,460.00	
NJ Department of Transportation				
Annual Transportation Program (ATP)		9,435,396.00	9,435,396.00	
East Taunton Road (CR 536) Roadway Improvements		160,287.31	160,287.31	
Evesham Road Roadway Safety Improvements		89,208.62	89,208.62	
Local Bridge Future Needs (LBFN) FY 2021		1,445,107.00	1,445,107.00	
Lower Landing Good Intent Road (CR 681) Roadway Improvements		198,733.10	198,733.10	
Roadway Safety Improvements - Guie Rail Design		641,150.00	641,150.00	
Union Avenue (CR615) Roadway Improvements		1,413,767.73	1,413,767.73	
Pass thru Delaware Valley Regional Planning Commission				
Regional GIS Implementation & Coordination 21-22		34,000.00	34,000.00	
Supportive Regional Highway Planning Program 21-22		44,015.00	44,015.00	
Transit Support Program TSP 21-22		41,500.00	41,500.00	
NJ Department of Treasury, Governor's Council on Alcoholism & Drug Abuse				
Municipal Alliance Grant 22		267,064.00	267,064.00	
Other Grants:				
Building Bridges Grant		17,045.00	17,045.00	
Camden County Prevention Re-Investment Grant		8,000.00	8,000.00	
CCCTMA Transportation Demand Reimbursement Program 2021		2,500.00	2,500.00	
Emergency Road and Infrastructure Repairs - Camden City SSA		500,000.00	500,000.00	
Improvements to Centre Street SSA		73,979.00	73,979.00	
Improvements to Evesham & Burnt Mill Road SSA		289,352.50	289,352.50	
Improvements to Church Road - Cherry Hill SSA		136,402.00	136,402.00	
Park Bench Donation Program		18,700.00	18,700.00	
Public Health Priority Funding 22 PHPF		333,276.00	333,276.00	
Regional Trails Program		300,000.00	300,000.00	

		Antic	ipateo				_
				Special			Excess or
Other Cresiel Harres		Budget	<u>r</u>	N.J.S.40A:4-87	Realized		(Deficit)
Other Special Items:	¢	100 001 00			¢ 0.040.00	¢	(400 000 00
Register of Deeds Copy Machine Revenue Motor Vehicle Fine Fund	\$	130,981.00 1.538.123.00			\$ 8,343.00 1,538,123.00	\$	(122,638.00
		1					004.000.04
General Support Claims		1,662,157.00			1,896,517.01		234,360.01
South Jersey Port PILOT		419,000.00			419,000.00		
Added and Omitted Taxes		1,770,167.00			1,770,167.00		
Library Debt Service		388,682.00			388,682.00		
Indirect Costs		3,690,918.00			4,145,173.01		454,255.01
Reserve to Pay Bonds		17,500,000.00			17,500,000.00		
Golf Academy		544,298.00			710,556.74		166,258.74
Weights and Measures		13,736.00			42,837.50		29,101.50
Boat House Revenue		302,578.00			639,529.80		336,951.80
Camden County Tech School - Interlocal		450,000.00			450,000.00		
DYFS Breakfast/Lunch		55,940.00			94,724.81		38,784.81
Hall of Justice Rented Space		39,615.00			39,615.00		
Housing Gloucester County Youth Detention		320,129.00			549,091.47		228,962.47
Department of Treasury - Build America Bonds		974,313.00			711,433.46		(262,879.54
Maintenance of Open Space		3,200,000.00			3,200,000.00		
liscellaneous Revenue Anticipated		81,201,831.09	\$	106,358,065.69	189,205,480.49		1,645,583.71
mount to be Raised by Taxes		315,586,168.00			315,586,168.00		
udget Totals		423,777,645.09		106,358,065.69	531,781,294.49		1,645,583.71
lon-budget Revenues					8,841,090.00		8,841,090.00
	\$	423,777,645.09	\$	106,358,065.69	\$ 540,622,384.49	\$	10,486,673.7

Analysis of Realized Revenues	
Interest on Investments and Deposits: Collected by County Treasurer Revenue Accounts Receivable:	\$ 745,396.04
Surrogate Sheriff	 150.24 4,362.05
	\$ 749,908.33
Vending Machines: Revenue Accounts Receivable - Register of Deeds Other Treasurer Receipts	\$ 3,343.00 5,000.00
	\$ 8,343.00
Indirect Costs: Collected by County Treasurer Library Pension Contribution	\$ 3,514,636.01 630,537.00
	\$ 4,145,173.01
Analysis of Non-Budget Revenues	
Miscellaneous Revenue not Anticipated: Administration Camden County College Camden County One Stop Career Center Camden County Insurance Commission Carden County Library Cooper House Restaurant COVID Vaccine Billing County Option Hospital Fee Department of Corrections Discoveries Elections Management and Coordination Fuel Reimbursement FEMA Reimbursement Health Department - Project Lifesaver Inmates SCLS Insurance Juvenile Inmate Housing Reimbursement Miscellaneous Planning Board Prescription Reimbursement Probation Rental Payments Rowan & Rutgers Board of Governors Secretary of State Social Security Administration for Inmates Third Party Vicinage 04 Field Operations WTC Rent	\$ $\begin{array}{c} 118,393.75\\75,000.00\\532,207.10\\116,823.00\\5,000.00\\75,885.08\\485,090.98\\2,367,821.74\\7,373.00\\1,998.41\\880,133.99\\102,677.25\\734,843.21\\275.00\\3,986.00\\31,879.00\\384,931.99\\5,000.00\\318,79.00\\384,931.99\\5,000.00\\31,879.00\\384,931.99\\5,000.00\\31,879.00\\384,931.99\\5,000.00\\31,879.00\\384,931.99\\5,000.00\\31,879.00\\384,931.99\\5,000.00\\31,879.00\\384,931.99\\5,000.00\\31,879.00\\34,931.99\\5,000.00\\31,879.00\\34,931.99\\5,000.00\\31,879.00\\34,931.99\\5,000.00\\34,931.99\\5,000.00\\7,24,10\\7,914.36\\1,767,226.53\\43,750.00\\65,140.00\\28,800.00\\1,738.37\\32,313.75\\323,530.98\end{array}$

	 Appropria	ations		Unexpended			
	 Budget	Budget After Modification	Paid or Charged	Encumbered	Reserved	Balance Canceled	
neral Government:	Duuger	Woullcation	Charged	Encumbered	Reserved	Cancele	
Board of Chosen Freeholders							
Salary and Wages	\$ 162.001.00 \$	162,001.00	\$ 162.000.80	9	0.20		
Other Expenses	1.930.00	1,930.00	119.70	\$ 190.30	1.620.00		
Department of Personnel							
Salary and Wages	443,782.00	443,782.00	435,838.84		7,943.16		
Other Expenses	95,300.00	95,300.00	79,063.19	727.93	15,508.88		
Internal Audit							
Salary and Wages	166,446.00	171,446.00	170,954.75		491.25		
Other Expenses	1,400.00	1,400.00	288.80	311.20	800.00		
County Administrator	,						
Salary and Wages	1,614,944.00	1,614,944.00	1,608,589.51		6,354.49		
Other Expenses	122,600.00	122,600.00	74,354.53	3,595.38	44,650.09		
Constituent Services & Hispanic Affairs	,	_,	,	-,	.,		
Salary and Wages	471,206.00	483,206.00	482,462.73		743.27		
Other Expenses	83,550.00	83.550.00	21,927,76	3.195.36	58,426.88		
County Counsel	00,000.00	00,000.00	21,021110	0,100.00			
Salary and Wages	1.329.829.00	1.289.829.00	1.280.461.70		9.367.30		
Other Expenses	853,000.00	853,000.00	685,046.00	43,744.85	124,209.15		
Media Relations	000,000.00	000,000.00	000,010.00	10,7 11.00	12 1,200.10		
Other Expenses	18.650.00	18,650.00	4,500.00		14,150.00		
Clerk of the Board	10,000.00	10,000.00	4,000.00		11,100.00		
Salary and Wages	427.393.00	377.393.00	354.549.61		22,843.39		
Other Expenses	2.500.00	2,500.00	1.744.00		756.00		
Public Information	2,000.00	2,000.00	1,144.00		100.00		
Salary and Wages	139.850.00	139.850.00	69.984.53		69.865.47		
Other Expenses	838,488.00	838,488.00	704,792.72	43,037.10	90,658.18		
County Adjuster	000,400.00	030,400.00	104,132.12	45,057.10	30,030.10		
Salary and Wages	293.323.00	293,323.00	268.542.40		24,780.60		
Other Expenses	67,450.00	67,450.00	8,645.86	98.54	58,705.60		
Archives/Records Management	07,430.00	07,430.00	0,045.00	90.04	30,703.00		
Other Expenses	109,970.00	109,970.00	94,426.79	6,474.21	9.069.00		
County Treasurer	109,970.00	109,970.00	54,420.75	0,474.21	3,003.00		
Salary and Wages	16.500.00	16,500.00			16,500.00		
Other Expenses	150,000.00	150,000.00	44,461.49		105,538.51		
Court House	130,000.00	130,000.00	44,401.49		100,000.01		
Salary and Wages	676,405.00	676,405.00	588,609.14		87,795.86		
Other Expenses	8,436,856.00	8,836,856.00	7,070,139.38	1,135,459.54	631,257.08		
Institutional Building & Maintenance	0,430,630.00	0,030,030.00	1,070,139.30	1,155,459.54	031,237.00		
Other Expenses	1,395,499.00	1,395,499.00	1,137,970.42	236,191.40	21,337.18		
Special Events	1,393,499.00	1,393,499.00	1,137,970.42	230,191.40	21,001.18		
Salary and Wages	984,092.00	984,092.00	901,990.67		82,101.33		
				202 886 05	82,101.33 411.952.77		
Other Expenses	2,568,476.00	2,568,476.00	1,853,636.58	302,886.65	411,952.77		

	Approp			Unexpende		
	Budget	Budget After Modification	Paid or Charged			Balance Canceled
eneral Government (Cont'd):	<u>Baagor</u>	moundation	onargou	Lindaniborod	Reserved	<u>ourroorou</u>
Graphics						
Salary and Wages	\$ 37,940.00	\$ 37,940.00	\$ 19,116.42	ç	18,823.58	
Mail Room						
Salary and Wages	86,519.00	89,519.00	88,640.15		878.85	
Other Expenses	2.318.150.00	2,318,150.00	1,902,950.57	\$ 353,050.33	62,149,10	
Veterans' Service Bureau						
Salary and Wages	380.155.00	395,155.00	392,719.38		2.435.62	
Other Expenses	249,000.00	249,000.00	77,684.89	0.55	171,314.56	
Telecommunications	210,000.00	210,000.00	11,001.00	0.00	,	
Salary and Wages	93.000.00	93.000.00	89.248.91		3,751.09	
Other Expenses	852,885.00	852,885.00	605,217.55	188,407.53	59,259.92	
Sustainability	002,000.00	002,000.00	000,217.00	100,401.00	00,200.02	
Salary and Wages	70.000.00	120.000.00	117,608.55		2,391.45	
Other Expenses	159,100.00	159.100.00	90,347.51	60,097.39	8,655.10	
Outer Experises	159,100.00	139,100.00	90,347.51	00,097.39	0,000.10	
eneral Government Total	25,718,189.00	26,113,189.00	21,488,635.83	2,377,468.26	2,247,084.91	
equlation:						
Board of Elections						
Salary and Wages	1,232,385.00	1,357,385.00	1,321,715.43		35,669.57	
Other Expenses	1,653,683.00	1,653,683.00	1,156,180.02	144,662.18	352,840.80	
Weights and Measures						
Salary and Wages	247.912.00	247.912.00	244,433,69		3.478.31	
Other Expenses	1.615.00	1.615.00	274.37		1,340.63	
Office of Emergency Management	.,	.,				
Salary and Wages	950.396.00	900.396.00	787.352.55		113.043.45	
Other Expenses	429.500.00	929.500.00	833.479.34	87.343.03	8.677.63	
County Medical Examiner	420,000.00	020,000.00	000, 110.04	07,010.00	0,077.00	
Other Expenses	1,447,764.00	1,447,764.00	1,447,764.00			
Public Safety	1,447,704.00	1,,104.00	1,141,104.00			
Salary and Wages	13,175,010.00	12,725,010.00	12,701,512.70		23,497,30	
Other Expenses	2,748,879.00	2,748,879.00	1,641,483.67	518,418.94	588,976.39	
Youth Center	2,748,879.00	2,140,019.00	1,041,403.07	510,410.94	300,970.39	
	7 004 074 00	7 001 674 00	6 040 577 05		1 041 006 75	
Salary and Wages Other Expenses	7,981,674.00	7,981,674.00	6,040,577.25		1,941,096.75	
	3,922,211.00	3,922,211.00	2,892,097.20	557,592.51	472,521.29	
County Clerk						
Salary and Wages	2,455,960.00	2,495,960.00	2,492,946.55		3,013.45	
Other Expenses	957,333.00	1,157,333.00	890,808.90	11,389.60	255,134.50	
County Surrogate						
Salary and Wages	1,041,098.00	1,041,098.00	978,646.61		62,451.39	
Other Expenses	65,150.00	65,150.00	47,870.85	3,989.22	13,289.93	
Sheriff's Office						
Salary and Wages	18,446,723.00	18,446,723.00	17,522,279.83		924,443.17	
Other Expenses	1,045,421.00	1,045,421.00	696,434.43	345,177.29	3,809.28	

	 Approp			 Expended			
	Budget	E	Budget After Modification	Paid or Charged	Encumbered	Reserved	Balance Canceled
Regulation (Cont'd):		-		<u> </u>			
Fire Marshall							
Salary and Wages	\$ 184,919.00	\$	184,919.00	\$ 142,460.41	:	\$ 42,458.59	
Other Expenses	43,500.00		45,500.00	35,076.89 \$	8,975.58	1,447.53	
Security							
Other Expenses	 3,152,832.00		3,152,832.00	 1,761,065.92	375,767.24	1,015,998.84	
egulation Total	 61,183,965.00		61,550,965.00	 53,634,460.61	2,053,315.59	5,863,188.80	
ecreational and Environmental Affairs:							
Parks & Recreation							
Salary and Wages	1,760,000.00		1,760,000.00	1,652,048.56		107,951.44	
Other Expenses	3,434,125.00		3,434,125.00	2,098,232.15	856,320.91	479,571.94	
Mosquito Extermination							
Salary and Wages	320,000.00		320,000.00	260,794.07		59,205.93	
Fire Marshall	63,700.00		63,700.00	52,638.25	7,114.19	3,947.56	
County Boat House							
Salary and Wages	58,320.00		98,320.00	86,097.00		12,223.00	
Other Expenses	564,900.00		564,900.00	411,152.18	53,953.63	99,794.19	
Golf Academy							
Salary and Wages	136,080.00		136,080.00	17,229.50		118,850.50	
Other Expenses	292,107.00		292,107.00	244,752.60	18,800.32	28,554.08	
County Extension Services							
Other Expenses	83,230.00		83,230.00	11,036.71	65,406.40	6,786.89	
Solid Waste Liaison							
Salary and Wages	47,300.00		47,300.00	35,339.66		11,960.34	
Other Expenses	 160,800.00		160,800.00	 107,303.42	32,120.62	21,375.96	
ecreational and Environmental Affairs Total	 6,920,562.00		6,960,562.00	 4,976,624.10	1,033,716.07	950,221.83	
inance:							
Board of Taxation							
Salary and Wages	394,344.00		394,344.00	390,086.80		4,257.20	
Other Expenses	43,000.00		43,000.00	30,284.30	5,995.03	6,720.67	
Office of Telecommunications and Information Systems							
Salary and Wages	662,636.00		662,636.00	577,604.60		85,031.40	
Other Expenses	1,373,800.00		1,373,800.00	989,917.91	137,673.98	246,208.11	
Purchasing Department							
Salary and Wages	339,207.00		389,207.00	388,381.92		825.08	
Other Expenses	78,000.00		78,000.00	48,489.90	10,974.82	18,535.28	
Office of Mamt & Budget			-,				
Salary and Wages	274,913.00		280,413.00	278,413.39		1,999.61	
Other Expenses	3,000.00		3,000.00			3,000.00	
Comptroller's Office			-,				
Salary and Wages	712.121.00		712,121.00	615,140.86		96,980,14	
Other Expenses	855,587.00		855,587.00	275,524.73	417,102.51	162,959.76	
Insurance	200,007.00		555,551.00	2.0,020	,		
Salary and Wages	243.376.00		243.376.00	231.914.83		11.461.17	
Other Expenses	18.000.00		18.000.00	475.70	377.74	17,146.56	
Group Insurance Plan for Employees - Inside CAP	41,535,000.00		41,535,000.00	38.893.683.23	73.400.34	2.567.916.43	
Employees Health and Welfare	 1,000,000.00		1,000,000.00	703.697.68	73,400.34	2,567,916.43	
Worker's Compensation Other Insurance Premiums	500,000.00		500,000.00	200.00	74 475 00	499,800.00	
	6,875,000.00		6,875,000.00	 6,482,983.71	74,475.66	317,540.63	

	Ap	propriations		Expended				
	Budget	Budget After Modification	Paid or Charged	Encumbered	Reserved	Balance <u>Canceled</u>		
ealth and Welfare:								
Public Health								
Salary and Wages	\$ 1.715.619	.00 \$ 1.465.619.00) \$ 1.236.482.47		\$ 229,136,53			
Other Expenses	1.075.815				117.404.81			
Administration & Finance	1,075,610	1,075,015.00	/ / 33,304.02	φ 223,0 4 3.37	117,404.01			
Salary and Wages	395,726	.00 395,726.00	368,199.02		27,526.98			
Other Expenses	11.950			1.525.60	8,686.56			
Office on Aging	11,950	11,950.00	1,757.04	1,525.00	0,000.00			
Salary and Wages	192.696	.00 192.696.00	106.436.18		86.259.82			
Other Expenses	490,382			84,472.61	41,741.17			
Environmental Health Services	490,362		5 504,100.22	04,472.01	41,741.17			
Salary and Wages	1,601,502	1,601,502.00	1,400,570.16		200,931.84			
Other Expenses	193.460			10.606.94	101.838.22			
Health Service Center Contractual	1,000,000			10,000.94	1.000.000.00			
Maintenance of Patients in State Institutions - Mental Disease					1,000,000.00			
County Board of Social Services -	7,356,590	,00 7,356,590.00	7,356,590.00					
Administration	15,875,498	.00 15,875,498.00	15,875,498.00					
Training and Services	2,193,363	.00 2,193,363.00	2,193,363.00					
Assistance for Dependent Children	419,542	.00 419,542.00) 419,542.00					
Supplemental Security Income	1,507,461	.00 1,507,461.00	1,507,461.00					
Human Service Grants	2,265,150	.00 2,265,150.00	257,345.03	343,775.08	1,664,029.89			
Hospital Contract Administration	312,120	.00 312,120.00	174,008.43	125,991.57	12,120.00			
ealth and Welfare Total	36,606,874	.00 36,356,874.00	32,075,781.01	791,417.17	3,489,675.82			
pads and Bridges:								
Roads and Highways								
Salary and Wages	3,587,524	.00 3,592,524.00) 3,433,545.33		158,978.67			
Other Expenses	2,859,854	.00 2,859,854.00	2,028,416.02	486,091.82	345,346.16			
Engineering Department								
Salary and Wages	435,100	.00 450,100.00	445,070.68		5,029.32			
Other Expenses	751,118	.00 751,118.00	255,637.01	295,915.76	199,565.23			
Planning								
Salary and Wages	108,218	.00 108,218.00	49,217.23		59,000.77			
Other Expenses	260,670	.00 260,670.00	187,235.84	1,505.00	71,929.16			
pads and Bridges Total	8,002,484	.00 8,022,484.00	6,399,122.11	783,512.58	839,849.31			
prrectional and Penal:								
County Jail								
Salary and Wages	30.613.739	.00 30.613.739.00	25.889.791.30		4,723,947.70			
	19,841,750			1,505,852.66	3,101,860.89			
Other Expanses								
Other Expenses			10,201,000.10	1,000,002.00	-,			

11000

<u>Budget</u> <u>Modification</u> <u>Charged</u> <u>Encumbered</u> <u>Reserved</u> <u>Canceled</u>		 Appropr		 	Expended		Unexpended
diami Administration of Superior Court S 300,000,00 \$ 300,000,00 \$ 300,000,00 \$ 300,000,00 \$ 300,000,00 \$ 300,000,00 \$ 300,000,00 \$ 300,000,00 \$ 300,000,00 \$ 300,000,00 \$ 301,237,100 \$ 301,237,110 \$ \$ 300,000,00 \$ 301,237,100 \$ 301,237,110 \$ \$ 300,000,00 \$ 301,237,100 \$ 301,107,04 \$ \$ 301,107,04 \$ \$ 301,107,04 \$ \$ 301,107,04 \$ \$ 301,107,04 \$ \$ 301,107,04 \$ \$ \$ 301,107,04 \$ \$ 301,107,04 \$ \$ 301,000,00 \$ 301,403,00 \$ \$ 301,403,00 \$ \$ \$ \$ \$ 300,000,00 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$		Budget	Budget After Modification	Paid or Charged	Encumbered	Reserved	Balance Canceled
Other Expense \$ 300,000 0 \$ 300,000 0 \$ 300,000 0 \$ 300,000 0 Other Expense 1,497,036.00 1,774,025.37 \$ 31,237.11 \$1,173.52 Other Expense 2,501,256.00 \$ 2,175,006.83 1,274,026.37 \$ 31,237.11 \$51,173.52 Other Expense 2,201,256.00 2,427,038.00 \$ 2,427,038.00 2,427,038.00 2,427,046.07 \$ 51,046.07,075 Incidial Total 30,027.00 0,024,62,28.00 0,024,62,28.00 2,624,630.01 413,154.15 3,76,770.75 Salary and Wages 175,643.00 183,643.00 122,592.62 1,050.38 4483.00 Vocational Schools 11,46,033.00 1,146,033.00 1,146,033.00 1,000.38 4483.00 Contry College 200,000.00 200,000.00 200,000.00 200,000.00 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,00 2,000,000 2,000,00 2,000,00 2,000,00 2,000,00 2,000,00 2,000,00 2,000,00 2,000,00 2,000,00 2,000,00 <t< td=""><td>udicial:</td><td></td><td></td><td><u></u></td><td></td><td></td><td></td></t<>	udicial:			<u></u>			
Probation Department Other Expenses 1.497,036.00 1,797,036.00 \$ 1,714,625.37 \$ 31,237,11 51,173.52 Courly Presector Statiny and Wages 225,001,256.00 23,167,086.20 381,197.04 671,349.76 Courly Presector Statiny and Wages 222,7365.00 24,245,080.00 1,374,069.20 381,197.04 671,349.76 docation all stating and Wages 222,7365.00 24,245,080.00 1,374,069.20 381,197.04 671,349.76 docation all stating and Wages 175,643.00 113,454.00 112,582.62 1,050.38 Other Expenses 67,33.00 6,73.30.00 1,258,856.00 448.80 448.300 Other Expenses 20,000.00 20,000.00 20,000.00 20,000.00 98.30.95 100,069.05 decational Schools 11,146,033.00 11,446,033.00 11,446,033.00 11,446,033.00 11,446,033.00 Remburstmentes - Courty College 20,000.00 20,000.00 24,069,013.61 648.96 106,602.43 Insprovement Authorty 20,000.00 20,000.00 75,266.25 124,747.00 140,740.0	Administration of Superior Court						
Probation Department Other Expenses 1.497,036.00 1,797,036.00 \$ 1,714,625.37 \$ 31,237,11 51,173.52 Courly Presector Statiny and Wages 225,001,256.00 23,167,086.20 381,197.04 671,349.76 Courly Presector Statiny and Wages 222,7365.00 24,245,080.00 1,374,069.20 381,197.04 671,349.76 docation all stating and Wages 222,7365.00 24,245,080.00 1,374,069.20 381,197.04 671,349.76 docation all stating and Wages 175,643.00 113,454.00 112,582.62 1,050.38 Other Expenses 67,33.00 6,73.30.00 1,258,856.00 448.80 448.300 Other Expenses 20,000.00 20,000.00 20,000.00 20,000.00 98.30.95 100,069.05 decational Schools 11,146,033.00 11,446,033.00 11,446,033.00 11,446,033.00 11,446,033.00 Remburstmentes - Courty College 20,000.00 20,000.00 24,069,013.61 648.96 106,602.43 Insprovement Authorty 20,000.00 20,000.00 75,266.25 124,747.00 140,740.0	Other Expenses	\$ 300.000.00	\$ 300.000.00			\$ 300.000.00	
Other Expenses 1.497.036.00 1.774.085.00 \$ 1.714.825.37 \$ 31.237.11 51.173.52 County Presender 26.001.236.00 25.011.266.00 25.011.266.00 25.017.066.53 331.917.0 67.144.047.47 other Expenses 2.427.366.00 2.6.01.236.00 2.6.247.366.00 331.917.0 67.144.07 ubdial Total 30.126.228.00 30.425.228.00 26.246.303.10 413.154.15 3.766.770.75 docational: Superintendent of Schools 5.733.00 1.83.043.00 1.82.43.00 1.83.043.00 1.82.632.52 1.050.38 Other Expenses 1.673.83.00 1.2638.856.00 12.638.856.00 12.638.856.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.043.00 1.83.040.00							
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Comprehensive Alcohol & Drug Abuse Grant 22 1,639,010.00 1,639,010.00 Medication Assisted Treatment Grant 699,909.00 699,909.00 Social Services for the Homeless 21 1,226,900.00 1,226,900.00 Special Initiative & Transportation 21 511,616.00 511,616.00 NJ Department of Labor & Workforce Development 4,337,135.00 4,337,135.00 Work First New Jersey WFNJ 21-22 4,337,135.00 12,971.00 Workforce Innovation & Opportunity Act 19-20 3,889,197.00 3,889,197.00	Child Care Resource & Referral 21-22		.,					
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Social Services for the Homeless 21 1,226,900.00 1,226,900.00 Special Initiative & Transportation 21 511,616.00 511,616.00 NJ Department of Labor & Workforce Development 4,337,135.00 4,337,135.00 Work First New Jersey WFNJ 21-22 4,337,135.00 12,971.00 Workforce Innovation & Opportunity Act 19-20 12,971.00 3,889,197.00				699,909,00	699,909,00			
NJ Department of Labor & Workforce Development 4,337,135.00 Work First New Jersey WFNJ 21-22 4,337,135.00 Workforce Innovation & Opportunity Act 19-20 12,971.00 Workforce Innovation & Opportunity Act 21-22 3,889,197.00	Social Services for the Homeless 21							
NJ Department of Labor & Workforce Development 4,337,135.00 Work First New Jersey WFNJ 21-22 4,337,135.00 Workforce Innovation & Opportunity Act 19-20 12,971.00 Workforce Innovation & Opportunity Act 21-22 3,889,197.00	Special Initiative & Transportation 21			511,616.00	511,616.00			
Workforce Innovation & Opportunity Act 19-20 12,971.00 12,971.00 Workforce Innovation & Opportunity Act 21-22 3,889,197.00 3,889,197.00								
Workforce Innovation & Opportunity Act 21-22 3,889,197.00 3,889,197.00	Work First New Jersey WFNJ 21-22			4,337,135.00	4,337,135.00			
Workforce Innovation & Opportunity Act 21-22 3,889,197.00 3,889,197.00	Workforce Innovation & Opportunity Act 19-20			12,971.00	12,971.00			
				3,889,197.00				
Workforce Learning Link 21-22 72,000.00 167,000.00 167,000.00	Workforce Learning Link 21-22		72,000.00	167,000.00	167,000.00			

	Approp			Expended		Unexpended
	Budget	Budget After Modification	Paid or Charged	Encumbered	Reserved	Balance Canceled
NJ Department of Law & Public Safety	Dudget	Modifieddoff	onargea	Elloumbered	Reserved	Oundeled
Body-Worn Camera Policy and Implementation Program FY 2021		\$ 234,370.00	\$ 234,370.00			
Camden County Police Department Body Armor Replacement 20	\$ 23,825.45	23,825.45	23,825.45			
CARES Act - Youth Center		25,000.00	25,000.00			
Click It or Ticket 2021		18,000.00	18,000.00			
Corrections Body Armor Replacement 20	16,582.29	16,582.29	16,582.29			
Distracted Driving Crackdown 21	10,500.00	10,500.00	10,500.00			
Drive Sober or Get Pulled Over 20	9,000.00	9,000.00	9,000.00			
Drive Sober or Get Pulled Over 21		9,000.00	9,000.00			
DWI Enforcement / Sobriety Checkpoint Project Grant	40,000.00	40,000.00	40,000.00			
Emergency Management Agency Assistance EMAA FY2019	55,000.00	55,000.00	55,000.00			
Emergency Management Agency Assistance EMAA FY2018		55,000.00	55,000.00			
Hazardous Materials Emergency Planning HMEP FY20	34,700.00	34,700.00	34,700.00			
Homeland Security Grant Program 21		235,817.74	235,817.74			
Insurance Fraud Reimbursement Program 21		250,000.00	250,000.00			
Juvenile Detention Alternatives Initiative - Innovation Funding 21		120,000.00	120,000.00			
Juvenile Justice Commission Grant 21		1,047,012.00	1,047,012.00			
OD Map Statewide Expansion and Response Grant		135,910.00	135,910.00			
Opioid Public Health Crisis Response Operation Helping Hand 20	47,619.00	47,619.00	47,619.00			
Opioid Public Health Crisis Response Operation Helping Hand 21		90,476.19	90,476.19			
Pedestrian Safety, Enforcement and Education Fund Grant 20	25,000.00	25,000.00	25,000.00			
Pedestrian Safety, Enforcement and Education Fund Grant 22		25,300.00	25,300.00			
Prosecutor's Office Body Armor Replacement 20	7,006.57	7,006.57	7,006.57			
Sexual Assault Response Team/Nurse Examiner 20-21	103,612.00	103,612.00	103,612.00			
Sexual Assault Response Team/Nurse Examiner 21-22		104,067.00	104,067.00			
Sheriff's Office Body Armor Replacement 20	11,241.98	11,241.98	11,241.98			
State Facilities Education Act SFEA		157,500.00	157,500.00			
State and Community Highway Safety Grant Project 21	54,800.00	54,800.00	54,800.00			
Stationhouse Adjustment Support Initiative 20	50,000.00	50,000.00	50,000.00			
Victim Witness Advocacy 20-21	511,801.00	511,801.00	511,801.00			
Victim Witness Advocacy 21-22		583,978.00	583,978.00			
Violence Against Women Act Grant	87,593.00	87,593.00	87,593.00			
NJ Department of State						
Early Voting Grant Program		2,451,460.00	2,451,460.00			

	Appropri			Expended		Unexpended
	Budget	Budget After Modification	Paid or Charged	Encumbered	Reserved	Balance Canceled
NJ Department of Transportation Annual Transportation Program (ATP)		\$ 9,435,396.00	\$ 9,435,396.00			
East Taunton Road (CR 536) Roadway Improvements		160.287.31	160.287.31			
Evesham Road Roadway Safety Improvements		89,208.62	89,208.62			
Local Bridge Future Needs (LBFN) FY 2021		1,445,107.00	1,445,107.00			
Lower Landing Good Intent Road (CR 681) Roadway Improvements		198,733.10	198,733.10			
Roadway Safety Improvements - Guie Rail Design		641,150.00	641,150.00			
Union Avenue (CR615) Roadway Improvements Pass thru Delaware Valley Regional Planning Commission		1,413,767.73	1,413,767.73			
Regional GIS Implementation & Coordination 21-22		34.000.00	34.000.00			
Supportive Regional Highway Planning Program 21-22		44,015.00	44,015.00			
Transit Support Program TSP 21-22		41,500.00	41,500.00			
NJ Department of Treasury, Governor's Council on Alcoholism & Drug Abuse						
Municipal Alliance Grant 22		267,064.00	267,064.00			
ederal & State Grants Total	\$ 19,141,835.09	123,820,646.28	123,820,646.28	-	-	
ther Grants:						
Building Bridges Grant		17,045.00	17,045.00			
Camden County Prevention Re-Investmetn Grant		8,000.00	8,000.00			
CCCTMA Transportation Demand Management Reimbursement Program 2021		2,500.00	2,500.00			
Emergency Road and Infrastructure Repairs - Camden City SSA Improvements to Centre Street SSA		500,000.00 73,979.00	500,000.00 73,979.00			
Improvements to Evesham & Burnt Mill Road SSA		289.352.50	289.352.50			
Improvements to Churhc Road - Cherry Hill SSA		136.402.00	136,402.00			
Park Bench Donation Program		18,700.00	18,700.00			
Public Health Priority Funding 22 PHPF		333,276.00	333,276.00			
Regional Trails Program		300,000.00	300,000.00			
ther Grants Total		1,679,254.50	1,679,254.50		-	
otal Operations	320,006,615.09	425,664,680.78	385,840,779.38 \$	9,679,338.85 \$	30,144,562.55	
ontingent	300,000.00	300,000.00	53,118.77	147.23	246,734.00	
tal Operations Including Contingent	320,306,615.09	425,964,680.78	385,893,898.15	9,679,486.08	30,391,296.55	
etail:						
Salaries and Wages	124,863,490.00	122,761,490.00	110,065,807.82	-	12,695,682.18	
Other Expenses	195,443,125.09	303,203,190.78	275,828,090.33	9,679,486.08	17,695,614.37	
apital Improvements apital Improvement Fund	2,000,000.00	2,000,000.00	2,000,000.00			
upide improvement and			· · ·			
	2,000,000.00	2,000,000.00	2,000,000.00	-	-	

		Appropria				Expended		Unexpended
	Budge	t	Budget After Modification		Paid or Charged	Encumbered	Reserved	Balance Canceled
Debt Service:		-						
Payment on Bond Principal								
Other Bonds	\$ 4,430,	\$ 00.00	4,430,000.00	\$	4,430,000.00			
nterest on Bonds								
Other Bonds	1,034,	046.00	1,034,046.00		869,433.07			\$ 164,612
nterest on Notes								
Bond Anticipation Notes	15,380,	356.00	15,380,856.00		15,380,855.98			0
reen Trust Loan Program								
Estimated Loan Repayments for Principal and Interest	43,	529.00	43,529.00		43,528.24			0
apital Lease Program - CCIA								
Principal & Interest	9,185,	591.00	9,185,591.00		9,175,583.14			10,007
Capital Loan Program								
Principal	20,270,	00.00	20,270,000.00		20,270,000.00			
Interest	15,821,	290.00	15,821,290.00		14,574,873.53			1,246,416
				_				
ebt Service Total	66,165,	312.00	66,165,312.00		64,744,273.96	-	-	1,421,038
eferred Charges and Statutory Expenditures:								
eferred Charges								
Prior Year Bills	461.	371.00	461.371.00		460.894.79			476
tatutory Expenditures								
Public Employees Retirement System	10,100,	120.00	10,100,420.00		10,064,195.30		\$ 36,224.70	
Social Security System	10,797,	645.00	10,797,645.00		10,307,007.95		490,637.05	
Unemployment Compensation	200,	00.00	700,000.00		506,027.56		193,972.44	
Detectives Pension Fund	28,	649.00	28,649.00		28,649.00			
Sheriff Pension Fund	68,	276.00	68,276.00		68,276.00			
eferred Charges and Statutory Expenditures (Cont'd):								
tatutory Expenditures (Cont'd)								
Police & Firemen's Retirement System - Dept 26	2,857,	957.00	2,857,957.00		2,857,957.00			
Police & Firemen's Retirement System - Dept 28 - 29	10,455,	502.00	10,455,502.00		10,455,502.00			
Fire Marshall Pension	23,	78.00	23,778.00		23,778.00			
Disability Insurance	312,	120.00	512,120.00		339,382.28		172,737.72	
eferred Charges and								
Statutory Expenditures Total	35,305,	718.00	36,005,718.00		35,111,669.88	-	893,571.91	476
	\$ 423,777,	645.09 \$	530,135,710.78	\$	487,749,841.99 \$	9,679,486.08	\$ 31,284,868.46	\$ 1,421,514

CURRENT FUND

Statement of Expenditures -- Regulatory Basis

For the Year Ended December 31, 2021

	Appropriations - Budget After <u>Modification</u>	Expended - Paid or Charged
Appropriation by N.J.S.A.40A:4-87 Budget	\$ 106,358,065.69 423,777,645.09	
	\$ 530,135,710.78	
Reserve for Federal and State GrantsAppropriated		\$ 123,527,342.28
Reserve for Other Grants		1,972,558.50
Payroll Deductions Payable Due Trust Fund:		67,062,282.94
County Pension Funds Due Capital Fund:		96,925.00
Capital Improvement Fund		2,000,000.00
Disbursed		293,090,733.27
Total		\$ 487,749,841.99

TRUST FUND

Statements of Assets, Liabilities and Reserves--Regulatory Basis

As of December 31, 2021 and 2020

Assets	<u>Ref.</u>	<u>2021</u>	<u>2020</u>
Other Funds: Cash Community Development Block Grants Receivable Community Development Loans Receivable Due from the Office of the County Clerk Due from the Office of the County Clerk - Homelessness Due from the Office of the Surrogate Due from the Office of the Sheriff Due from Current Fund Due from Library Fund	SB-1 SB-25 SB-16 SB-39 SB-22 SB-35 SB-4 SB-5	\$ $\begin{array}{c} 4,697,269.78\\ 10,702,901.59\\ 16,771,631.38\\ 19,514.00\\ 15,783.00\\ 1,648.00\\ 2,060.00\\ 56,883,968.10\\ 8,192,012.99\end{array}$	\$ 3,929,712.81 8,125,110.28 17,172,525.01 7,638.00 20,037.00 1,186.00 1,258.00 54,708,529.49 8,142,230.99
Total Other Funds		 97,286,788.84	92,108,227.58
County Open Space Fund: Due from Current Fund	SB-36	 11,396,608.81	9,683,231.22
Camden County Police Department: Due from Current Fund	SB-46	 50,699,113.31	52,518,125.07
Total Camden County Police Department		 50,699,113.31	52,518,125.07
Total Assets		\$ 159,382,510.96	\$ 154,309,583.87
Liabilities and Reserves			
Other Funds: Motor Vehicle Fines Fund Road Opening Fees County Pension Funds Reserve for Encumbrances Reserves for:	SB-6 SB-7 SB-8 SB-9	\$ 1,420,967.61 504,527.51 151,888.92 5,652,759.38	\$ 1,538,123.81 661,687.01 150,951.02 1,352,955.04
Reserves for. Road Improvements Moneys Confiscated in Raids by County Prosecutor Bail Forfeitures Tax Appeal Fees Health Benefits Self-Insurance Fund General Liability Self-Insurance Fund Worker's Compensation Fund County Clerk Fees Community Development Block Grants Community Development Loans Receivable Special Law Enforcement Parks Department - Special Events Fire Marshal Fees Sheriff's Special Trust Fund Surrogate Fees Inmate Welfare Fund - Commissary Account Asset Maintenance	B SB-10 SB-11 SB-12 SB-13 SB-14 SB-15 SB-16 SB-17 SB-26 SB-18 SB-19 SB-20 SB-21 SB-22 SB-23 SB-24	0.15 3,328,372.99 579,875.47 106,663.64 39,826,437.84 10,681,108.88 4,098,995.33 337,921.89 5,532,683.63 16,771,631.38 855,620.88 20,368.73 110,331.19 18,302.86 997,670.81 944,347.63 35,340.71	0.15 2,890,462.83 565,426.87 142,470.06 38,802,458.65 10,681,108.88 4,122,364.17 214,954.43 7,185,404.96 17,172,525.01 642,673.09 20,293.73 115,671.82 37,602.71 935,129.85 422,931.04 60,031.21

(Continued)

COUNTY OF CAMDEN TRUST FUND Statements of Assets, Liabilities and Reserves--Regulatory Basis As of December 31, 2021 and 2020

Other Funds (Contd): Weights and Measures SB-38 \$ 113,465.98 \$ 153,881.94 Prosecutor's Department - Auto Theft SB-28 65,325.83 64,176.83 Disposal of Forfeited Property - Federal Share - Justice Department B 2,267.20 2,267.20 Sheriff's Department SB-48 1,623.61 3,498.61 Prosecutor's Department SB-48 1,623.61 3,498.61 Corrections Department SB-29 80,471.65 240,711.60 County Environmental Health Act - Hazardous Materials SB-30 104,760.43 92,373.30 Noise SB-31 49.89 49.89 49.89 Water SB-33 54,541.40 39,887.60 30 Noise SB-34 69,652.30 66,709.30 Sheriff's Department Trust SB-35 22,285.73 31,246.47 Homelessness Trust SB-34 246,9622.30 66,709.30 Unemployment SB-40 216,171.96 216,171.96 Storm Recovery SB-41 2,366.822.07 4,583.41 Municip	Liabilities and Reserves	<u>Ref.</u>	<u>2021</u>	2020
Prosecutor's Department - Auto Theft SB-28 65,325,83 64,176,83 Disposal of Forfeited Property - Federal Share - Justice Department: E 2,267,20 2,267,20 Sheriff's Department: SB-48 1,623,61 3,498,61 Prosecutor's Department SB-48 1,623,61 3,498,61 Councy Environmental Health Act - Hazardous Materials SB-30 104,760,43 92,373,30 Noise SB-31 49,89 48,89 Water SB-32 140,433,72 91,062,62 Air SB-33 54,541,40 39,887,60 Solid Waste SB-34 69,652,30 66,709,30 Sheriff's Department Trust SB-35 22,895,73 31,246,47 Homelessness Trust SB-39 713,868,84 410,064,11 Unemployment SB-44 2,396,822,20 1,980,262,74 Municipal Law Enforcement Trust SB-42 255,052,27 4,583,41 County Law Enforcement - Federal SB-49 23,506,08 23,462,22 Accumulated Absences SB-47 5,030,887,75	Other Funds (Cont'd):			
Disposal of Forfeited Property - Federal Share - Justice Department: B 2,267.20 2,267.20 Corrections Department SB-48 1,623.61 3,498.61 Prosecutor's Department SB-29 80,471.65 240,711.60 County Environmental Health Act - Hazardous Materials SB-30 104,760.43 92,373.30 Noise SB-31 49.89 49.89 Water SB-32 140,433.72 91,062.62 Air SB-33 54,541.40 39,887.60 Solid Waste SB-34 69,652.30 66,709.30 Sheriffs Department Trust SB-35 22,895.73 31,246.47 Homelessness Trust SB-39 713,868.84 481,086.41 Unemployment SB-40 216,171.96 216,171.96 Storm Recovery SB-41 2,396,822.20 1,980,262.74 Municipal Law Enforcement Trust SB-43 4,171.20 4,163.24 County Law Enforcement - Federal SB-43 4,171.20 4,163.24 County Law Enforcement - Federal SB-43 23,506.08 23,462.22 <td></td> <td></td> <td></td> <td></td>				
Corrections Department B 2,267.20 2,267.20 Sheriff's Department SB-48 1,623.61 3,498.61 Prosecutor's Department SB-29 80,471.65 240,711.60 County Environmental Health Act - Hazardous Materials SB-30 104,760.43 92,373.30 Noise SB-31 49.89 49.89 49.89 Water SB-32 140,433.72 91,002.62 Air Solid Waste SB-31 54,541.40 39,887.60 Solid Waste SB-35 22,895.73 31,246.47 Homelessness Trust SB-39 713,868.84 481,086.41 Unemployment SB-41 2,396,822.20 1,980,262.74 Municipal Law Enforcement Trust SB-42 255,052.27 4,583.41 County Law Enforcement Trust SB-49 23,506.08 23,462.22 Accumulated Absences SB-47 893,705.74 897,405.90 Prosecutor Federal Treasury SB-50 152,185.38 152,185.38 Total Other Funds 97,286,788.84 92,108,227.58 </td <td>Disposal of Forfeited Property - Federal Share -</td> <td>SB-28</td> <td>65,325.83</td> <td>64,176.83</td>	Disposal of Forfeited Property - Federal Share -	SB-28	65,325.83	64,176.83
Sheriff's Department SB-48 1,623.61 3,498.61 Prosecutor's Department SB-29 80,471.65 240,711.60 County Environmental Health Act - Hazardous Materials SB-30 104,760.43 92,373.30 Noise SB-31 49.89 49.89 Water SB-32 140,433.72 91,062.62 Air SB-33 54,541.40 39,887.60 Solid Waste SB-34 69,652.30 66,709.30 Sheriff's Department Trust SB-39 713,868.84 481,086.41 Unemployment SB-40 216,171.96 216,171.96 216,171.96 Storm Recovery SB-41 2,396,822.20 1,980,282.74 Municipal Law Enforcement Trust SB-49 23,506.08 23,462.22 Accumulated Absences SB-47 893,705.74 897,405.90 Prosecutor Federal Treasury SB-50 152,185.38 Total Other Funds 97,286,788.84 92,108,227.58 County Open Space Fund: Reserve for Canuentorances SB-37 5,030,887.75 5,937,855.38<	•	-	0.007.00	0.007.00
Prosecutor's Department SB-29 80,471.65 240,711.60 County Environmental Health Act - Hazardous Materials SB-30 104,760.43 92,373.30 Noise SB-31 49.89 49.89 49.89 Water SB-32 140,433.72 91,062.62 Air SB-33 54,541.40 39,887.60 Solid Waste SB-34 69,652.30 66,709.30 Sheriff's Department Trust SB-35 22,895.73 31,246.47 Homelessness Trust SB-30 713,868.84 481,086.41 Unemployment SB-40 216,171.96 216,171.96 216,171.96 Storm Recovery SB-41 2,396,822.20 1,980,262.74 Municipal Law Enforcement Trust SB-42 255,052.27 4,583.41 County Law Enforcement - Fate SB-49 23,500.08 23,462.22 Accumulated Absences SB-47 893,705.74 897,405.90 Prosecutor Federal Treasury SB-50 152,185.38 152,185.38 Total Other Funds 97,286,788.84 92,108,		-	,	
County Environmental Health Act - Hazardous Materials SB-30 104,760.43 92,373.30 Noise SB-31 49.89 49.89 Water SB-32 140,433.72 91,062.62 Air SB-33 54,541.40 39,887.60 Solid Waste SB-34 69,652.30 66,709.30 Sheriffs Department Trust SB-33 713,868.84 481,086.41 Unemployment SB-40 216,171.96 216,171.96 Storm Recovery SB-41 2,306,822.20 1,980,622.74 Municipal Law Enforcement Trust SB-43 4,171.20 4,163.24 County Law Enforcement - State SB-43 4,171.20 4,163.24 County Law Enforcement - Federal SB-47 893,705.74 897,405.90 Prosecutor Federal Treasury SB-50 152,185.38 152,185.38 County Open Space Fund: 97,286,788.84 92,108,227.58 Reserve for Concerver of Encumbrances SB-57 5,030,887.75 5,937,855.38 Reserve for Open Space Trust Fund 11,396,608.81 9,683,231.22 <td>•</td> <td></td> <td></td> <td></td>	•			
Hazardous Materials SB-30 104,760.43 92,373.30 Noise SB-31 49.89 49.89 Water SB-32 140,433.72 91,062.62 Air SB-33 54,541.40 39,887.60 Solid Waste SB-34 69,652.30 66,709.30 Sheriffs Department Trust SB-35 22,895.73 31,246.47 Homelessness Trust SB-39 713,868.84 481,086.41 Unemployment SB-40 216,171.96 216,171.96 Storm Recovery SB-41 2,396,822.20 1,980,262.74 Municipal Law Enforcement Trust SB-43 4,171.20 4,163.24 County Law Enforcement - Federal SB-43 4,171.20 4,163.24 County Law Enforcement - Federal SB-47 893,705.74 897,405.90 Prosecutor Federal Treasury SB-50 152,185.38 152,185.38 County Open Space Fund: Reserve for Open Space SB-57 5,030,887.75 5,937,855.38 Reserve for Open Space SB-43 9,683,231.22 11,396,608.81		SB-29	80,471.65	240,711.60
Noise SB-31 49.89 49.89 Water SB-32 140,433.72 91,062.62 Air SB-33 54,541.40 39,887.60 Solid Waste SB-34 69,652.30 66,709.30 Sheriff's Department Trust SB-35 22,895.73 31,246.47 Homelessness Trust SB-39 713,868.84 481,086.41 Unemployment SB-40 216,171.96 216,171.96 Storm Recovery SB-41 2,396,282.20 1,980,262.74 Municipal Law Enforcement Trust SB-42 255,052.27 4,583.41 County Law Enforcement - State SB-49 23,506.08 23,462.22 Accumulated Absences SB-47 893,705.74 897,405.90 Prosecutor Federal Treasury SB-50 152,185.38 50 Total Other Funds 97,286,788.84 92,108,227.58 County Open Space Fund: Reserve for Open Space SB-37 5,030,887.75 5,937,855.38 Reserve for Open Space SB-47 6,365,721.06 3,745,375.84 Total Open Sp	5			
Water SB-32 140,433.72 91,062.62 Air SB-33 54,541.40 39,887.60 Solid Waste SB-34 69,652.30 66,709.30 Sheriff's Department Trust SB-35 22,895.73 31,246.47 Homelessness Trust SB-39 713,868.84 481,086.41 Unemployment SB-40 216,171.96 216,171.96 Storm Recovery SB-41 2,396,822.20 1,980,262.74 Municipal Law Enforcement Trust SB-42 255,052.27 4,583.41 County Law Enforcement - State SB-43 4,171.20 4,163.24 County Law Enforcement - Federal SB-49 23,506.08 23,462.22 Accumulated Absences SB-47 893,705.74 897,405.90 Prosecutor Federal Treasury SB-50 152,185.38 152,185.38 County Open Space Fund: Reserve for Encumbrances SB-37 5,030,887.75 5,937,855.38 Reserve for Copen Space SB-37 5,030,887.75 5,937,855.38 6,365,721.06 3,745,375.84 Total Open Space Trust Fu			,	,
Air SB-33 54,541.40 39,887.60 Solid Waste SB-34 69,652.30 66,709.30 Sheriff's Department Trust SB-35 22,895.73 31,246.47 Homelessness Trust SB-39 713,868.84 481,086.41 Unemployment SB-40 216,171.96 216,171.96 Storm Recovery SB-41 2,396,822.20 1,980,262.74 Municipal Law Enforcement Trust SB-43 4,171.20 4,163.24 County Law Enforcement - State SB-43 4,171.20 4,163.24 County Law Enforcement - Federal SB-49 23,506.08 23,462.22 Accumulated Absences SB-47 893,705.74 897,405.90 Prosecutor Federal Treasury SB-50 152,185.38 59,307,855.38 County Open Space Fund: Reserve for Chembrances SB-37 5,030,887.75 5,937,855.38 Reserve for Open Space SB-27 6,365,721.06 3,745,375.84 Total Open Space Fund: 11,396,608.81 9,683,231.22 Camden County Police Department: Reserve for Encumbrances				
Solid Waste SB-34 69,652.30 66,709.30 Sheriff's Department Trust SB-35 22,895.73 31,246.47 Homelessness Trust SB-39 713,868.84 481,086.41 Unemployment SB-40 216,171.96 216,171.96 Storm Recovery SB-41 2,366,822.20 1,980,262.74 Municipal Law Enforcement Trust SB-42 255,052.27 4,583.41 County Law Enforcement - State SB-43 4,171.20 4,163.24 County Law Enforcement - Federal SB-49 23,506.08 23,462.22 Accumulated Absences SB-47 893,705.74 897,405.90 Prosecutor Federal Treasury SB-50 152,185.38 152,185.38 County Open Space Fund: 97,286,788.84 92,108,227.58 County Open Space Fund: 8B-37 5,030,887.75 5,937,855.38 Reserve for Open Space SB-27 6,365,721.06 3,745,375.84 Total Open Space Trust Fund 11,396,608.81 9,683,231.22 Camden County Police Department: SB-45 7,249,619.30 4,663,241.18 <td></td> <td></td> <td>,</td> <td>,</td>			,	,
Sheriff's Department Trust SB-35 22,895.73 31,246.47 Homelessness Trust SB-39 713,868.84 481,086.41 Unemployment SB-40 216,171.96 216,171.96 Storm Recovery SB-41 2,396,822.20 1,980,262.74 Municipal Law Enforcement Trust SB-42 225,052.27 4,583.41 County Law Enforcement - State SB-43 4,171.20 4,163.24 County Law Enforcement - Federal SB-49 23,506.08 23,462.22 Accumulated Absences SB-47 893,705.74 897,405.90 Prosecutor Federal Treasury SB-50 152,185.38 152,185.38 Total Other Funds 97,286,788.84 92,108,227.58 County Open Space Fund: Reserve for Encumbrances SB-37 5,030,887.75 5,937,855.38 Reserve for Open Space SB-37 5,030,887.75 5,937,855.38 34 Total Open Space Trust Fund 11,396,608.81 9,683,231.22 Camden County Police Department: Reserve for Encumbrances SB-45 7,249,619.30 4,663,241.18 Reserve for Camden County Police Department SB-44 43,449,494.01			,	,
Homelessness Trust SB-39 713,868.84 481,086.41 Unemployment SB-40 216,171.96 216,171.96 Storm Recovery SB-41 2,396,822.20 1,980,262.74 Municipal Law Enforcement Trust SB-42 255,052.27 4,583.41 County Law Enforcement - State SB-43 4,171.20 4,163.24 County Law Enforcement - Federal SB-49 23,506.08 23,462.22 Accumulated Absences SB-47 893,705.74 897,405.90 Prosecutor Federal Treasury SB-50 152,185.38 152,185.38 Total Other Funds 97,286,788.84 92,108,227.58 County Open Space Fund: Reserve for Encumbrances SB-37 5,030,887.75 5,937,855.38 Reserve for Open Space SB-37 5,030,887.75 5,937,855.38 11,396,608.81 9,683,231.22 Camden County Police Department: Reserve for Encumbrances SB-45 7,249,619.30 4,663,241.18 Reserve for Camden County Police Department SB-44 43,449,494.01 47,854,883.89 Total Camden County Police Department SB-44 43,449,494.01 47,854,883.89 Tot			,	,
Unemployment SB-40 216,171.96 216,171.96 216,171.96 Storm Recovery SB-41 2,396,822.20 1,980,262.74 Municipal Law Enforcement Trust SB-42 255,052.27 4,583.41 County Law Enforcement - State SB-43 4,171.20 4,163.24 County Law Enforcement - Federal SB-49 23,506.08 23,462.22 Accumulated Absences SB-47 893,705.74 897,405.90 Prosecutor Federal Treasury SB-50 152,185.38 97,286,788.84 92,108,227.58 County Open Space Fund: Reserve for Encumbrances SB-37 5,030,887.75 5,937,855.38 Reserve for Open Space SB-27 6,365,721.06 3,745,375.84 Total Open Space Trust Fund 11,396,608.81 9,683,231.22 Camden County Police Department: SB-45 7,249,619.30 4,663,241.18 Reserve for Camden County Police Department SB-44 43,449,494.01 47,854,883.89 Total Camden County Police Department SB-44 43,449,494.01 47,854,883.89 Total Camden County Police Department SB-4			,	
Storm Recovery SB-41 2,396,822.20 1,980,262.74 Municipal Law Enforcement Trust SB-42 255,052.27 4,583.41 County Law Enforcement - State SB-43 4,171.20 4,163.24 County Law Enforcement - Federal SB-49 23,506.08 23,462.22 Accumulated Absences SB-47 893,705.74 897,405.90 Prosecutor Federal Treasury SB-50 152,185.38 152,185.38 Total Other Funds 97,286,788.84 92,108,227.58 County Open Space Fund: Reserve for Encumbrances SB-37 5,030,887.75 5,937,855.38 Reserve for Open Space SB-27 6,365,721.06 3,745,375.84 Total Open Space Trust Fund 11,396,608.81 9,683,231.22 Camden County Police Department: SB-45 7,249,619.30 4,663,241.18 Reserve for Camden County Police Department SB-44 43,449,494.01 47,854,883.89 Total Camden County Police Department S0,699,113.31 52,518,125.07	Homelessness Trust	SB-39		
Municipal Law Enforcement Trust SB-42 255,052.27 4,583.41 County Law Enforcement - State SB-43 4,171.20 4,163.24 County Law Enforcement - Federal SB-49 23,506.08 23,462.22 Accumulated Absences SB-47 893,705.74 897,405.90 Prosecutor Federal Treasury SB-50 152,185.38 97,286,788.84 92,108,227.58 County Open Space Fund: Reserve for Encumbrances SB-37 5,030,887.75 5,937,855.38 Reserve for Open Space SB-27 6,365,721.06 3,745,375.84 Total Open Space Trust Fund 11,396,608.81 9,683,231.22 Camden County Police Department: SB-44 43,449,494.01 47,854,883.89 Total Camden County Police Department SB-44 43,449,494.01 47,854,883.89 Total Camden County Police Department 50,699,113.31 52,518,125.07	Unemployment	SB-40	216,171.96	216,171.96
County Law Enforcement - State SB-43 4,171.20 4,163.24 County Law Enforcement - Federal SB-49 23,506.08 23,462.22 Accumulated Absences SB-47 893,705.74 897,405.90 Prosecutor Federal Treasury SB-50 152,185.38 97,286,788.84 92,108,227.58 Total Other Funds 97,286,788.84 92,108,227.58 97,286,788.84 92,108,227.58 County Open Space Fund: Reserve for Encumbrances SB-37 5,030,887.75 5,937,855.38 Reserve for Open Space SB-27 6,365,721.06 3,745,375.84 Total Open Space Trust Fund 11,396,608.81 9,683,231.22 Camden County Police Department: Reserve for Camden County Police Department SB-44 43,449,494.01 47,854,883.89 Total Camden County Police Department SB-44 43,449,494.01 47,854,883.89 Total Camden County Police Department S0,699,113.31 52,518,125.07	Storm Recovery	SB-41	2,396,822.20	1,980,262.74
County Law Enforcement - Federal SB-49 23,506.08 23,462.22 Accumulated Absences SB-47 893,705.74 897,405.90 Prosecutor Federal Treasury SB-50 152,185.38 97,286,788.84 92,108,227.58 County Open Space Fund: Reserve for Encumbrances SB-37 5,030,887.75 5,937,855.38 Reserve for Open Space SB-27 6,365,721.06 3,745,375.84 Total Open Space Trust Fund 11,396,608.81 9,683,231.22 Camden County Police Department: SB-45 7,249,619.30 4,663,241.18 Reserve for Camden County Police Department SB-44 43,449,494.01 47,854,883.89 Total Camden County Police Department SB-45 50,699,113.31 52,518,125.07	Municipal Law Enforcement Trust	SB-42	255,052.27	4,583.41
Accumulated Absences SB-47 893,705.74 897,405.90 Prosecutor Federal Treasury SB-50 152,185.38 97,286,788.84 92,108,227.58 Total Other Funds 97,286,788.84 92,108,227.58 97,286,788.84 92,108,227.58 County Open Space Fund: Reserve for Encumbrances SB-37 5,030,887.75 5,937,855.38 Reserve for Open Space SB-27 6,365,721.06 3,745,375.84 Total Open Space Trust Fund 11,396,608.81 9,683,231.22 Camden County Police Department: Reserve for Encumbrances SB-45 7,249,619.30 4,663,241.18 Reserve for Camden County Police Department SB-44 43,449,494.01 47,854,883.89 Total Camden County Police Department 50,699,113.31 52,518,125.07	County Law Enforcement - State	SB-43	4,171.20	4,163.24
Prosecutor Federal TreasurySB-50152,185.38Total Other Funds97,286,788.8492,108,227.58County Open Space Fund: Reserve for EncumbrancesSB-375,030,887.755,937,855.38Reserve for Open SpaceSB-276,365,721.063,745,375.84Total Open Space Trust Fund11,396,608.819,683,231.22Camden County Police Department: Reserve for Camden County Police DepartmentSB-457,249,619.304,663,241.18Reserve for Camden County Police DepartmentSB-4443,449,494.0147,854,883.89Total Camden County Police Department50,699,113.3152,518,125.07	County Law Enforcement - Federal	SB-49	23,506.08	23,462.22
Total Other Funds97,286,788.8492,108,227.58County Open Space Fund: Reserve for EncumbrancesSB-375,030,887.755,937,855.38Reserve for Open SpaceSB-276,365,721.063,745,375.84Total Open Space Trust Fund11,396,608.819,683,231.22Camden County Police Department: Reserve for EncumbrancesSB-457,249,619.304,663,241.18Reserve for Camden County Police DepartmentSB-4443,449,494.0147,854,883.89Total Camden County Police Department50,699,113.3152,518,125.07	Accumulated Absences	SB-47	893,705.74	897,405.90
County Open Space Fund: Reserve for Encumbrances Reserve for Open SpaceSB-37 SB-275,030,887.75 	Prosecutor Federal Treasury	SB-50	152,185.38	
Reserve for Encumbrances SB-37 5,030,887.75 5,937,855.38 Reserve for Open Space SB-27 6,365,721.06 3,745,375.84 Total Open Space Trust Fund 11,396,608.81 9,683,231.22 Camden County Police Department: Reserve for Encumbrances SB-45 7,249,619.30 4,663,241.18 Reserve for Camden County Police Department SB-44 43,449,494.01 47,854,883.89 Total Camden County Police Department SD,699,113.31 52,518,125.07	Total Other Funds		97,286,788.84	92,108,227.58
Reserve for Open SpaceSB-276,365,721.063,745,375.84Total Open Space Trust Fund11,396,608.819,683,231.22Camden County Police Department: Reserve for Encumbrances Reserve for Camden County Police DepartmentSB-457,249,619.304,663,241.18Total Camden County Police DepartmentSB-4443,449,494.0147,854,883.89Total Camden County Police Department50,699,113.3152,518,125.07	County Open Space Fund:			
Total Open Space Trust Fund11,396,608.819,683,231.22Camden County Police Department: Reserve for Encumbrances Reserve for Camden County Police DepartmentSB-457,249,619.304,663,241.18SB-4443,449,494.0147,854,883.89Total Camden County Police Department50,699,113.3152,518,125.07	Reserve for Encumbrances	SB-37	5,030,887.75	5,937,855.38
Camden County Police Department: Reserve for EncumbrancesSB-457,249,619.304,663,241.18Reserve for Camden County Police DepartmentSB-4443,449,494.0147,854,883.89Total Camden County Police Department50,699,113.3152,518,125.07	Reserve for Open Space	SB-27	6,365,721.06	3,745,375.84
Reserve for EncumbrancesSB-457,249,619.304,663,241.18Reserve for Camden County Police DepartmentSB-4443,449,494.0147,854,883.89Total Camden County Police Department50,699,113.3152,518,125.07	Total Open Space Trust Fund		11,396,608.81	9,683,231.22
Reserve for Camden County Police DepartmentSB-4443,449,494.0147,854,883.89Total Camden County Police Department50,699,113.3152,518,125.07	, ,	SP 45	7 240 610 20	4 662 241 19
Total Camden County Police Department 50,699,113.31 52,518,125.07			, ,	, ,
Total Liabilities and Reserves\$ 159,382,510.96 _\$ 154,309,583.87	Total Camden County Police Department		50,699,113.31	
	Total Liabilities and Reserves		<u> </u>	\$ 154,309,583.87

TRUST -- COUNTY OPEN SPACE FUND Statement of Revenues -- Regulatory Basis For the Year Ended December 31, 2021

	 Anticipated Budget	Realized	Excess or (Deficit)		
Amount to be Raised by Taxes Reserve Funds Interest on Deposits Miscellaneous	\$ 8,151,644.00 3,745,375.84 40,000.00	\$ 8,151,644.00 3,745,375.84 19,685.02 300,000.00	\$	(20,314.98) 300,000.00	
	\$ 11,937,019.84	\$ 12,216,704.86	\$	279,685.02	
<u>Analysis of Realized Revenues</u> Current Year Levy Reserve Funds Interest on Deposits Refunds		\$ 8,151,644.00 3,745,375.84 19,685.02 300,000.00 12,216,704.86	-		

TRUST -- COUNTY OPEN SPACE FUND Statement of Expenditures -- Regulatory Basis For the Year Ended December 31, 2021

	Appropriations					Expe	Unexpended				
		Original		Budget After		Paid or				Balance	
		<u>Budget</u>		Modification		<u>Charged</u>		Encumbered	<u>Canceled</u>		
CCIA Lease Payments Debt Service	\$	1,698,782.00	\$	1,570,000.00	\$	1,570,000.00					
Payment of Bond Loan Principal		500,000.00		500,000.00		500,000.00					
Interest on Bonds/Loans		107,705.00		236,485.00		236,482.19			\$	2.81	
Development of Lands for											
Recreation & Conservation: Salaries & Wages		190,000.00		113,995.00		113,994.15				0.85	
Other Expenses		1,300,000.00		3,654,785.84		998.474.62	¢	2,508,135.44		148,175.78	
Maintenance of Lands for		1,300,000.00		5,054,705.04		550,474.02	φ	2,300,133.44		140,175.76	
Recreation & Conservation:											
Other Expenses		3,200,000.00		3,200,000.00		3,200,000.00					
Historic Preservation:		0,200,000.00		0,200,000.00		0,200,000.00					
Other Expenses		795,157.00		1,132,860.00		90,399.00		1,042,460.00		1.00	
Acquisition of Lands for											
Recreation & Conservation		400,000.00		1,528,894.00		48,601.47		1,480,292.31		0.22	
Reserve for Future Use		3,745,375.84									
	\$	11,937,019.84	\$	11,937,019.84	\$	6,757,951.43	\$	5,030,887.75	\$	148,180.66	
		C		Lease Payments	\$	1,570,000.00					
	C			nterest Payments	φ	736,482.19					
Open Space Fund						3,200,000.00					
	1.01			ace Expenditures		1,251,469.24					
						.,,,	-				
					\$	6,757,951.43	_				
							•				

COUNTY OF CAMDEN TRUST -- CAMDEN COUNTY POLICE DEPARTMENT Statement of Revenues -- Regulatory Basis For the Year Ended December 31, 2021

	Anticipated Budget	Realized		Excess or (Deficit)
CCPD Allocation Bank Interest - Allocation	\$ 81,277,353.00	\$ 81,277,353.00 64,041.75	\$	64,041.75
	\$ 81,277,353.00	\$ 81,341,394.75	\$	64,041.75
<u>Analysis of Realized Revenues</u> Current Year Allocation CCPD Portion of Current Fund Bank Interest		\$ 81,277,353.00 64,041.75	-	
		\$ 81,341,394.75	_	

	Appro	priat	tions	Expe	d		
	 Original		Budget After	Paid or			Unexpended
	<u>Budget</u>		Modification	<u>Charged</u>		Encumbered	Balance
Civilian:							
Salaries & Wages	\$ 4,280,500.00	\$	4,280,500.00	\$ 2,181,681.74			\$ 2,098,818.26
Sworn:							
Salaries & Wages	55,025,100.00		55,025,100.00	23,564,435.12			31,460,664.88
Other Expenses	 21,971,753.00		21,971,753.00	 11,132,553.25	\$	5,510,826.47	 5,328,373.28
	\$ 81,277,353.00	\$	81,277,353.00	\$ 36,878,670.11	\$	5,510,826.47	\$ 38,887,856.42

The accompanying Notes to Financial Statements are an integral part of this statement.

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COUNTY OF CAMDEN TRUST -- CAMDEN COUNTY POLICE DEPARTMENT Statement of 2020 Appropriation Reserves For the Year Ended December 31, 2021

Year Ended 6/30/19:	Encumbered	<u>Reserved</u>	Balance After <u>Transfers</u>	Paid or <u>Charged</u>	Encumbered	Lapsed to <u>Reserve</u>	Unexpended Balance <u>in Reserve</u>
Civilian: Salaries & Wages Sworn:	\$	367,391.92	\$ 367,391.92			\$ 367,391.92	
Salaries & Wages		572,539.61	572,539.61			572,539.61	
Other Expenses	\$ 117,894.81	330,555.65	448,450.46	\$ 30,000.00		418,450.46	
Total Year Ended 6/30/19	117,894.81	1,270,487.18	1,388,381.99	30,000.00	-	1,358,381.99	
Year Ended 6/30/20: Civilian:							
Salaries & Wages Sworn:		0.57	0.57				\$ 0.57
Salaries & Wages		0.94	0.94	(0.27)			1.21
Other Expenses	582,825.30	42,375.44	625,200.74	332,607.84	\$ 281,179.69		11,413.21
Total Year Ended 6/30/20	582,825.30	42,376.95	625,202.25	332,607.57	281,179.69	-	11,414.99
Year Ended 6/30/21: Civilian:							
Salaries & Wages Sworn:		2,350,151.96	2,350,151.96	2,101,725.93			248,426.03
Salaries & Wages		26,581,882.93	26,581,882.93	26,496,801.31			85,081.62
Other Expenses	3,962,521.07	15,188,928.48	19,151,449.55	17,320,601.59	1,457,613.14		373,234.82
Total Year Ended 6/30/21	3,962,521.07	44,120,963.37	48,083,484.44	45,919,128.83	1,457,613.14	-	706,742.47
	\$ 4,663,241.18 \$	45,433,827.50	\$ 50,097,068.68	\$ 46,281,736.40	\$ 1,738,792.83	\$ 1,358,381.99	\$ 718,157.46
			D Salaries & Wages Other Expenditures	\$ 28,598,526.97 17,683,209.43			
				\$ 46,281,736.40			

GENERAL CAPITAL FUND

Statements of Assets, Liabilities, Reserves and Fund Balance--Regulatory Basis

As of December 31, 2021 and 2020

Assets	<u>Ref.</u>	<u>2021</u>	2020
Deferred Charges to Future Taxation: Funded Unfunded Due from TrusteeAcquisition Funding Account Due from TrusteeOther Receivables Green Acres Grant Receivable Amount to be Provided by Lease Payments Amount to be Provided by Capital Loan Agreement Grants Receivable Breathalyzer Charges Receivable Other Accounts Receivable	SC-2 SC-3 SC-4 C SC-13 SC-14 SC-5 C See Note 17	\$ 37,092,883.89 126,906,223.72 48,002,924.34 136,833.01 796,000.00 27,077,303.98 345,635,000.00 40,000.00 64,789.33 132,528.23	\$ 36,464,922.82 117,007,818.83 53,086,060.13 136,833.01 796,000.00 36,480,301.93 350,925,000.00 2,032,000.00 64,789.33 132,528.23
Total Assets		\$ 585,884,486.50	\$ 597,126,254.28
Liabilities, Reserves and Fund Balance			
Serial Bonds Payable Loans Payable: Green Acres -	SC-6	\$ 37,050,000.00	\$ 36,380,000.00
Children's Garden Due to Current Fund Improvement Authorizations:	SC-7 SC-8	42,883.89 31,567,753.98	84,922.82 13,567,219.38
Funded Unfunded Bond Anticipation Notes Reserve for Encumbrances	SC-10 SC-10 SC-11 SC-12	9,232,838.28 74,021,292.11 10,461,125.00 28,541,787.81	7,969,430.87 62,122,442.78 25,461,125.00 40,594,517.20
Capital Improvement Fund Reserve for Arbitrage Interest Reserve for Other Accounts Receivable	SC-16 SC-9 See Note 17 SC-13	2,217,155.87 88,600.05 132,528.23	1,594,155.87 88,600.05 132,528.23 36,480,301.93
Obligations Under Capital Lease Obligations Under Capital Loan Agreement Reserve for Payment of Debt Service Reserve for Grants Receivable Reserve for Breathalyzer Charges Receivable	SC-14 SC-15 SC-5 C	27,077,303.98 345,635,000.00 17,928,917.29 40,000.00 64,789.33	350,925,000.00 18,008,938.33 2,032,000.00 64,789.33
Fund Balance Total Liabilities, Reserves and Fund Balance	C-1	\$ 1,782,510.68 585,884,486.50	\$ 1,620,282.49 597,126,254.28

GENERAL CAPITAL FUND Statement of Fund Balance - Regulatory Basis For the Year Ended December 31, 2021

Balance Dec. 31, 2020	\$ 1,620,282.49
Increased by: Net Premium on Serial Bonds and Notes Issued	 162,228.19
Balance Dec. 31, 2021	\$ 1,782,510.68

GENERAL FIXED ASSETS ACCOUNT GROUP Statement of General Fixed Asset Group of Accounts--Regulatory Basis For the Year Ended December 31, 2021

	Balance <u>Dec. 31, 2020</u>	Additions	Deletions	Balance <u>Dec. 31, 2021</u>
General Fixed Assets: Land & Land Improvements Buildings Equipment & Vehicles	\$ 1.00 129,918,649.80 33,299,144.79	\$ 1,328,368.38	\$ 109,686.78	\$ 1.00 129,918,649.80 34,517,826.39
Total General Fixed Assets	\$ 163,217,795.59	\$ 1,328,368.38	\$ 109,686.78	\$ 164,436,477.19
Total Investment in General Fixed Assets	\$ 163,217,795.59			\$ 164,436,477.19

COUNTY OF CAMDEN NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2021

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Description of Financial Reporting Entity - The County of Camden, formerly part of Gloucester County, was established in 1844. The County, approximately 222 square miles in area, is in the southwestern part of the State of New Jersey along the east bank of the Delaware River opposite Philadelphia, Pennsylvania. The counties of Burlington, Atlantic and Gloucester border the County on, respectively the northeast, southeast and southwest, with the Delaware River forming the western border of the County.

The County operates under the commissioner form of government. The Board of Commissioners consists of seven commissioner members elected at-large for three-year terms on a staggered basis. Each year, the board elects one of the Commissioners to serve as Director. The Director appoints Commissioners to be in charge of various committees. The Board, operating through the committee system, is charged with both executive and legislative responsibilities for: (1) formulating policies; (2) developing new programs; (3) appointing members of the various County commissions, authorities and boards; (4) approving the County's operating and capital budgets; and (5) appropriating the funds required from the thirty-seven municipal subdivisions of the County to maintain all County services.

The County Administrator, appointed by the Board, oversees the daily governmental operations. Each major department is headed by an administrator who acts as liaison to the Commissioner overseeing such department's operations. Financial matters are under the supervision of the County's Chief Financial Officer.

<u>Component Units</u> - The financial statements of the component units of the County are not presented in accordance with Governmental Accounting Standards Board (GASB) Statement No. 14, *The Financial Reporting Entity,* as amended. If the provisions of the aforementioned GASB Statement, as amended had been complied with, the financial statements of the following component units would have been either blended or discretely presented with the financial statements of the County, the primary government:

Camden County Library Commission 203 Laurel Road Voorhees, New Jersey 08043

Camden County Improvement Authority 2220 Voorhees Town Center Voorhees, New Jersey 08043

Camden County Technical Schools 343 Berlin Cross Keys Road Sicklerville, NJ 08081

Camden County Municipal Utilities Authority 1645 Ferry Avenue Camden, New Jersey 08104

Component Units (Cont'd) -

Camden County Board of Social Services 600 Market Street Camden, New Jersey 08102

Pollution Control Financing Authority of Camden County 9600 River Road Pennsauken, New Jersey 08110

> Camden County College College Drive Blackwood, NJ 08012

Camden County Insurance Commission 9 Campus Drive, Suite 16 Parsippany, NJ 07054

Annual financial reports may be inspected directly at the offices of these component units during regular business hours.

Measurement Focus, Basis of Accounting and Financial Statement Presentation - The financial statements of the County contain all funds and account groups in accordance with the *Requirements of Audit* (the "*Requirements*") as promulgated by the State of New Jersey, Department of Community Affairs, Division of Local Government Services. The principles and practices established by the *Requirements* are designed primarily for determining compliance with legal provisions and budgetary restrictions and as a means of reporting on the stewardship of public officials with respect to public funds. Generally, the financial statements are presented using the flow of current financial resources measurement focus and modified accrual basis of accounting principles previously referred to differ in certain respects from accounting principles generally accepted in the United States of America applicable to local government units. The more significant differences are explained in this note.

In accordance with the *Requirements*, the County accounts for its financial transactions through the use of separate funds and an account group which are described as follows:

<u>**Current Fund</u></u> - The Current Fund accounts for resources and expenditures for governmental operations of a general nature, including Federal and State grant funds.</u>**

<u>**Trust Funds</u>** - The various Trust Funds account for receipts, custodianship and disbursement of funds in accordance with the purpose for which each reserve was created.</u>

<u>General Capital Fund</u> - The General Capital Fund accounts for receipt and disbursement of funds for the acquisition of general capital facilities, other than those acquired in the Current Fund.

<u>General Fixed Asset Group of Accounts</u> - The general fixed asset group of accounts is utilized to account for property, land, buildings, and equipment that have been acquired by other governmental funds.

Budgets and Budgetary Accounting - The County must adopt an annual budget in accordance with N.J.S.A. 40A:4 et seq. N.J.S.A. 40A:4-5 requires the County to introduce and approve the annual budget no later than January 26 of each year. At introduction, the County shall fix the time and place for a public hearing on the budget and must advertise the time and place at least ten days prior to the hearing in a newspaper published and circulating in the county. The public hearing must not be held less than eighteen days after the date the budget or may amend the budget in accordance with N.J.S.A. 40A:4-9. Amendments to adopted budgets, if any, are detailed in the statements of revenues and expenditures.

An extension of the statutory dates for introduction, approval and adoption of the municipal budget may be granted by the Director of the Division of Local Government Services, with the permission of the Local Finance Board.

Budgets are adopted on the same basis of accounting utilized for the preparation of the County's financial statements.

<u>Cash, Cash Equivalents and Investments</u> - Cash and cash equivalents include petty cash, change funds and cash on deposit with public depositories. All certificates of deposit are recorded as cash regardless of the date of maturity. Investments are stated at cost; therefore, unrealized gains or losses on investments have not been recorded.

New Jersey municipal units are required by N.J.S.A. 40A:5-14 to deposit public funds in a bank or trust company having its place of business in the State of New Jersey and organized under the laws of the United States or of the State of New Jersey or in the New Jersey Cash Management Fund. N.J.S.A. 40A:5-15.1 provides a list of investments which may be purchased by New Jersey municipal units. In addition, other State statutes permit investments in obligations issued by local authorities and other state agencies.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

The cash management plan adopted by the County requires it to deposit funds in public depositories protected from loss under the provisions of the Act.

Interfunds - Interfund receivables and payables that arise from transactions between funds are recorded by all funds affected by such transactions in the period in which the transaction is executed. Interfund receivables in the current fund are recorded with offsetting reserves which are created by charges to operations. Income is recognized in the year the receivables are liquidated. Interfund receivables in the other funds are not offset by reserves.

Inventories of Supplies - The costs of inventories of supplies for all funds are recorded as expenditures at the time individual items are purchased. The costs of inventories are not included on the various statements of assets, liabilities, reserves and fund balance.

General Fixed Assets - Accounting for Governmental Fixed Assets, as required by N.J.A.C. 5:30-5.6, differs in certain respects from accounting principles generally accepted in the United States of America. In accordance with the regulations, all local units, including municipalities, must maintain a general fixed assets reporting system that establishes and maintains a physical inventory of nonexpendable, tangible property as defined and limited by the U.S. Office of Management and Budget's Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Part 200, §200.12), except that the useful life of such property is at least five years. The County has adopted a capitalization threshold of \$5,000, the maximum amount allowed by the Circular. Generally, assets are valued at historical cost; however, assets acquired prior to December 31, 1985 are valued at actual historical cost or estimated historical cost. No depreciation of general fixed assets is recorded. Donated general fixed assets are recorded at acquisition value as of the date of the transaction. Interest costs relative to the acquisition of general fixed assets are recorded as expenditures when paid. Public domain ("infrastructure") general fixed assets consisting of certain improvements such as roads, bridges, curbs and gutters, streets and sidewalks and drainage systems are not capitalized. Expenditures for construction in progress are recorded in the Capital Funds until such time as the construction is completed and put into operation. The County is required to maintain a subsidiary ledger detailing fixed assets records to control additions, retirements and transfers of fixed assets. In addition, a statement of general fixed asset group of accounts, reflecting the activity for the year, must be included in the County's basic financial statements.

The regulations require that general fixed assets, whether constructed or acquired through purchase, grant or gift be included in the aforementioned inventory. In addition, property management standards must be maintained that include accurate records indicating asset description, source, ownership, acquisition cost and date, the percentage of Federal participation (if any), and the location, use, and condition of the asset. Periodically, physical inventories must be taken and reconciled with these records. Lastly, all fixed assets must be adequately controlled to safeguard against loss, damage, or theft.

Deferred Charges - The recognition of certain expenditures is deferred to future periods. These expenditures, or deferred charges, are generally overexpenditures of legally adopted budget appropriations or emergency appropriations made in accordance with N.J.S.A. 40A:4-46 et seq. Deferred charges are subsequently raised as items of appropriation in budgets of succeeding years.

<u>Fund Balance</u> - Fund Balance included in the current fund represents amounts available for anticipation as revenue in future years' budgets, with certain restrictions.

Revenues - Revenues are recorded when received in cash except for certain amounts which are due from other governmental units. Revenue from federal and state grants is realized when anticipated as such in the County's budget. Receivables for property taxes are recorded with offsetting reserves on the statement of assets, liabilities, reserves and fund balance of the County's current fund; accordingly, such amounts are not recorded as revenue until collected. Other amounts that are due to the County which are susceptible to accrual are also recorded as receivables with offsetting reserves and recorded as revenue when received.

Property Tax Revenues - Every municipality in the county is responsible for levying, collecting and remitting county taxes for the County of Camden. Property tax revenues are collected in quarterly installments due February 1, May 1, August 1, and November 1 and are due and payable to the County of Camden by February 15, May 15, August 15, and November 15. Operations for every municipality are charged for the amount due the County for the year, based upon the ratables required to be certified to the County Board of Taxation by January 10 of the current year. In addition, operations for every municipality are charged for the County share of Added and Omitted Taxes certified to the County Board of Taxation by October 10 of the current year and due to be paid to the County by February 15 of the following year.

Expenditures - Expenditures are recorded on the "budgetary" basis of accounting. Generally, expenditures are recorded when paid. However, for charges to amounts appropriated for "other expenses", an amount is encumbered through the issuance of a numerically controlled purchase order or when a contract is executed in accordance with N.J.A.C. 5:30-5.2. When encumbered charges are paid, the amount encumbered is simultaneously liquidated in its original amount. Encumbrances are offset by an account entitled reserve for encumbrances. The reserve is classified as a cash liability under New Jersey municipal accounting. At December 31, this reserve represents the portion of appropriation reserves that has been encumbered and is subject to the same statutory provisions as appropriation reserves.

Appropriations for principal and interest payments on outstanding general capital debt are provided on the cash basis.

<u>Appropriation Reserves</u> - Appropriation reserves covering unexpended appropriation balances are automatically created at year-end and recorded as liabilities, except for amounts which may be canceled by the governing body. Appropriation reserves are available, until lapsed at the close of the succeeding year, to meet specific claims, commitments, or contracts incurred during the preceding year. Lapsed appropriation reserves are recorded as income.

Long-Term Debt - Long-term debt, relative to the acquisition of capital assets, is recorded as a liability in the general capital fund.

<u>Compensated Absences and Postemployment Benefits</u> - Compensated absences for vacation, sick leave and other compensated absences are recorded and provided for in the annual budget in the year in which they are paid, on a pay-as-you-go basis. Likewise, no accrual is made for postemployment benefits, if any, which are also funded on a pay-as-you-go basis.

Note 2: CASH AND CASH EQUIVALENTS

<u>Custodial Credit Risk Related to Deposits</u> - Custodial credit risk is the risk that, in the event of a bank failure, the County's deposits might not be recovered. Although the County does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). Under the Act, the first \$250,000.00 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the municipality in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled agency funds such as salary withholdings, bail funds, or funds that may pass to the municipality relative to the happening of a future condition. Such funds are classified as uninsured and uncollateralized as noted below.

As of December 31, 2021, the County's bank balances of \$361,581,768.59, \$5,106,611.08 was uninsured and uncollateralized.

Note 3: PROPERTY TAXES

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The following is a five-year comparison of certain statistical information relative to property taxes and property tax collections for the current and previous four years.

Comparative Schedule of Tax Rates	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
General Tax Rate	<u>\$.7744</u>	<u>\$.7787</u>	<u>\$.7962</u>	<u>\$.8217</u>	<u>\$.8192</u>
Open Space Tax Rate	<u>\$.0200</u>	<u>\$.0200</u>	<u>\$.0200</u>	<u>\$.0200</u>	<u>\$.0200</u>

Percentage

Note 3: PROPERTY TAXES (CONT'D)

Assessed Valuation

2021	\$40,758,223,810
2020	39,754,797,951
2019	38,917,888,578
2018	38,114,464,318
2017	37,763,560,647

Comparison of Tax Levies and Collections

Year	<u>Tax Levy</u>	Collections	of Collections
2021	\$315,586,168	\$315,586,168	100.00%
2020	309,701,834	309,701,834	100.00%
2019	309,701,834	309,701,834	100.00%
2018	312,951,834	312,951,834	100.00%
2017	308,631,000	308,631,000	100.00%

Note 4: FUND BALANCES APPROPRIATED

The following schedule details the amount of fund balances available at the end of the current year and four previous years and the amounts utilized in the subsequent year's budgets:

Year	Balance <u>Dec. 31</u>	Utilized In Budget of <u>Succeeding Year</u>	Percentage of Fund <u>Balance Used</u>
Current Fund			
2021	\$104,263,571.62	\$28,295,208.00	27.14%
2020	95,599,916.35	26,989,646.00	28.23%
2019	98,309,499.01	27,400,008.00	27.87%
2018	86,950,808.77	21,056,470.00	24.22%
2017	69,054,149.35	17,417,382.00	28.56%

Note 5: INTERFUND RECEIVABLES AND PAYABLES

The following interfund balances were recorded on the various statements of assets, liabilities, reserves and fund balance as of December 31, 2021:

Fund	Interfunds <u>Receivable</u>	Interfunds <u>Payable</u>
Current Fund Federal and State Grant Fund Trust - Other Funds Trust - Police Department Fund Trust - Open Space Fund	\$ 31,567,753.98 56,080,505.38 56,883,968.10 50,699,113.31 11,396,608.81	\$ 175,060,195.60
General Capital Fund		31,567,753.98
	\$ 206,627,949.58	\$ 206,627,949.58

The interfund receivables and payables above predominately resulted from collections and payments made by certain funds on behalf of other funds. During the year 2022, the County expects to liquidate such interfunds, depending upon the availability of cash flow.

Note 6: PENSION PLANS

A substantial number of the County's employees participate in one of the following defined benefit pension plans: the Public Employees' Retirement System ("PERS") and the Police and Firemen's Retirement System ("PFRS"), which are administered by the New Jersey Division of Pensions and Benefits. In addition, several County employees participate in the Defined Contribution Retirement Program ("DCRP"), which is a defined contribution pension plan. This Plan is administered by Prudential Financial for the New Jersey Division of Pensions and Benefits. Each Plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements, required supplementary information and detailed information about the PERS and PFRS plans' fiduciary net position which can be obtained by writing to or at the following website:

State of New Jersey Division of Pensions and Benefits P.O. Box 295 Trenton, New Jersey 08625-0295 https://www.state.nj.us/treasury/pensions/financial-reports.shtml

General Information about the Pension Plans

Plan Descriptions

Public Employees' Retirement System - The Public Employees' Retirement System is a costsharing multiple-employer defined benefit pension plan, which was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A. The PERS' designated purpose is to provide retirement, death, disability and medical benefits to certain qualified members. Membership in the PERS is mandatory for substantially all full-time employees of the County, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS' Board of Trustees is primarily responsible for the administration of the PERS.

General Information about the Pension Plans (Cont'd)

Plan Descriptions (Cont'd)

Police and Firemen's Retirement System - The Police and Firemen's Retirement System is a cost-sharing multiple-employer defined benefit pension plan, which was established as of July 1, 1944, under the provisions of N.J.S.A. 43:16A. The PFRS' designated purpose is to provide retirement, death, disability and medical benefits to certain qualified members. Membership in the PFRS is mandatory for substantially all full-time police and firemen of the County. The PFRS' Board of Trustees is primarily responsible for the administration of the PFRS.

Defined Contribution Retirement Program - The Defined Contribution Retirement Program is a multiple-employer defined contribution pension fund established on July 1, 2007 under the provisions of Chapter 92, P.L. 2007, and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et. seq.). The DCRP is a tax-qualified defined contribution money purchase pension plan under Internal Revenue Code (IRC) § 401(a) et seq., and is a "governmental plan" within the meaning of IRC § 414(d). The DCRP provides retirement benefits for eligible employees and their beneficiaries. Individuals covered under DCRP are employees enrolled in PERS on or after July 1, 2007, who earn salary in excess of established "maximum compensation" limits; employees enrolled in New Jersey State Police Retirement System (SPRS) or the Police and Firemen's Retirement System (PFRS) after May 21, 2010, who earn salary in excess of established "maximum compensation" limits; employees otherwise eligible to enroll in PERS on or after November 2, 2008, who do not earn the minimum annual salary for tier 3 enrollment but who earn salary of at least \$5,000.00 annually; and employees otherwise eligible to enroll in PERS after May 21, 2010 who do not work the minimum number of hours per week required for tiers 4 or 5 enrollment, but who earn salary of at least \$5,000.00 annually.

Vesting and Benefit Provisions

Public Employees' Retirement System - The vesting and benefit provisions are set by N.J.S.A. 43:15A. The PERS provides retirement, death and disability benefits. All benefits vest after 10 years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

The following represents the membership tiers for PERS:

Tier Definition

- 1 Members who were enrolled prior to July 1, 2007
- 2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
- 3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 21, 2010
- 4 Members who were eligible to enroll after May 21, 2010 and prior to June 28, 2011
- 5 Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 with 25 years or more of service credit before age 62, and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

General Information about the Pension Plans (Cont'd)

Vesting and Benefit Provisions (Cont'd)

Police and Firemen's Retirement System - The vesting and benefit provisions are set by N.J.S.A. 43:16A. The PFRS provides retirement, death and disability benefits. All benefits vest after 10 years of service, except disability benefits, which vest after four years of service.

The following represents the membership tiers for PFRS:

Tier Definition

- 1 Members who were enrolled prior to May 22, 2010
- 2 Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
- 3 Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits are available at age 55 and are generally determined to be 2% of final compensation for each year of creditable service up to 30 years plus 1% for each year of service in excess of 30 years. Members may seek special retirement after achieving 25 years of creditable service, in which benefits would equal 65% (tiers 1 and 2 members) and 60% (tier 3 members) of final compensation plus 1% for each year of creditable service over 25 years but not to exceed 30 years. Members may elect deferred retirement benefits after achieving ten years of service, in which case benefits would begin at age 55 equal to 2% of final compensation for each year of service.

Defined Contribution Retirement Program - Eligible members are provided with a defined contribution retirement plan intended to qualify for favorable Federal income tax treatment under IRC Section 401(a), a noncontributory group life insurance plan and a noncontributory group disability benefit plan. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employee contributions shall immediately become and shall at all times remain fully vested and non-forfeitable. A participant's interest in that portion of his or her defined contributions shall be vested and non-forfeitable to employer contributions shall be vested and non-forfeitable to employer contributions shall be vested and non-forfeitable on the date the participant commences the second year of employment or upon his or her attainment of age 65, while employed by an employer, whichever occurs first.

Contributions

Public Employees' Retirement System - The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Pursuant to the provisions of P.L. 2011, C. 78, the member contribution rate is currently 7.50% of base salary, effective July 1, 2018. The rate for members who are eligible for the Prosecutors Part of PERS (P.L. 2001, C. 366) is 10.0%. Employers' contributions are based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability.

Special Funding Situation Component - Under N.J.S.A. 43:15A, local participating employers are responsible for their own contributions based on actuarially determined amounts, except where legislation was passed which legally obligated the State if certain circumstances occurred. The legislation, which legally obligates the State, is Chapter 366, P.L. 2001. This legislation established the Prosecutors Part of the PERS which provides enhanced retirement benefits for Prosecutors enrolled in the PERS. The State is liable for the increased pension costs to a County that resulted from the enrollment of Prosecutors in the Prosecutors Part. The amounts contributed on behalf of the local participating employers under this legislation is considered to be a *special funding situation* as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the local participating employers do not contribute under this legislation directly to the Plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to disclose in the notes to the financial statements of the local participating employers related to this legislation.

General Information about the Pension Plans (Cont'd)

Contributions (Cont'd)

Public Employees' Retirement System (Cont'd) - The County's contractually required contribution rate for the year ended December 31, 2021 was 16.05% of the County's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability.

Based on the most recent PERS measurement date of June 30, 2021, the County's contractually required contribution to the pension plan for the year ended December 31, 2021 is \$9,898,690.00, and is payable by April 1, 2022. Due to the basis of accounting described in note 1, no liability has been recorded in the financial statements for this amount. For the prior year measurement date of June 30, 2020, the County's contractually required contribution to the pension plan for the year ended December 31, 2020 was \$9,242,396.00, which was paid on April 1, 2021.

Employee contributions to the Plan for the year ended December 31, 2021 were \$4,769,397.81.

The amount of contractually required contribution for the State of New Jersey's proportionate share, associated with the County, for the year ended December 31, 2021 was 1.04% of the County's covered payroll.

Based on the most recent PERS measurement date of June 30, 2021, the State's contractually required contribution, on-behalf of the County, to the pension plan for the year ended December 31, 2021 was \$641,245.00, and is payable by April 1, 2022. For the prior year measurement date of June 30, 2020, the State's contractually required contribution, on-behalf of the County, to the pension plan for the year ended December 31, 2020 was \$398,090.00, which was paid on April 1, 2021.

Police and Firemen's Retirement System - The contribution policy for PFRS is set by N.J.S.A 43:16A and requires contributions by active members and contributing employers. Pursuant to the provisions of P.L. 2011, C. 78, the member contribution rate is currently 10.0% of base salary. State legislation has modified the amount that is contributed by the State. The State's contribution amount is based on an actuarially determined rate, which includes the normal cost and unfunded accrued liability.

Special Funding Situation Component - Under N.J.S.A. 43:16A-15, local participating employers are responsible for their own contributions based on actuarially determined amounts, except where legislation was passed which legally obligated the State if certain circumstances occurred. The legislation, which legally obligates the State, is as follows: Chapter 8, P.L. 2000, Chapter 318, P.L. 2001, Chapter 86, P.L. 2001, Chapter 511, P.L. 1991, Chapter 109, P.L. 1979, Chapter 247, P.L. 1993 and Chapter 201, P.L. 2001. The amounts contributed on behalf of the local participating employers under this legislation is considered to be a *special funding situation* as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the local participating employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to disclose in the notes to the financial statements of the local participating employers related to this legislation.

The County's contractually required contribution rate for the year ended December 31, 2021 was 33.14% of the County's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability.

General Information about the Pension Plans (Cont'd)

Contributions (Cont'd)

Police and Firemen's Retirement System (Cont'd) - Based on the most recent PFRS measurement date of June 30, 2021, the County's contractually required contribution to the pension plan for the year ended December 31, 2021 is \$21,866,500.00, and is payable by April 1, 2022. Due to the basis of accounting described in note 1, no liability has been recorded in the financial statements for this amount. For the prior year measurement date of June 30, 2020, the County's contractually required contribution to the pension plan for the year ended December 31, 2020 was \$20,384,889.00, which was paid on April 1, 2021.

Employee contributions to the Plan for the year ended December 31, 2021 were \$6,764,854.92.

The amount of contractually required contribution for the State of New Jersey's proportionate share, associated with the County, for the year ended December 31, 2021 was 5.08% of the County's covered payroll.

Based on the most recent PFRS measurement date of June 30, 2021 the State's contractually required contribution, on-behalf of the County, to the pension plan for the year ended December 31, 2021 was \$3,350,470.00, and is payable by April 1, 2022. For the prior year measurement date of June 30, 2020, the State's contractually required contribution, on-behalf of the County, to the pension plan for the year ended December 31, 2020 was \$2,815,659.00, which was paid on April 1, 2021.

Defined Contribution Retirement Program - The contribution policy is set by N.J.S.A. 43:15C-3 and requires contributions by active members and contributing employers. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, Plan members are required to contribute 5.5% of their annual covered salary. In addition to the employee contributions, the County contributes 3% of the employees' base salary, for each pay period, to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

For the year ended December 31, 2021, employee contributions totaled \$237,756.30, and the County's contributions were \$129,683.07. There were no forfeitures during the year.

Pension Liabilities, Pension (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Public Employees' Retirement System

Pension Liability - As of December 31, 2021, the County's proportionate share of the PERS net pension liability was \$100,130,818.00. The net pension liability was measured as of June 30, 2021 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2020. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2021. The County's proportion of the net pension liability was based on a projection of the County's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2021 measurement date, the County's proportion was 0.8452355122% which was an increase of 0.0003705814% from its proportion measured as of June 30, 2020.

Note 6: <u>PENSION PLANS (CONT'D)</u>

Pension Liabilities, Pension (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Public Employees' Retirement System (Cont'd)

Pension Liability - At December 31, 2021, the County's and State of New Jersey's proportionate share of the PERS net pension liability were as follows:

County's Proportionate Share of Net Pension Liability	\$ 100,130,818.00
State of New Jersey's Proportionate Share of Net Pension	
Liability Associated with the County	 6,191,079.00
	\$ 106,321,897.00

The net pension liability was measured as of June 30, 2021 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2020. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2021. The County's proportion of the net pension liability was based on a projection of the County's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers and the State of New Jersey, actuarially determined. For the June 30, 2021 measurement date, the County's proportion was 0.8452355122% which was an increase of 0.0003705814% from its proportion, on-behalf of the County, was 4.9025164620%, which was a decrease of 0.0016963446% from its proportion, on-behalf of the County, measured as of June 30, 2020.

Pension (Benefit) Expense - For the year ended December 31, 2021, the County's proportionate share of the PERS pension (benefit) expense, calculated by the Plan as of the June 30, 2021 measurement date was (\$11,635,265.00). This (benefit) expense is not recognized by the County because of the regulatory basis of accounting as described in note 1; however, as previously mentioned, for the year ended December 31, 2021, the County's contribution to PERS was \$9,242,396.00, and was paid on April 1, 2021.

For the year ended December 31, 2021, the State's proportionate share of the PERS pension (benefit) expense, associated with the County, calculated by the Plan as of the June 30, 2021 measurement date, was \$ 545,749.00. This on-behalf (benefit) expense is not recognized by the County because of the regulatory basis of accounting as described in note 1.

Police and Firemen's Retirement System

Pension Liability - As of December 31, 2021, the County's and State of New Jersey's proportionate share of the PFRS net pension liability were as follows:

County's Proportionate Share of Net Pension Liability	\$ 137,134,676.00
State of New Jersey's Proportionate Share of Net Pension	
Liability Associated with the County	 38,569,101.00
	\$ 175,703,777.00

Pension Liabilities, Pension (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Police and Firemen's Retirement System (Cont'd)

Pension Liability - The net pension liability was measured as of June 30, 2021, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2020. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2021. The County's proportion of the net pension liability was based on a projection of the County's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers and the State of New Jersey, actuarially determined. For the June 30, 2021 measurement date, the County's proportion was 1.8762050230%, which was an increase of 0.0515164423% from its proportion measured as of June 30, 2020. Likewise, at June 30, 2021, the State of New Jersey's proportion, on-behalf of the County, was 1.8762046624%, which was an increase of 0.0515160817% from its proportion, on-behalf of the County, measured as of June 30, 2020.

Pension (Benefit) Expense - For the year ended December 31, 2021, the County's proportionate share of the PFRS pension (benefit) expense, calculated by the Plan as of the June 30, 2021 measurement date was (\$16,652,595.00). This (benefit) expense is not recognized by the County because of the regulatory basis of accounting as described in note 1; however, as previously mentioned, for the year ended December 31, 2021, the County's contribution to PFRS was \$20,384,889.00, and was paid on April 1, 2021.

For the year ended December 31, 2021, the State's proportionate share of the PFRS pension (benefit) expense, associated with the County, calculated by the Plan as of the June 30, 2021 measurement date, was \$4,295,473.00. This on-behalf (benefit) expense is not recognized by the County because of the regulatory basis of accounting as described in note 1.

Deferred Outflows of Resources and Deferred Inflows of Resources - As of December 31, 2021, the County had deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	 Deferr	ed (Dutflows of Res	our	ces	Deferred Inflows of Resources			
	PERS		PFRS		Total		PERS	PFRS	Total
Differences between Expected and Actual Experience	\$ 1,579,192.00	\$	1,564,541.00	\$	3,143,733.00	\$	716,819.00	\$ 16,427,318.00	\$ 17,144,137.00
Changes of Assumptions	521,481.00		729,706.00		1,251,187.00		35,647,220.00	41,098,636.00	76,745,856.00
Net Difference between Projected and Actual Earnings on Pension Plan Investments	-		-		-		26,377,089.00	58,437,548.00	84,814,637.00
Changes in Proportion and Differences between County Contributions and Proportionate Share of Contributions	2,535,969.00		21,539,473.00		24,075,442.00		2,164,240.00	13,531,156.00	15,695,396.00
County Contributions Subsequent to the Measurement Date	 4,949,345.00		10,933,250.00		15,882,595.00				
	\$ 9,585,987.00	\$	34,766,970.00	\$	44,352,957.00	\$	64,905,368.00	\$ 129,494,658.00	\$ 194,400,026.00

Pension Liabilities, Pension (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Deferred Outflows of Resources and Deferred Inflows of Resources (Cont'd) - Deferred outflows of resources in the amounts of \$4,949,345.00 and \$10,933,250.00 for PERS and PFRS, respectively, will be included as a reduction of the net pension liability during the year ending December 31, 2022. These amounts were based on an estimated April 1, 2023 contractually required contribution, prorated from the pension plans' measurement date of June 30, 2021 to the County's year end of December 31, 2021.

The County will amortize the other deferred outflows of resources and deferred inflows of resources related to pensions over the following number of years:

			PFRS		
	Deferred Outflows of <u>Resources</u>	Deferred Inflows of <u>Resources</u>	Deferred Outflows of <u>Resources</u>	Deferred Inflows of <u>Resources</u>	
Differences between Expected					
and Actual Experience					
Year of Pension Plan Deferral:					
June 30, 2016	5.57	-	-	5.58	
June 30, 2017	5.48	-	5.59	-	
June 30, 2018	-	5.63	5.73	-	
June 30, 2019	5.21	-	-	5.92	
June 30, 2020	5.16	-	5.90	-	
June 30, 2021	-	5.13	-	6.17	
Changes of Assumptions					
Year of Pension Plan Deferral:					
June 30, 2016	5.57	-	5.58	-	
June 30, 2017	-	5.48	-	5.59	
June 30, 2018	-	5.63	-	5.73	
June 30, 2019	-	5.21	-	5.92	
June 30, 2020	-	5.16	-	5.90	
June 30, 2021	5.13	-	6.17	-	
Difference between Projected					
and Actual Earnings on Pension					
Plan Investments					
Year of Pension Plan Deferral:					
June 30, 2017	-	5.00	-	5.00	
June 30, 2018	-	5.00	-	5.00	
June 30, 2019	-	5.00	-	5.00	
June 30, 2020	-	5.00	-	5.00	
June 30, 2021	-	5.00	-	5.00	
Changes in Proportion					
Year of Pension Plan Deferral:					
June 30, 2016	5.57	5.57	5.58	5.58	
June 30, 2017	5.48	5.48	5.59	5.59	
June 30, 2018	5.63	5.63	5.73	5.73	
June 30, 2019	5.21	5.21	5.92	5.92	
June 30, 2020	5.16	5.16	5.90	5.90	
June 30, 2021	5.13	5.13	6.17	6.17	

Pension Liabilities, Pension (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Deferred Outflows of Resources and Deferred Inflows of Resources (Cont'd) - Other amounts included as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in future periods as follows:

Year Ending <u>Dec 31,</u>	PERS	PFRS	Total
2022	\$ (22,730,001.00)	\$ (35,171,605.00)	\$ (57,901,606.00)
2023	(16,824,518.00)	(24,855,212.00)	(41,679,730.00)
2024	(11,978,215.00)	(21,199,392.00)	(33,177,607.00)
2025	(8,740,352.00)	(22,538,921.00)	(31,279,273.00)
2026	4,360.00	(1,620,347.00)	(1,615,987.00)
Thereafter	-	(275,461.00)	(275,461.00)
	\$ (60,268,726.00)	\$(105,660,938.00)	\$(165,929,664.00)

Actuarial Assumptions

The net pension liability was measured as of June 30, 2021, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2020. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2021. This actuarial valuation used the following actuarial assumptions, applied to all periods included in the measurement:

	PERS	PFRS
Inflation Rate:		
Price	2.75%	2.75%
Wage	3.25%	3.25%
Salary Increases: ⁽¹⁾ Through 2026	2.00% - 6.00%	
Thereafter Through All Future Years	3.00% - 7.00%	3.25% - 15.25%
Investment Rate of Return	7.00%	7.00%
Period of Actuarial Experience Study upon which Actuarial Assumptions were Based	July 1, 2014 - June 30, 2018	July 1, 2013 - June 30, 2018

⁽¹⁾ based on years of service

Actuarial Assumptions (Cont'd)

Public Employees' Retirement System

Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2021.

Police and Firemen's Retirement System

Pre-retirement mortality rates were based on the PubS-2010 amount-weighted mortality table with a 105.6% adjustment for males and 102.5% adjustment for females. For healthy annuitants, mortality rates were based on the PubS-2010 amount-weighted mortality table with a 96.7% adjustment for males and 96.0% adjustment for females. Disability rates were based on the PubS-2010 amount-weighted mortality table with a 152.0% adjustment for males and 109.3% adjustment for females. Mortality improvement is based on Scale MP-2021.

For both PERS and PFRS, in accordance with State statute, the long-term expected rate of return on Plan investments (7.00% at June 30, 2021) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension Plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major asset class included in PERS' and PFRS' target asset allocation as of June 30, 2021 are summarized in the table that follows:

Target	Expected Real
Allocation	Rate of Return
27.00%	8.09%
13.50%	8.71%
5.50%	10.96%
13.00%	11.30%
8.00%	9.15%
3.00%	7.40%
2.00%	3.75%
8.00%	7.60%
8.00%	1.68%
4.00%	0.50%
5.00%	0.95%
3.00%	3.35%
100.00%	
	Allocation 27.00% 13.50% 5.50% 13.00% 8.00% 3.00% 2.00% 8.00% 8.00% 4.00% 5.00%

Actuarial Assumptions (Cont'd)

Discount Rate -

Public Employees' Retirement System - The discount rate used to measure the total pension liability was 7.00% as of June 30, 2021. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 2.16% as of the June 30, 2021 measurement date based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from Plan members will be made at the current member contribution rates and that contributions from employers would be based on 100% of the actuarially determined contributions for the State and 100% of actuarially determined contributions for the local employers. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on Plan investments was applied to all projected benefit payments to determine the total pension liability.

Police and Firemen's Retirement System - The discount rate used to measure the total pension liability was 7.00% as of June 30, 2021. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 2.16% as of June 30, 2021 measurement date based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from Plan members will be made at the current member contribution rates and that contributions from employers will be based on 100% of the actuarially determined contributions for the State and 100% of actuarially determined contributions for the local employers. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on Plan investments was applied to all projected benefit payments to determine the total pension liability.

Sensitivity of Proportionate Share of Net Pension Liability to Changes in the Discount Rate

Public Employees' Retirement System (PERS) - As previously mentioned, PERS has a special funding situation, where the State of New Jersey pays a portion of the County's annual required contribution. As such, the net pension liability as of the June 30, 2021 measurement date, for the County and the State of New Jersey, calculated using a discount rate of 7.00%, as well as using a discount rate that is 1% lower or 1% higher than the current rates used, is as follows:

	1% Decrease <u>(6.00%)</u>	Current Discount Rate <u>(7.00%)</u>	1% Increase <u>(8.00%)</u>
County's Proportionate Share of the Net Pension Liability	\$ 136,357,869.00	\$100,130,818.00	\$ 69,387,031.00
State of New Jersey's Proportionate Share of Net Pension Liability			
associated with the County	 8,430,995.00	6,191,079.00	 4,290,194.00
	\$ 144,788,864.00	\$106,321,897.00	\$ 73,677,225.00

Police and Firemen's Retirement System (PFRS) - As previously mentioned, PFRS has a special funding situation, where the State of New Jersey pays a portion of the County's annual required contribution. As such, the net pension liability as of the June 30, 2021 measurement date, for the County and the State of New Jersey, calculated using a discount rate of 7.00%, as well as using a discount rate that is 1% lower or 1% higher than the current rates used, is as follows:

	1% Decrease <u>(6.00%)</u>	Current Discount Rate <u>(7.00%)</u>	1% Increase <u>(8.00%)</u>
County's Proportionate Share of the Net Pension Liability	\$ 208,234,718.00	\$137,134,678.00	\$ 77,951,572.00
State of New Jersey's Proportionate Share of Net Pension Liability associated with the County	58,565,973.00	38,569,101.00	21,923,864.00
	\$ 266,800,691.00	\$175,703,779.00	\$ 99,875,436.00

Pension Plan Fiduciary Net Position

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension (benefit) expense, information about the respective fiduciary net position of the PERS and PFRS and additions to/deductions from PERS and PFRS' respective fiduciary net position have been determined on the same basis as they are reported by PERS and PFRS. Accordingly, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Supplementary Pension Information

In accordance with GASBS 68, the following information is also presented for the PERS and PFRS pension plans. These schedules are presented to illustrate the requirements to show information for 10 years; however, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

Schedule of the Proportionate Share of the Net Pension Liability - Public Employees' Retirement System (PERS) (Last Nine Plan Years)

		Measure	ment Date Ended	June 30,	
	<u>2021</u>	2020	<u>2019</u>	<u>2018</u>	<u>2017</u>
County's Proportion of the Net Pension Liability	0.8452355122%	0.8448649308%	0.8584943026%	0.8416919947%	0.8439148550%
County's Proportionate Share of the Net Pension Liability	\$100,130,818.00	\$137,775,376.00	\$154,687,650.00	\$165,724,967.00	\$196,449,889.00
State's Proportionate Share of the Net Pension Liability associated with the County	6,191,079.00	6,288,750.00	6,214,065.00		
	\$106,321,897.00	\$144,064,126.00	\$160,901,715.00	\$165,724,967.00	\$196,449,889.00
County's Covered Payroll (Plan Measurement Period)	\$ 61,732,248.00	\$ 60,425,460.00	\$ 60,392,372.00	\$ 58,596,220.00	\$ 57,979,880.00
County's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	172.23%	238.42%	266.43%	282.83%	338.82%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	70.33%	58.32%	56.27%	53.60%	48.10%
		Measure	ment Date Ended	June 30,	
	<u>2016</u>	Measure <u>2015</u>	ment Date Ended . <u>2014</u>	June 30, <u>2013</u>	
County's Proportion of the Net Pension Liability	<u>2016</u> 0.7975869398%				
County's Proportion of the Net Pension Liability County's Proportionate Share of the Net Pension Liability		<u>2015</u>	<u>2014</u>	<u>2013</u>	
	0.7975869398%	<u>2015</u> 0.7886801880%	<u>2014</u> 0.7275524649%	<u>2013</u> 0.7539617599%	
County's Proportionate Share of the Net Pension Liability State's Proportionate Share of the Net Pension Liability	0.7975869398%	<u>2015</u> 0.7886801880%	<u>2014</u> 0.7275524649%	<u>2013</u> 0.7539617599%	
County's Proportionate Share of the Net Pension Liability State's Proportionate Share of the Net Pension Liability	0.7975869398% \$236,222,375.00 	<u>2015</u> 0.7886801880% \$177,042,898.00 -	<u>2014</u> 0.7275524649% \$136,217,720.00 -	<u>2013</u> 0.7539617599% \$144,097,073.00 -	
County's Proportionate Share of the Net Pension Liability State's Proportionate Share of the Net Pension Liability associated with the County	0.7975869398% \$236,222,375.00 - \$236,222,375.00	2015 0.7886801880% \$177,042,898.00 - \$177,042,898.00	2014 0.7275524649% \$136,217,720.00 - \$136,217,720.00	2013 0.7539617599% \$144,097,073.00 - \$144,097,073.00	

Supplementary Pension Information (Cont'd)

Schedule of Contributions - Public Employees' Retirement System (PERS) (Last Nine Years)

		Yea	r Ended Decembe	r 31,	
	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
County's Contractually Required Contribution	\$ 9,898,690.00	\$ 9,242,396.00	\$ 8,350,621.00	\$ 8,372,116.00	\$ 7,817,970.00
County's Contribution in Relation to the Contractually Required Contribution	(9,898,690.00)	(9,242,396.00)	(8,350,621.00)	(8,372,116.00)	(7,817,970.00)
County's Contribution Deficiency (Excess)	\$ -	\$-	\$-	\$-	\$-
County's Covered Payroll (Calendar Year)	\$ 61,674,576.00	\$ 61,445,408.00	\$ 60,566,366.00	\$ 60,288,712.00	\$ 58,608,571.00
County's Contributions as a Percentage of Covered Payroll	16.05%	15.04%	13.79%	13.89%	13.34%
		Yea	r Ended Decembe		
	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	
County's Contractually Required Contribution	\$ 7,085,648.00	\$ 6,780,534.00	\$ 5,997,838.00	\$ 5,680,948.00	
County's Contribution in Relation to the Contractually Required Contribution	(7,085,648.00)	(6,780,534.00)	(5,997,838.00)	(5,680,948.00)	
County's Contribution Deficiency (Excess)	\$ -	\$-	\$ -	\$-	
County's Covered Payroll (Calendar Year)	\$ 58,117,162.00	\$ 54,513,835.00	\$ 52,687,329.00	\$ 49,828,432.00	
County's Contributions as a Percentage of Covered Payroll	12.19%	12.44%	11.38%	11.40%	

Supplementary Pension Information (Cont'd)

Schedule of Proportionate Share of the Net Pension Liability - Police and Firemen's Retirement System (PFRS) (Last Nine Plan Years)

	Measurement Date Ended June 30,							
	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>			
County's Proportion of the Net Pension Liability	1.8762050230%	1.8246885807%	1.8543676380%	1.7834415756%	1.7799854746%			
County's Proportionate Share of the Net Pension Liability	\$137,134,676.00	\$235,773,831.00	\$226,934,152.00	\$241,329,046.00	\$274,795,345.00			
State's Proportionate Share of the Net Pension Liability associated with the County	38,569,101.00	36,591,025.00	35,833,333.00	32,780,560.00	30,779,393.00			
Total	\$175,703,777.00	\$272,364,856.00	\$262,767,485.00	\$274,109,606.00	\$305,574,738.00			
County's Covered Payroll (Plan Measurement Period)	\$ 65,639,672.00	\$ 62,528,540.00	\$ 62,494,404.00	\$ 59,127,168.00	\$ 57,492,628.00			
County's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	208.92%	377.07%	363.13%	408.15%	477.97%			
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	77.26%	63.52%	65.00%	62.48%	58.60%			
		Measure	ment Date Ended	June 30,				
	<u>2016</u>	Measure <u>2015</u>	ment Date Ended	June 30, <u>2013</u>				
County's Proportion of the Net Pension Liability	<u>2016</u> 1.8587984127%							
County's Proportion of the Net Pension Liability County's Proportionate Share of the Net Pension Liability		<u>2015</u>	<u>2014</u>	2013				
	1.8587984127%	<u>2015</u> 1.7671815323%	<u>2014</u> 1.6322006103%	<u>2013</u> 1.2179736907%				
County's Proportionate Share of the Net Pension Liability State's Proportionate Share of the Net Pension Liability	 1.8587984127% \$355,078,044.00	<u>2015</u> 1.7671815323% \$294,350,842.00	<u>2014</u> 1.6322006103% \$205,315,698.00	<u>2013</u> 1.2179736907% \$161,918,611.00				
County's Proportionate Share of the Net Pension Liability State's Proportionate Share of the Net Pension Liability associated with the County	1.8587984127% \$355,078,044.00 29,817,749.00	2015 1.7671815323% \$294,350,842.00 25,813,582.00	2014 1.6322006103% \$205,315,698.00 22,109,050.00	2013 1.2179736907% \$161,918,611.00 15,092,782.00				
County's Proportionate Share of the Net Pension Liability State's Proportionate Share of the Net Pension Liability associated with the County Total	1.8587984127% \$355,078,044.00 29,817,749.00 \$384,895,793.00	2015 1.7671815323% \$294,350,842.00 25,813,582.00 \$320,164,424.00	2014 1.6322006103% \$205,315,698.00 22,109,050.00 \$227,424,748.00	2013 1.2179736907% \$161,918,611.00 15,092,782.00 \$177,011,393.00				

Supplementary Pension Information (Cont'd)

Schedule of Contributions - Police and Firemen's Retirement System (PFRS) (Last Nine Years)

	Year Ended December 31,					
	<u>2021</u>	2020	2019	2018	2017	
County's Contractually Required Contribution	\$ 21,866,500.00	\$ 20,384,889.00	\$ 18,731,164.00	\$ 17,435,769.00	\$ 15,753,200.00	
County's Contribution in Relation to the Contractually Required Contribution	(21,866,500.00)	(20,384,889.00)	(18,731,164.00)	(17,435,769.00)	(15,753,200.00)	
County's Contribution Deficiency (Excess)	\$-	\$-	\$-	\$-	\$-	
County's Covered Payroll (Calendar Year)	\$ 65,977,297.00	\$ 64,863,898.00	\$ 62,316,347.00	\$ 61,506,167.00	\$ 58,797,150.00	
County's Contributions as a Percentage of Covered Payroll	33.14%	31.43%	30.06%	28.35%	26.79%	
		Yea	r Ended Decembe	r 31,		
	2016	2015	<u>2014</u>	<u>2013</u>		
County's Contractually Required Contribution	\$ 15,155,538.00	\$ 14,364,550.00	\$ 12,536,428.00	\$ 8,886,065.00		
County's Contribution in Relation to the Contractually Required Contribution	(15,155,538.00)	(14,364,550.00)	(12,536,428.00)	(8,886,065.00)		
County's Contribution Deficiency (Excess)	\$-	\$-	\$-	\$-		
County's Covered Payroll (Calendar Year)	\$ 57,507,426.00	\$ 58,581,505.00	\$ 56,342,864.00	\$ 46,593,073.00		
County's Contributions as a Percentage of Covered Payroll	26.35%	24.52%	22.25%	19.07%		

Supplementary Pension Information (Cont'd)

Other Notes to Supplementary Pension Information

Public Employees' Retirement System (PERS)

Changes in Benefit Terms

The June 30, 2021 measurement date included one change to the plan provisions. Chapter 140, P.L. 2021 reopened the Worker's Compensation Judges (WCJ) Part of PERS and transferred WCJs from the defined contribution retirement program (DCRP) and regular part of PERS into the WCJ Part of PERS.

Changes in Assumptions

The discount rate used as of June 30 measurement date is as follows:

Year Rate		<u>Year</u>	<u>Rate</u>	
2021	7.00%	2017	5.00%	
2020	7.00%	2016	3.98%	
2019	6.28%	2015	4.90%	
2018	5.66%	2014	5.39%	

The long-term expected rate of return used as of June 30 measurement date is as follows:

<u>Year</u>	Rate	<u>Year</u>	<u>Rate</u>		
2021	7.00%	2017	7.00%		
2020	7.00%	2016	7.65%		
2019	7.00%	2015	7.90%		
2018	7.00%	2014	7.90%		

The mortality assumption was updated upon direction from the Division of Pensions and Benefits.

Police and Firemen's Retirement System (PFRS)

Changes in Benefit Terms

None

Changes in Assumptions

The discount rate used as of June 30 measurement date is as follows:

Year	Rate	Year	Rate
2021	7.00%	2017	6.14%
2020	7.00%	2016	5.55%
2019	6.85%	2015	5.79%
2018	6.51%	2014	6.32%

Supplementary Pension Information (Cont'd)

Other Notes to Supplementary Pension Information (Cont'd)

Police and Firemen's Retirement System (PFRS) (Cont'd)

Changes in Assumptions (Cont'd)

The long-term expected rate of return used as of June 30 measurement date is as follows:

<u>Year</u>	Rate	<u>Year</u>	<u>Rate</u>		
2021	7.00%	2017	7.00%		
2020	7.00%	2016	7.65%		
2019	7.00%	2015	7.90%		
2018	7.00%	2014	7.90%		

The mortality assumption was updated upon direction from the Division of Pensions and Benefits.

Note 7: COMPENSATED ABSENCES

County employees are entitled to paid sick leave each year. The various Union contracts and or years of service define the number of sick leave days that can be earned. Accumulated sick leave may be carried forward until retirement. Unused sick benefits may be paid upon retirement. Union contracts define which employees are entitled to receive compensation for unused sick leave and the rate of pay at which they will be paid.

Unused vacation days for the year may be accumulated and carried forward up to a maximum of one year allowed vacation time.

All full time union employees are entitled to time off (Comp-Time) in lieu of receiving pay for overtime worked at the rate of one and one half hours for every hour worked.

Unused Comp-Time may be accumulated and carried forward indefinitely and upon termination or retirement must be paid in full at the employees' current rate of pay.

The County has established a Compensated Absences Trust Fund to set aside funds for future payments of compensated absences. At year end the balance of the fund was \$893,705.74. It is estimated that at December 31, all accrued time is valued at \$12,748,071.20 which is a net decrease of \$887,526.94 from last year.

Note 8: DEFERRED COMPENSATION SALARY ACCOUNT

The County offers its eligible employees two Deferred Compensation Plans in accordance with Internal Revenue Code Section 457, which have been approved by the Division of Local Government Services. The first plan is a contributory plan available to all eligible employees at their option. The second plan is a contributory plan available only to employees who work for Camden County One Stop and are not eligible to join the PERS system. These plans permit the employees to defer a portion of their salaries to future years. The amounts so deferred are not available to the employees until termination, retirement, death or unforeseeable emergency.

The County also offers the employees of Camden County One Stop, a non-contributory Variable Defined Contribution Plan in order to give those employees who cannot belong to the PERS system benefits similar to the other employees. This plan consists of contributions made by the employer on behalf of the employees at the same rate as if they were members of the PERS system. The contributions are not vested until the fifth year of participation.

All deferred compensation plan assets, including those deferred under Section 457, must be held in trust for the exclusive benefit of participating employees and not be accessible by the County or its creditors. Since the County does not have a fiduciary relationship with any of these Plans, the balances and activities of the Plans are not reported in the County's financial statements.

General Information about the State Health Benefit Local Government Retired Employees Plan

Plan Description and Benefits Provided - The County contributes to the State Health Benefits Local Government Retired Employees Plan (the "Plan"), which is a cost-sharing multiple-employer defined benefit other postemployment benefit ("OPEB") plan with a special funding situation. It covers employees of local government employers that have adopted a resolution to participate in the Plan. The Plan meets the definition of an equivalent arrangement as defined in paragraph 4 of GASB Statement No. 75, Accounting and Financial Reporting for the Postemployment Benefits Other Than Pensions (GASB Statement No. 75); therefore, assets are accumulated to pay associated benefits. For additional information about the Plan, please refer to the State of New Jersey (the "State"), Division of Pensions Benefits' (the "Division") annual financial statements, which can be and found at https://www.state.nj.us/treasury/pensions/financial-reports.shtml.

The Plan provides medical and prescription drug to retirees and their covered dependents of the participating employers. Under the provisions of Chapter 88, P.L 1974 and Chapter 48, P.L. 1999, local government employers electing to provide postretirement medical coverage to their employees must file a resolution with the Division. Under Chapter 88, local employers elect to provide benefit coverage based on the eligibility rules and regulations promulgated by the State Health Benefits Commission. Chapter 48 allows local employers to establish their own age and service eligibility for employer paid health benefits coverage for retired employees. Under Chapter 48, the employer may assume the cost of postretirement medical coverage for employees and their dependents who: 1) retired on a disability pension; or 2) retired with 25 or more years of service credit in a State or locally administered retirement system and a period of service of up to 25 years with the employer at the time of retirement as established by the employer; or 3) retired and reached the age of 65 with 25 or more years of service credit in a State or locally administered retirement as established by the employer; or 4) retired and reached age 62 with at least 15 years of service with the employer. Further, the law provides that the employer paid obligations for retiree coverage may be determined by means of a collective negotiations agreement.

In accordance with Chapter 330, P.L. 1997, which is codified in N.J.S.A 52:14-17.32i, the State provides medical and prescription coverage to local police officers and firefighters, who retire with 25 years of service or on a disability from an employer who does not provide postretirement medical coverage. Local employers were required to file a resolution with the Division in order for their employees to qualify for State-paid retiree health benefits coverage under Chapter 330. The State also provides funding for retiree health benefits to survivors of local police officers and firefighters who die in the line of duty under Chapter 271, P.L.1989.

Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

<u>General Information about the State Health Benefit Local Government Retired Employees Plan</u> (Cont'd)

Contributions - The funding policy for the OPEB plan is pay-as-you-go; therefore, there is no prefunding of the liability. However, due to premium rates being set prior to each calendar year, there is a minimal amount of net position available to cover benefits in future years. Contributions to pay for the health benefit premiums of participating employees in the OPEB plan are collected from the State of New Jersey, participating local employers, and retired members.

The County was billed monthly by the Plan and paid \$13,396,250.86, for the year ended December 31, 2021, representing 10.49% of the County's covered payroll. During the year ended December 31, 2021, retirees were required to contribute \$12,891.84 to the Plan.

Special Funding Situation Component - The State of New Jersey makes contributions to cover those employees eligible under Chapter 330, P.L. 1997. Local employers remit employer contributions on a monthly basis. Retired member contributions are generally received on a monthly basis. Partially funded benefits are also available to local police officers and firefighters who retire with 25 years of service or on disability from an employer who does not provide coverage under the provisions of Chapter 330, P.L. 1997. Upon retirement, these individuals must enroll in the OPEB Plan.

Under Chapter 330, P.L. 1997, the State shall pay the premium or periodic charges for the qualified local police and firefighter retirees and dependents equal to 80% of the premium or periodic charge for the category of coverage elected by the qualified retiree under the State managed care plan or a health maintenance organization participating in the program providing the lowest premium or periodic charge. The State also provides funding for retiree health benefits to survivors of local police officers and firefighters who die in the line of duty under Chapter 271, P.L.1989.

Therefore, these employers are considered to be in a special funding situation as defined by GASB Statement No. 75 and the State is treated as a nonemployer contributing entity. Since the local participating employers do not contribute under this legislation directly to the Plan, there is no net OPEB liability, deferred outflows of resources or deferred inflows of resources to report in the financial statements of the local participating employers related to this legislation. However, the notes to the financial statements of the local participating employers must disclose the portion of the nonemployer contributing entities' total proportionate share of the collective net OPEB liability that is associated with the local participating employer. The participating employer is required to disclose in their respective notes to the financial statements, an expense and corresponding revenue, and their proportionate share of the OPEB expense allocated to the State under the special funding situation.

The amount of actual contributions to the OPEB Plan made by the State, on-behalf of the County, is not known; however, under the special funding situation, the State's OPEB expense, on-behalf of the County, is (\$583,675.00) for the year ended December 31, 2021, representing (-0.46%) of the County's covered payroll.

OPEB Liability, OPEB (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources

OPEB Liability - At December 31, 2021, the County's and State's proportionate share of the net OPEB liability were as follows:

County's Proportionate Share of Net OPEB Liability	\$ 513,312,361.00
State of New Jersey's Proportionate Share of Net OPEB Liability Associated with the County	 4,277,458.00
	\$ 517,589,819.00

The net OPEB liability was measured as of June 30, 2021, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of July 1, 2020, which was rolled forward to June 30, 2021.

The County's proportion of the net OPEB liability was based on the ratio of the Plan members of an individual employer to the total members of the Plan's nonspecial funding situation during the measurement period July 1, 2020 through June 30, 2021. For the June 30, 2021 measurement date, the County's proportion was 2.851770%, which was an increase of 0.786503% from its proportion measured as of the June 30, 2020 measurement date.

The State's proportion of the net OPEB liability, on-behalf of the County was based on the ratio of the Plan members of an individual employer to the total members of the Plan's special funding situation during the measurement period July 1, 2020 through June 30, 2021. For the June 30, 2021 measurement date, the State's proportion on-behalf of the County was 0.110776%, which was a decrease of 3.540332% from its proportion measured as of the June 30, 2020 measurement date.

OPEB (Benefit) Expense - At December 31, 2021, the County's proportionate share of the OPEB (benefit) expense, calculated by the Plan as of the June 30, 2021 measurement date, is \$86,368,873.00. This (benefit) expense is not recognized by the County because of the regulatory basis of accounting as described in note 1; however, as previously mentioned, for the year ended December 31, 2021, the County made contributions to the Plan totaling \$13,396,250.86.

OPEB Liability, OPEB (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources (Cont'd)

Deferred Outflows of Resources and Deferred Inflows of Resources - At December 31, 2021, the County had deferred outflows of resources and deferred inflows of resources from the following sources:

	Deferred Outflows <u>of Resources</u>	Deferred Inflows <u>of Resources</u>
Differences between Expected and Actual Experience	\$ 11,518,116.00	\$107,392,526.00
Changes of Assumptions	73,841,518.00	90,733,988.00
Net Difference between Projected and Actual Earnings on OPEB Plan Investments	245,435.00	-
Changes in Proportion	494,861,654.00	-
Contributions Subsequent to the Measurement Date	6,687,913.52	
	\$587,154,636.52	\$198,126,514.00

Deferred outflows of resources in the amount of \$6,687,913.52 will be included as a reduction of the County's net OPEB liability during the year ending December 31, 2022. The County will amortize the above other deferred outflows of resources and deferred inflows of resources related to the OPEB liability over the following number of years:

	Deferred Outflows <u>of Resources</u>	Deferred Inflows <u>of Resources</u>
Differences between Expected		
and Actual Experience		
June 30, 2018	-	8.14
June 30, 2019	-	8.05
June 30, 2020	7.87	-
June 30, 2021	-	7.82
Changes of Assumptions		
Year of OPEB Plan Deferral:		
June 30, 2017	-	8.04
June 30, 2018	-	8.14
June 30, 2019	-	8.05
June 30, 2020	7.87	-
June 30, 2021	7.82	-
Net Difference between Projected		
and Actual Investment Earnings		
on OPEB Plan Investments		
Year of OPEB Plan Deferral:		
June 30, 2017	5.00	-
June 30, 2018	5.00	-
June 30, 2019	5.00	-
June 30, 2020	5.00	-
June 30, 2021	5.00	-
Changes in Proportion		
Year of OPEB Plan Deferral:		
June 30, 2017	8.04	8.04
June 30, 2018	8.14	8.14
June 30, 2019	8.05	8.05
June 30, 2020	7.87	7.87
June 30, 2021	7.82	7.82

OPEB Liability, OPEB (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources (Cont'd)

Deferred Outflows of Resources and Deferred Inflows of Resources (Cont'd) - Other amounts included as deferred outflows of resources and deferred inflows of resources related to the OPEB liability will be recognized in future periods as follows:

Year Ending <u>Dec. 31,</u>	
2022	\$ 50,100,947.00
2023	50,060,628.00
2024	50,023,787.00
2025	58,808,446.00
2026	77,061,837.00
Thereafter	96,284,564.00
	\$ 382,340,209.00

Actuarial Assumptions

The actuarial assumptions vary for each plan member depending on the pension plan in which the member is enrolled. The actuarial valuation as of July 1, 2020, which was rolled forward to June 30, 2021, used the following actuarial assumptions, applied to all periods in the measurement:

Inflation Rate	2.50%
Salary Increases * PERS:	
Initial Fiscal Year Applied:	
Rate through 2026	2.00% to 6.00%
Rate Thereafter	3.00% to 7.00%
PFRS:	
Rate for all Future Years	3.25% to 15.25%

* salary increases are based on years of service within the respective Plan

PERS mortality rates were based on Pub-2010 General classification headcount weighted mortality with fully generational morality improvement projections from the central year using Scale MP-2021.

PFRS mortality rates were based on Pub-2010 Safety classification headcount weighted mortality with fully generational morality improvement projections from the central year using Scale MP-2021.

Actuarial assumptions used in the valuation were based on the results of the PFRS and PERS experience studies prepared for July 1, 2013 to June 30, 2018 and July 1, 2014 to June 30, 2018, respectively.

100% of active members are considered to participate in the Plan upon retirement.

Actuarial Assumptions (Cont'd)

All of the Plan's investments are in the State of New Jersey Cash Management Fund (the "CMF"). The New Jersey Division of Investments manages the CMF, which is available on a voluntary basis for investment by State and certain non-State participants. The CMF is considered to be an investment trust fund as defined in GASB Statement No. 31, *Certain Investments and External Investment Pools*. The CMF invests in U.S. government and agency obligations, commercial paper, corporate obligations and certificates of deposit. Units of ownership in the CMF may be purchased or redeemed on any given business day (excluding State holidays) are the unit cost of value of \$1.00. Participant shares are valued on a fair value basis. The CMF pay interest to participants on a monthly basis.

Discount Rate - The discount rate used to measure the OPEB liability at June 30, 2021 was 2.16%. This represents the municipal bond return rate as chosen by the State. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

Health Care Trend Assumptions - The health care trend assumptions used is as follows:

	ate of Increase				
Fiscal Year	Medical Trend				
Ending	<u> Pre-65</u>	PPO Post-65	HMP Post-65	Drug <u>Trend</u>	
2021	5.65%	13.08%	13.76%	6.75%	
2022	5.55%	3.34%	3.22%	6.50%	
2023	5.45%	0.52%	0.17%	6.25%	
2024	5.35%	7.56%	7.79%	6.00%	
2025	5.20%	14.43%	15.23%	5.50%	
2026	5.00%	12.55%	13.19%	5.00%	
2027	4.75%	8.95%	9.29%	4.75%	
2028	4.50%	5.92%	6.04%	4.50%	
2029	4.50%	5.38%	5.46%	4.50%	
2030	4.50%	4.86%	4.89%	4.50%	
2031	4.50%	4.55%	4.56%	4.50%	
2032 and Later	4.50%	4.50%	4.50%	4.50%	

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate

The net OPEB liability, calculated using a discount rate of 2.16%, as well as using a discount rate that is 1% lower or 1% higher than the current rate used, is as follows:

	1% Decrease <u>(1.16%)</u>	Current Discount Rate <u>(2.16%)</u>	1% Increase <u>(3.16%)</u>
County's Proportionate Share of the Net OPEB Liability	\$ 604,070,188.00	\$ 513,312,361.00	\$ 441,384,832.00
State of New Jersey's Proportionate Share of the Net OPEB Liability Associated			
with the County	 5,033,748.00	 4,277,458.00	 3,678,082.00
	\$ 609,103,936.00	\$ 517,589,819.00	\$ 445,062,914.00

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rate

The net OPEB liability, using a healthcare cost trend rate that is 1% lower or 1% higher than the current healthcare cost trend rate used, is as follows:

	1% <u>Decrease</u>	Н	ealthcare Cost <u>Trend Rate</u>	1% <u>Increase</u>
County's Proportionate Share of the Net OPEB Liability	\$ 428,275,387.00	\$	513,312,361.00	\$ 624,275,082.00
State of New Jersey's Proportionate Share of the Net OPEB Liability Associated	 3,568,841.00		4,277,458.00	 5,202,116.00
with the County	\$ 431,844,228.00	\$	517,589,819.00	\$ 629,477,198.00

OPEB Plan Fiduciary Net Position

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB (benefit) expense, information about the respective fiduciary net position of the State Health Benefits Local Government Retired Employees Plan and additions to/deductions from the Plan's respective fiduciary net position have been determined on the same basis as they are reported by the Plan. Accordingly, contributions (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Supplementary OPEB Information

In accordance with GASBS No. 75, the following information is also presented for the State Health Benefits Local Government Retired Employees Plan. These schedules are presented to illustrate the requirements to show information for 10 years; however, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

Schedule of the County's Proportionate Share of the Net OPEB Liability (Last Five Plan Years)

	Measurement Date Ended June 30,								
		<u>2021</u>		<u>2020</u>		<u>2019</u>	<u>2018</u>		<u>2017</u>
County's Proportion of the Net OPEB Liability		2.851770%		2.065267%		0.011625%	0.000000%		0.000000%
County's Proportionate Share of the Net OPEB Liability	\$	513,312,361.00	\$	370,645,475.00	\$	1,574,731.00	\$ -	\$	-
State's Proportionate Share of the Net OPEB Liability Associated with the County		4,277,458.00		199,434,587.00		161,256,442.00	 202,492,290.00	272	2,717,547.00
Total	\$	517,589,819.00	\$	570,080,062.00	\$	162,831,173.00	\$ 202,492,290.00	\$ 272	2,717,547.00
County's Covered Payroll (Plan Measurement Period)	\$	126,782,968.00	\$	124,484,758.00	\$	122,623,818.00	\$ 119,308,894.00	\$ 116	6,482,862.00
County's Proportionate Share of the Net OPEB Liability as a Percentage of Covered Payroll		404.87%		297.74%		1.28%	0.00%		0.00%
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability		0.28%		0.91%		1.98%	1.97%		1.03%

Supplementary OPEB Information (Cont'd)

Schedule of the County's Contributions (Last Five Years)

	Year Ended December 31,				
	<u>2021</u>	2020	<u>2019</u>	<u>2018</u>	<u>2017</u>
County's Required Contributions	\$ 13,396,250.86	\$ 10,027,193.57	\$ 91,983.69	\$-	\$-
County's Contributions in Relation to the Required Contribution	(13,396,250.86)	(10,027,193.57)	(91,983.69)	. <u> </u>	
County's Contribution Deficiency (Excess)	\$-	\$-	\$-	\$-	\$-
County's Covered Payroll (Calendar Year)	\$127,651,873.00	\$126,309,306.00	\$ 122,882,713.00	\$121,794,879.00	\$117,405,721.00
County's Contributions as a Percentage of Covered Payroll	10.49%	7.94%	0.07%	0.00%	0.00%

Other Notes to Supplementary OPEB Information

Changes in Benefit Terms - The actuarial valuation as of July 1, 2020, which was rolled forward to June 30, 2021, included changes due to employers adopting and /or changing Chapter 48 provisions.

Changes in Assumptions - The discount rate used as of the June 30 measurement date is as follows:

<u>Year</u>	Rate	<u>Year</u>	<u>Rate</u>
2021	2.16%	2018	3.87%
2020	2.21%	2017	3.58%
2019	3.50%		

The expected investment rate of return is based on guidance provided by the State. These expected rates of return are the same as the discount rates listed above.

In addition to changes in the discount rate, other factors that affected the valuation of the net OPEB liability included changes in the trend and updated mortality improvement assumptions.

In October 2021, the Society of Actuaries (SOA) released an updated set of life expectancy mortality improvement assumptions, Scale MP-2021. The MP-2021 scale reflects more recent mortality data for the U.S. population.

Note 10: LEASE OBLIGATIONS

At December 31, 2021, the County had future minimum rental payments under capital and operating leases as follows:

<u>Capital Leases</u> - The following is an analysis of the County's capital leases:

	Balance at December 31,				
Description	<u>2021</u>	<u>2020</u>			
Vehicles Equipment	- \$501,535.20	\$189,017.82 396.075.43			

Future minimum lease payments under capital lease agreements are as follows:

<u>Year</u>	<u>Amount</u>
2022	\$213,215.20
2023	116,451.00
2024	98,220.00
2025	73,649.00

Future minimum lease payments under capital lease agreements with the Camden County Improvement Authority (CCIA) for capital improvement programs are as follows:

<u>Amount</u>
\$8,093,300.04
6,787,245.66
5,093,390.66
5,086,350.66
3,328,650.66
1,550,672.35

The minimum lease payments are net of Chapter 12 State Aid proceeds.

Payments under capital leases with the CCIA, net of Chapter 12 State Aid, for the year 2021 were \$10,342,480.00.

<u>Operating Leases</u> - Future minimum payments under operating lease agreements for building rentals are as follows:

<u>Year</u>	Amount
2022	\$2,940,485.62
2023	2,082,528.76
2024	2,017,129.87
2025	2,077,493.65
2026	2,139,668.34
2027-28	2,204,959.27

Payments under operating leases for the year 2021 were \$3,634,441.26.

Note 11: CAPITAL DEBT

General Improvement Bonds

On April 18, 2012, the County issued serial bonds to finance infrastructure improvements at Camden County College totaling \$8,500,000.00 with final maturity on February 27, 2027, with interest rates ranging from 2.00% to 3.50%.

On May 7, 2014, the County issued serial bonds to finance infrastructure improvements at Camden County College totaling \$7,955,000.00 with final maturity on March 1, 2029, with interest rates ranging from 2.00% to 3.00%.

On June 30, 2015, the County issued serial bonds to finance infrastructure improvements at Camden County College totaling \$3,200,000.00 with final maturity on March 1, 2030, with interest rates ranging from 2.00% to 3.125%.

On June 28, 2016 the County issued \$2,600,000.00 in County College Refunding Bonds with a final maturity on March 1, 2023, with interest rates ranging from 1.00% to 5.00%.

On June 28, 2016, the County issued serial bonds to finance infrastructure improvements at Camden County College totaling \$3,000,000.00 with final maturity on March 1, 2031, with interest rates ranging from 2.00% to 2.375%.

On May 31, 2018, the County issued serial bonds to finance infrastructure improvements at Camden County College totaling \$3,600,000.00 with final maturity on March 1, 2033, with interest rates ranging from 3.00% to 3.25%.

On June 5, 2019, the County issued serial bonds to finance infrastructure improvements at Camden County College totaling \$7,200,000.00 with final maturity on March 1, 2034, with interest rates ranging from 1.50% to 3.00%.

On October 20, 2020 the County issued \$8,600,000.00 in County College Refunding Bonds with a final maturity on March 1, 2031, with interest rates ranging from 1.70% to 2.60%.

On June 11, 2021, the County issued serial bonds to finance infrastructure improvements at Camden County College totaling \$5,100,000.00 with final maturity on April 1, 2036, with interest rates ranging from 0.25% to 2.00%.

General Improvement Bonds (Cont'd)

The following schedule represents the remaining debt service, through maturity, for the general improvement bonds:

	Ge	eneral Serial Bond	S
<u>Year</u>	Principal	<u>Interest</u>	Total
2022	\$3,810,000.00	\$849,515.04	\$4,659,515.04
2023	3,905,000.00	748,632.59	4,653,632.59
2024	3,450,000.00	668,810.49	4,118,810.49
2025	3,520,000.00	591,243.86	4,111,243.86
2026	3,595,000.00	508,437.40	4,103,437.40
2027-31	14,660,000.00	1,340,549.34	16,000,549.34
2032-36	4,110,000.00	187,871.88	4,297,871.88
	\$37,050,000.00	\$4,895,060.60	\$41,945,060.60

General Debt - Children's Garden Loan, 1989 Green Trust Program

On December 10, 2002, the County entered into a loan agreement with the New Jersey Department of Environmental Protection to provide \$700,000.00, at an interest rate of 2.0%. The proceeds were used to fund the Children's Garden project (Loan #0400-95-135). Semiannual debt payments are due January 1st and July 1st through 2022.

The following schedule represents the remaining debt service, through maturity, for the Children's Garden Loan:

Year	<u>Chilo</u>	dren's Garden Loar	<u>n</u>
	Principal	Interest	<u>Total</u>
2022	\$42,883.89	\$644.35	\$43,528,24

General Debt - County Capital Loan Program

To fund various capital improvements, the County issues loan obligations under the Capital Loan Agreement Program. See Note 16 County Guarantees for details of issuance date, maturity date and interest rates. The following schedule represents the remaining debt service, through maturity, for the County Capital Loan program:

	Capital Loan Agreements					
Year	Principal	Interest	<u>Total</u>			
2022	\$24,365,000.00	\$15,844,598.99	\$40,209,598.99			
2023	26,155,000.00	14,643,235.14	40,798,235.14			
2024	27,365,000.00	13,516,152.41	40,881,152.41			
2025	28,495,000.00	12,309,578.49	40,804,578.49			
2026	27,490,000.00	11,061,717.50	38,551,717.50			
2027-31	101,945,000.00	38,246,515.56	140,191,515.56			
2032-36	71,025,000.00	16,538,707.90	87,563,707.90			
2037-40	38,795,000.00	2,924,720.30	41,719,720.30			
	\$345,635,000.00	\$125,085,226.29	\$470,720,226.29			

The following schedule represents the County's summary of debt for the current and two previous years:

Summary of Debt

la su d	<u>Year 2021</u>	<u>Year 2020</u>	<u>Year 2019</u>
<u>Issued</u> General: Bonds, Loans and Notes Authorized by Another Public Body Guaranteed by the	\$ 47,554,008.89	\$ 61,926,047.82	\$ 76,062,258.41
County – Capital Loan Agreement Bonds Authorized by Another Public Body Guaranteed	345,635,000.00	350,925,000.00	339,875,000.00
by the County	233,520,297.98	242,756,848.93	261,623,655.03
Total Issued	626,709,306.87	655,607,896.75	677,560,913.44
Authorized but not Issued			
General: Bonds and Notes	116,445,098.72	91,546,693.83	44,848,355.85
Total Issued and Authorized but Not Issued	743,154,405.59	747,154,590.58	722,409,269.29
Deductions: Accounts Receivable			
Pledged to pay bonds Funds Temporarily Held	114,260.00	114,260.00	114,260.00
to Pay Bonds Pension Refunding Bonds Bonds Authorized by Another Public Body	17,928,917.29	18,008,938.33 980,000.00	15,745,269.28 1,875,000.00
Guaranteed by the County	233,520,297.98	242,756,848.93	261,623,655.03
Total Deductions	251,563,475.27	261,860,047.26	279,358,184.31
Net Debt	\$ 491,590,930.32	\$ 485,294,543.32	\$ 443,051,084.98

Summary of Statutory Debt Condition - Annual Debt Statement

The summarized statement of debt condition which follows is prepared in accordance with the required method of setting up the Annual Debt Statement and indicated a statutory net debt of 1.211%.

	<u>Gross Debt</u>	Deductions	<u>Net Debt</u>
General	\$743,154,405.59	\$251,563,475.27	\$491,590,930.32

Net Debt \$491,590,930.32 divided by the Equalized Valuation Basis per N.J.S.A.40A:2-2 as amended, \$40,599,489,213.00 equals 1.211%.

Borrowing Power Under N.J.S.A.40A:2-6 As Amended

2% of Equalized Valuation Basis (County)	\$811,989,784.26
Net Debt	491,590,930.32
Remaining Borrowing Power	\$320,398,853.94

A revised Annual Debt Statement should be filed by the Chief Financial Officer.

Note 12: DEFEASED DEBT

In prior years, the County defeased certain general obligation bonds by placing the proceeds of new bonds in a separate irrevocable trust fund. The investments and fixed interest earnings from the investments are sufficient to fully service the defeased debt until the debt is called or matures. For financial reporting purposes, the debt is considered defeased and therefore removed as a liability from the County's financial statements. As of December 31, 2021, the total amount of defeased debt outstanding, but removed from the County's financial statements, is \$96,050,000.00.

Note 13: INMATE WELFARE FUND

The Camden County Prisoners' Welfare Fund accounts for the receipt and disbursement of funds for prisoners' welfare operations of a general nature, including the accounting for inmates' deposits and commissary functions. Each inmate is charged a user fee of \$35 at the time of admission into the facility. Additionally, after the first week of served time, each inmate's account is charged \$5 rent per day. The Welfare Fund accounts for inmates' wages earned by performing various work functions throughout the correctional facility and charges to inmates for medical visits. The inmate's account is credited at \$1.25 per day for work performed.

The latest audit report for the Inmate Welfare Fund, as of December 31, 2008, indicates a balance due and payable to the County of Camden in the amount of \$1,159,053.32. The balance due is comprised of the user fee, as defined in the preceding paragraph, the medical co-pay inmates are charged for medical visits and the salaries of employees assigned to inmate welfare duties.

The County of Camden financial records do not include a receivable to match the Inmate Welfare Fund payable because the County has deemed the receivable as uncollectible. Future payments from the Inmate Welfare Fund will be recorded as revenue when received.

The County realized revenue as follows:

Year	Revenue <u>Realized</u>	<u>Year</u>	Revenue <u>Realized</u>
2021	None	2016	\$250,000.00
2020	None	2015	250,000.00
2019	None	2014	250,000.00
2018	None	2013	250,000.00
2017	\$250,000.00	2012	250,000.00

Note 14: RESERVE FOR INTEREST REBATE

The Tax Reform Act of 1986 placed restrictions on the investments of the proceeds of certain taxexempt bonds issued after December 31, 1986. Specifically, investment earnings which are above arbitrage bond yield are required to be rebated to the United States Treasury Department within sixty days of the end of the fifth bond year. A bond year is defined, at the option of the issuing entity, as either the date of the first anniversary of bond settlement or the issuing entity's fiscal year end.

The County established a reserve account in 1989, in case a rebate payment was required. At December 31, 2021 the County has a reserve balance of \$88,600.05. The County may need to establish additional reserves to fund any actual rebate liability, should the amount exceed the current reserve at the time a final calculation is performed to determine the actual rebate liability.

The amount of contingent liability for rebate may change as a result of future events. Therefore, any potential rebate liability is only an estimate and is not required to be paid or accrued at December 31, 2021.

Note 15: RISK MANAGEMENT/JOINT INSURANCE POOLS

The County is partially self-insured for Medical and Prescription Drug coverages, Property Damage, Automobile/General Liability, Crime and Workers' Compensation, with excess insurance on all coverages. The County and its boards, agencies, authorities and commissions presently purchase insurance or self-insure against risks of damage to persons or property of third parties, workers' compensation claims and claims against public officials through the Camden County Insurance Commission (the "Commission"), established on January 21, 2010, by Board resolution pursuant to N.J.S.A. 40A:10-6. The Commission is governed by three County officials who serve as commissioners and are appointed by the Board. Excess insurance is managed by the New Jersey Counties Excess Joint Insurance Fund, established in March 2010. As of December 31, 2020, member counties in New Jersey include the County, the County of Gloucester, the County of Union, the County of Burlington, the County of Cumberland, the County of Atlantic, the County of Mercer, the County of Hudson, the County of Ocean and the County of Monmouth.

The Fund provides its members with the following coverage:

Workers' Compensation and Employer's Liability	Motor Vehicles
Liability other than Motor Vehicles	Environmental Impairment Liability
Property Damage other than Motor Vehicles	

Through membership in the New Jersey Counties Excess Joint Insurance Fund, the County receives the following ancillary insurance coverage:

Public Officials Liability/Employment Practices Liability Crime Pollution Liability Medical Professional Liability Employed Lawyers Liability

Contributions to the Fund, are due and payable annually and are based on actuarial assumptions determined by the Fund's actuary.

The Funds publish financial reports which can be obtained from the County finance office.

Note 15: RISK MANAGEMENT/JOINT INSURANCE POOLS (CONT'D)

The County also maintains the following self-insurance balances:

The balance in the Reserve for Workers' Compensation Insurance Trust Fund was \$4,098,995.33 at December 31, 2021. The County maintains commercial excess coverage for claim amounts.

The balance of the Reserve for General Liability Insurance was \$10,681,108.88 at December 31, 2021. During 2010 the County joined the New Jersey Counties Excess Joint Insurance Fund to cover claims for general liability. The reserve at year end is available to pay claims.

The balance of the Reserve for Health Benefits Trust Fund was \$39,826,437.84 at December 31, 2021.

The management of the County believes that the above reserves are adequate to meet the needs of the County for the coming year and any additional funding required for claims in excess of the trust fund's reserves will be paid and charged to future budgets.

There have been no settlements that exceed the County's coverage for years ended December 31, 2021, 2020, and 2019.

Note 16: COUNTY GUARANTEES

Authorities of the County

The County has created three countywide authorities, the Camden County Municipal Utility Authority, the Camden County Improvement Authority and the Pollution Control Financing Authority of Camden County.

The following information applies to each of the Authorities and should be noted: none of the Authorities have the power to levy or collect taxes. The debt issued by any one of the Authorities is neither a debt nor a liability of the State, the County (except to the extent of any deficiency agreement or guarantee), nor any political subdivision of the State, except the respective Authorities.

Camden County Municipal Utilities Authority

The Camden County Municipal Utilities Authority ("CCMUA") is a public body politic and corporate of the State of New Jersey and was originally created as the Camden County Sewerage Authority ("Sewerage Authority") by a resolution of the County Board of Commissioners ("County Board") adopted December 5, 1967. The Sewerage Authority was reorganized in 1972 as a utilities authority and changed its name to the Camden County Municipal Utilities Authority pursuant to a resolution of the County Board adopted April 13, 1972. The CCMUA operates under the supervision of nine commissioners who are appointed by the County Board for five year staggered terms. The County has entered into a Deficiency Agreement with the CCMUA ("Deficiency Agreement") whereby the County is obligated to pay to the CCMUA any annual charges equal to any deficits in CCMUA revenues necessary to pay or provide for (i) operation and maintenance expenses of the CCMUA's regional sewer system, (ii) principal and interest payments on bonds and notes of the CCMUA in an aggregate principal amount not to exceed \$685,500,000 and (iii) the maintenance of reserves required under the Bond Resolution securing the CCMUA's bonds and notes. The obligation of the County, pursuant to the provisions of the Deficiency Agreement, is a direct and general obligation of the County, and any annual charges are ultimately payable by the County to meet its obligations under the Deficiency Agreement. To date, no payments have been required to be made by the County pursuant to the Deficiency Agreement. The County and the CCMUA may agree to amend the Deficiency Agreement at any time to increase the obligation of the County thereunder.

Note 16: COUNTY GUARANTEES (CONT'D)

Camden County Municipal Utilities Authority (Cont'd)

The CCMUA owns and operates a sewerage collection and treatment system, which serves all County residents, connected to local sewer collection systems. The CCMUA's system does not include the local sewage collection system of any CCMUA participant, but it owns and operates interceptor sewer lines connecting the local systems to the CCMUA's sewage treatment facilities.

The CCMUA is required to charge and collect service charges for the use of its facilities such that revenues of the CCMUA will at all times be adequate to pay all operating and maintenance expenses, including reserves, insurance, extensions and replacements, and to pay punctually the principal of and interest on any bonds and notes, and to maintain reserves and sinking funds therefore as may be required by the terms of any agreements with the holders thereof.

The CCMUA's debt at December 31, 2021 was \$200,713,994. The County guarantee is limited to \$685,500,000.

Camden County Improvement Authority

The Camden County Improvement Authority ("CCIA") is a public body corporate and politic of the State of New Jersey and was created by a resolution of the County Board of Commissioners ("the County Board"). The CCIA operates under the supervision of a five member Board who are appointed for five year staggered terms by the County Board. The CCIA has from time to time issued its revenue bonds for projects involving the County and for which the County has a repayment obligation or guaranty.

CCIA Outstanding Debt Issued Under a Lease/Loan Agreement With the County Or Guaranteed By The County As of December 31, 2021

	<u>Purpose</u>	Interest <u>Rate</u>	Date Of <u>Issue</u>	Final <u>Maturity</u>	Amount <u>Outstanding</u>	Amount Guaranteed <u>By County</u>
(1)	County Guaranteed Loan Revenue	1.258%-				
. ,	Bonds, Series 2014 (Crossroads)	4.942%	6-24-14	7-15-37	\$6,950,000	\$6,950,000
(2)	County Guaranteed Lease Cooper					
	River Boathouse Project	2.00%	10-21-04	02-2028	356,304	356,304
(3)	County Guaranteed Revenue Bonds	2.32 -				
	Series 2009 (Capital Loan Program)	6.18%	12-02-09	01-15-27	9,575,000	9,575,000
(4)	County Guaranteed Revenue Bonds	1.817 -				
	Series 2010 (Capital Loan Program)	6.284%	12-29-10	7-17-25	5,745,000	5,745,000
(5a)	Camden County College Bonds 2010A-2	3.00-				
		7.08%	11-24-10	2-15-40	1,510,000	1,510,000
(5b)	Camden County College Bonds 2010A-3	3.00-				
		7.08%	11-24-10	2-15-40	17,090,000	17,090,000
(6)	County Guaranteed Revenue Bonds	2.00 -				
	Series 2011 (Capital Loan Program)	5.00%	01-15-11	1-15-22	2,190,000	2,190,000

(Continued)

Note 16: COUNTY GUARANTEES (CONT'D)

CCIA Outstanding Debt Issued Under a Lease/Loan Agreement With the County Or Guaranteed By The County As of December 31, 2021

	<u>Purpose</u>	Interest <u>Rate</u>	Date Of <u>Issue</u>	Final <u>Maturity</u>	Amount <u>Outstanding</u>	Amount Guaranteed <u>By County</u>
(7)	County Guaranteed Lease Revenue Bonds Series 2012 (CCTS ESIP)	2.00 - 4.00%	08-02-12	08-15-27	\$3,635,000	\$3,635,000
(8)	County Guaranteed Revenue	2.00 -	00-02-12	00-10-21	4 0,000,000	ψ0,000,000
(9)	Refunding Bonds Series 2012A County Guaranteed Open Space	5.00%	09-27-12	09-01-22	1,245,000	1,245,000
	Trust Fund Revenue Refunding	2.00 -	04 40 40	06 04 00	2 265 000	2 265 000
(10)	Bonds Series 2012 County Guaranteed Revenue Bonds	5.00% 2.50 -	04-18-12	06-01-23	3,265,000	3,265,000
(10)	Series A 2012 (Capital Loan Program) County Guaranteed Open Space Trust	4.00% 2.00 -	11-05-12	01-15-28	4,410,000	4,410,000
. ,	Fund Revenue Bonds Series A of 2012	4.00% 2.00 -	11-20-12	06-01-27	3,365,000	3,365,000
(12)	County Guaranteed Revenue Bonds Series 2013 (Camden County College)	4.00%	03-27-13	02-15-33	8,770,000	8,770,000
(13)	County Guaranteed Revenue Bonds Series 2013 (Capital Loan Program)	3.00 - 5.00%	11-26-13	01-15-29	3,065,000	3,065,000
(14)	County Guaranteed Revenue Bonds Series 2014 (Capital Loan Program)	3.00 - 5.00%	12-10-14	01-15-31	10,245,000	10,245,000
(15)	County Guaranteed Revenue Refunding Bonds Series 2014A	3.00 -			10,210,000	10,210,000
(16)	(Capital Loan Program) County Guaranteed Lease Revenue	4.00%	09-17-14	12-15-25	8,475,000	8,475,000
	Refunding Bonds Series 2015	3.00 -				
(17)	(Camden County College Project) County Guaranteed Loan Revenue	5.00% 3.00 -	06-18-15	01-15-26	8,080,000	8,080,000
. ,	Refunding Bonds Series 2015A	5.00%	06-18-15	09-01-26	7,750,000	7,750,000
(18)	County Guaranteed Revenue Bonds Series 2015A (Capital Loan Program)	3.00 - 5.00%	12-23-15	01-15-40	34,440,000	34,440,000
(19)	County Guaranteed Loan Revenue	2.00 -	12-23-15	01-15-40	34,440,000	54,440,000
(20)	Refunding Bonds Series 2016A County Guaranteed Loan Revenue	5.00%	06-09-16	01-15-27	16,735,000	16,735,000
(20)	Bonds Series 2016 (Capital Loan	3.00 -	44 47 40	04 45 00	F4 205 000	E4 00E 000
(21)	Program) County Guaranteed Loan Revenue	5.00%	11-17-16	01-15-32	51,305,000	51,305,000
	Bonds Series 2017A (Capital Loan Program)	2.00 - 5.00%	11-02-17	01-15-39	18,005,000	18,005,000
(22)	County Guaranteed Loan Revenue	3.00 -				
(23)	Refunding Bonds Series 2017B County Guaranteed Loan Revenue	5.00% 4.00 -	11-02-17	01-15-29	24,170,000	24,170,000
(20)	Refunding Bonds Series 2018	5.00%	06-20-18	12-01-37	12,100,000	12,100,000

(Continued)

Note 16: COUNTY GUARANTEES (CONT'D)

CCIA Outstanding Debt Issued Under a Lease/Loan Agreement With the County Or Guaranteed By The County As of December 31, 2021

	<u>Purpose</u>	Interest <u>Rate</u>	Date Of <u>Issue</u>	Final <u>Maturity</u>	Amount <u>Outstanding</u>	Amount Guaranteed <u>By County</u>
(24)	County Guaranteed Loan Revenue Bonds Series 2019 (Florio Land					
	Project)	3.40%	05-31-19	07-15-25	\$ 1,775,000	\$ 1,775,000
(25)	County Guaranteed Loan Revenue					
	Bonds Series 2019 (Capital Loan	3.00 -				
()	Program)	5.00%	12-10-19	01-15-39	47,150,000	47,150,000
(26)	County Guaranteed Loan Revenue	101				
	Refunding Bonds Series 2020	.491 -		04 45 07	45 075 000	45 075 000
(07)	(Crossroads Project)	2.462%	09-10-20	01-15-37	15,375,000	15,375,000
(27)	County Guaranteed Loan Revenue	4.00				
	Bonds Series 2020 (Capital Loan	4.00 -	40.04.00	04 45 00	00 400 000	00 400 000
(00)	Program)	5.00%	12-01-20	01-15-38	26,480,000	26,480,000
(28)	County Guaranteed Loan Revenue	0.22 -	00.00.01	04 45 00	10 000 000	10,000,000
(20)	Refunding Bonds Series 2021	1.237%	06-08-21	01-15-26	10,090,000	10,090,000
(29)	County Guaranteed Loan Revenue	2.00				
	Bonds Series 2021 (Capital Loan	3.00 -	40.00.04	04 45 20	15 005 000	15 005 000
	Program)	5.00%	12-22-21	01-15-38	15,095,000	15,095,000
	Total Debt Outstanding				\$378,441,304	\$378,441,304
Total Debt Outstanding					φ370,441,304	φ370,441,304

(1) On August 28, 2003, the CCIA issued \$35,000,000 of County Guaranteed Bond Anticipation Notes, Series 2003. The notes, issued for the purpose of financing certain initial costs of the Crossroads Redevelopment Projects to be constructed in the Township of Pennsauken, were renewed for one year on July 17, 2013 in the amount of \$20,315,000. Upon the notes coming due in 2014, permanent financing was issued. On June 26, 2014 loan revenue bonds were issued in the amount of \$21,000,000.

(2) On October 21, 2004, the CCIA signed a promissory note agreement with the Delaware River Port Authority in the amount of \$1,000,000 for the Cooper River Boathouse project. Subsequently, the CCIA and the County entered into an intergovernmental reimbursement agreement for this note as an extension of the 1992 County Lease Program and the structure and arrangements are essentially the same as those discussed in paragraph three (3) below.

(3) On December 2, 2009, the CCIA issued \$21,110,000 of County Guaranteed Revenue Bonds, Series 2009. This project is an extension of the 1992 County Lease Program ("Lease Revenue Bonds") to finance construction of various improvements ("Improvements") to existing facilities owned by the County and acquisition of various equipment ("Equipment") for use by the County. The CCIA will lease certain land and the existing improvements thereon (collectively, the "Existing Property") from the County pursuant to a Ground Lease between the County and the CCIA, and the CCIA will then lease the Existing Property, together with the Improvements and Equipment, to the County pursuant to a Lease Purchase Agreement between the CCIA and the County. The County under the Lease Purchase Agreement. The Lease Revenue Bonds are payable from, among other things, the basic lease payments to be made by the County under the Lease Purchase Agreement. The Lease Revenue Bonds are also secured by the provisions of a County Guaranty pursuant to which the County has unconditionally guaranteed the payment of the principal of and interest on the Lease Revenue Bonds.

Note 16: COUNTY GUARANTEES (CONT'D)

(4) On December 29, 2010, the CCIA issued \$17,100,000 of County Guaranteed Loan Revenue Bonds, Series A of 2010. This project is an extension of the 1992 County Lease Program and the structure and arrangements are essentially the same as those discussed in paragraph three (3) above.

(5) On November 24, 2010, the CCIA issued \$25,000,000 of County Guaranteed Revenue Bonds. This project is for various improvements to the Camden County College including Phase I and Phase II improvements.

(6) On January 15, 2011, the CCIA issued \$26,565,000 of County Guaranteed Loan Revenue Bonds, Series 2011. This project is an extension of the 1992 County Lease Program and the structure and arrangements are essentially the same as those discussed in paragraph three (3) above.

(7) On August 8, 2012, the CCIA issued \$7,830,000 of County Guaranteed Lease Revenue Bonds, Series 2012. This project is to finance the costs of acquisition and installation of certain energy savings equipment constituting Energy Conservation Measures as part of the Energy Savings Improvement Program being undertaken by the Camden County Technical School.

(8) On September 27, 2012, the CCIA issued \$18,225,000 of County Guaranteed Revenue Refunding Bonds, Series 2012A to advance refund the Series 2003B bonds and a portion of the Series 2004A bonds.

(9) On April 18, 2012, the CCIA issued \$16,255,000 of County Guaranteed Open Space Trust Fund Revenue Refunding Bonds, Series 2012 to advance refund the Series 2003 Open Space Trust Fund Revenue bonds.

(10) On November 5, 2012, the CCIA issued \$5,485,000 of County Guaranteed Loan Revenue Bonds, Series A of 2012. This project is an extension of the 1992 County Lease Program and the structure and arrangements are essentially the same as those discussed in paragraph three (3) above.

(11) On November 20, 2012, the CCIA issued \$7,265,000 of County Guaranteed Open Space Trust Fund Revenue Bonds, Series A of 2012. This project is for the purpose of financing the acquisition of various parcels of real property or interests therein and any improvements located thereon for the purpose of providing open space, farmland and historical and recreational preservation areas throughout the County.

(12) On March 27, 2013, the CCIA issued \$12,795,000 of County Guaranteed Revenue Bonds. This project is for various improvements to the Camden County College campus.

(13) On November 26, 2013, the CCIA issued \$38,200,000 of County Guaranteed Loan Revenue Bonds, Series A of 2013. This project is an extension of the 1992 County Lease Program and the structure and arrangements are essentially the same as those discussed in paragraph three (3) above.

(14) On December 10, 2014, the CCIA issued \$14,605,000 of County Guaranteed Loan Revenue Bonds, Series A of 2014. This project is an extension of the 1992 County Lease Program and the structure and arrangements are essentially the same as those discussed in paragraph three (3) above.

(15) On September 17, 2014, the CCIA issued \$18,980,000 of County Guaranteed Lease Revenue Refunding Bonds, Series A of 2014 to advance refund the Series 2005B bonds.

(16) On May 29, 2015, the CCIA issued \$14,655,000 of County Guaranteed Lease Revenue Refunding Bonds, Series 2015 to advance refund the Series 2006 bonds for the Camden County College Project.

(17) On May 29, 2015, the CCIA issued \$12,895,000 of County Guaranteed Lease Revenue Refunding Bonds, Series A of 2015 to advance refund the Series 2006A bonds.

(18) On December 23, 2015, the CCIA issued \$39,240,000 of County Guaranteed Loan Revenue Bonds, Series A of 2015. This project is an extension of the 1992 County Lease Program and the structure and arrangements are essentially the same as those discussed in paragraph three (3) above.

Note 16: COUNTY GUARANTEES (CONT'D)

(19) On June 9, 2016, the CCIA issued \$23,615,000 of County Guaranteed Loan Revenue Refunding Bonds, Series A of 2016 to advance refund portions of the Series 2007 and Series 2008 bonds.

(20) On November 17, 2016, the CCIA issued \$59,235,000 of County Guaranteed Loan Revenue Bonds, Series 2016. This project is an extension of the 1992 County Lease Program and the structure and arrangements are essentially the same as those discussed in paragraph three (3) above.

(21) On November 15, 2017, the CCIA issued \$20,355,000 of County Guaranteed Loan Revenue Bonds, Series 2017A. This project is an extension of the 1992 County Lease Program and the structure and arrangements are essentially the same as those discussed in paragraph three (3) above.

(22) On November 15, 2017, the CCIA issued \$24,510,000 of County Guaranteed Loan Revenue Refunding Bonds, Series B of 2017 to advance refund portions of the Series 2013 loan revenue bonds.

(23) On June 20, 2018, the CCIA issued \$13,535,000 of County Guaranteed Loan Revenue Bonds, Series 2018. This project is an extension of the 1992 County Lease Program and the structure and arrangements are essentially the same as those discussed in paragraph three (3) above.

(24) On May 31, 2019, the CCIA issued \$2,815,000 of County Guaranteed Bonds, Series 2019. This issue funds the Florio Land Acquisition project which provides land for the Florio Building and various parking areas including land for Juror Parking.

(25) On December 10, 2019, the CCIA issued \$48,815,000 of County Guaranteed Loan Revenue Bonds, Series 2019. This project is an extension of the 1992 County Lease Program and the structure and arrangements are essentially the same as those discussed in paragraph three (3) above.

(26) On September 10, 2020, the CCIA issued \$15,645,000 of County Guaranteed Loan Revenue Refunding Bonds, Series 2020 to advance refund portions of the Series 2014 loan revenue bonds for the Crossroads Redevelopment Project.

(27) On December 1, 2020, the CCIA issued \$26,480,000 of County Guaranteed Loan Revenue Bonds, Series 2020. This project is an extension of the 1992 County Lease Program and the structure and arrangements are essentially the same as those discussed in paragraph three (3) above.

(28) On June 8, 2021, the CCIA issued \$10,090,000 of County Guaranteed Loan Revenue Refunding Bonds, Series 2021 to advance refund portions of the Series 2011 loan revenue bonds.

(29) On December 22, 2021, the CCIA issued \$15,095,000 of County Guaranteed Loan Revenue Bonds, Series 2021. This project is an extension of the 1992 County Lease Program and the structure and arrangements are essentially the same as those discussed in paragraph three (3) above.

In addition to the above projects, the County has provided a guaranty for the payment of principal and interest on \$640,000 of County Guaranteed Revenue Bonds, The Battleship of New Jersey Project, Series 2015 and \$4,065,000 of County Guaranteed Revenue Bonds, Camden Stadium Project, Series 2015. This issue is to be paid by sources other than County, but have a County guaranty.

The CCIA has never failed to make a timely payment of the principal of and/or interest on any of the Bonds described above.

Note 17: COUNTY RECEIVABLES

On July 15, 1993, the CCIA issued \$2,140,000.00 Revenue Bonds, Series 1993 C, dated July 1, 1993 (the "1993 C Bonds"). The 1993 C Bonds were issued to provide funds to purchase a general obligation bond of the County of Camden (the "1993 County Bond"), which in turn was issued to provide funds to loan the City of Camden Redevelopment Agency as part of an overall plan to redevelop the City's downtown area. The 1993 C Bonds are payable from payments to be received by the CCIA from the County on the 1993 County Bond.

As stated above, the 1993 C Bonds are payable from payments to be received by the CCIA from the County on the County Bonds. The Loan to the City of Camden Redevelopment Agency was secured by a Note totaling \$114,260.00. The note matured December 2003 and had an interest rate of 7.10%. The accumulated interest on the note as of December 31, 2003 is \$18,268.23.

Detail of CCRA Loan Receivable

	Outstanding <u>Principal</u>	Interest <u>Accumulated</u>	<u>Collected</u>	Accumulated Interest <u>Balance</u>	Total <u>Receivable</u>
Loan 4	\$114,260.00	\$81,124.60	\$62,856.37	\$18,268.23	\$132,528.23
	\$114,260.00	\$81,124.60	\$62,856.37	\$18,268.23	\$132,528.23
	(A)			(B)	(C)

(A) The principal sum shall be due and payable as follows:

Loan 4 April 6, 2003 (but only if it succeeds in selling or otherwise disposing of the properties covered by the agreement)

(B) Interest for the first five (5) years of the Loan shall be due on the due date of the principal. Interest on the Loan for the years six (6) through ten (10) shall be due on the annual anniversary date of the loan.

(C) Accounts Receivable shown on Exhibit C.

Note 18: CONTINGENT LIABILITIES

Pollution Control Financing Authority of Camden County

Pursuant to the New Jersey Pollution Control Financing Law, constituting Chapter 376 of the Pamphlet Laws of 1973 of the State of New Jersey (N.J.S.A. 40:37C-1 et seq.), as amended and supplemented ("Pollution Control Law"), and the Solid Waste Management Act, constituting Chapter 39 of the Pamphlet Laws of 1970 of the State of New Jersey (N.J.S.A. 13:1E-1 et seq.), as amended and supplemented ("Solid Waste Management Act"), the State Legislature initiated a comprehensive statutory mechanism for the management of solid waste disposal in the State. Subsequently, as a result of certain rulings, the management of solid waste disposal within the State changed. See "The Atlantic Coast Decision of the United States Court of Appeals for the Third Circuit" below.

Acting pursuant to the Pollution Control Law, the Board established the Pollution Control Financing Authority of Camden County ("PCFA") which implemented a County-wide solid waste disposal and resource recovery system, consisting of two primary components.

The first component is a 1,050 ton-per-day mass burn, waste-to-energy, facility, located in Camden City ("Resource Recovery Facility"). The Resource Recovery Facility was constructed and is owned and operated by Camden County Energy Recovery Associates, L.P. ("Partnership"), a New Jersey limited partnership. Prior to August 19, 2013, the general partner of the Partnership was a second-tier wholly-owned subsidiary of Foster Wheeler Ltd. On August 19, 2013, the prior general partner sold its partnership interest in the Partnership to a subsidiary of Covanta Energy Corporation.

Two solid waste franchises were granted by the New Jersey Department of Environmental Protection ("NJDEP"), which franchises, when granted, collectively required the disposal and processing of the municipal solid waste generated in each municipality within the County to occur at the Resource Recovery Facility and the Landfill (as hereinafter defined). The disposal and processing of the solid waste generates electrical energy, which is sold by the Partnership to an electric utility pursuant to a power purchase agreement. The second component is the Pennsauken Sanitary Landfill ("Landfill") where disposal of bypass waste and residue from the operation of the Resource Recovery Facility and disposal of construction and demolition waste take place.

The Financing of the Solid Waste Management System of the County

In order to finance the infrastructure required to implement the County's solid waste management system, including the construction of the Resource Recovery Facility, several series of bonds were previously issued by the PCFA, all of which have been fully amortized or paid. Accordingly, there are no remaining outstanding debt obligations of the PCFA related to the implementation of the County's solid waste management system.

Notwithstanding the foregoing, the PCFA has specific ongoing reimbursement obligations pursuant to and in accordance with that certain Emergent Funding and Reimbursement Agreement, dated November 29, 2010, between the PCFA and the State, acting by and through the NJDEP ("Reimbursement Agreement").

Pursuant to the Reimbursement Agreement, the PCFA was permitted to utilize certain unrestricted and restricted funds of the PCFA, and the State agreed to appropriate and provide certain monies to the PCFA, in an amount sufficient to pay the final principal payment and interest due on the PCFA's thenoutstanding solid waste resource recovery revenue bonds ("Remaining Bond Payment"). Specifically, pursuant to the Reimbursement Agreement: (i) the PCFA utilized \$1,550,305.55 of available funds in its bond indenture accounts; (ii) the PCFA utilized \$3,449,694.45 of its unrestricted funds; (iii) the State provided \$2,100,000 in funds to the PCFA from funds made available pursuant to an appropriation in the Fiscal Year 2011 Appropriations Act; and (iv) pursuant to an administrative consent order executed by the Commissioner of the NJDEP, dated November 29, 2010, the PCFA was permitted to utilize \$10,106,062.50 from its Statutory Escrow Accounts ("Statutory Accounts") and \$8,000,000 from its

Pollution Control Financing Authority of Camden County (Cont'd)

The Financing of the Solid Waste Management System of the County (Cont'd)

Board of Public Utilities Closure Account ("BPU Closure Account" and together with the Statutory Accounts, the "Restricted PCFA Funds"), for the purpose of making the Remaining Bond Payment.

As a condition to the utilization of the Restricted PCFA Funds, the terms and provisions of the Reimbursement Agreement require the PCFA to provide annual reimbursement to the Restricted PCFA Funds of the amounts previously withdrawn, together with accrued interest thereon ("Total Reimbursement Amount"), in whole or in part, as applicable, by depositing certain available funds of the PCFA (including certain appropriations made by the State, if available) back into the PCFA Restricted Funds over a term of years ("NJDEP Reimbursement"). Specifically, the PCFA is required to include in its annual budget, beginning with its budget for fiscal year 2011, an amount equal to the "Estimated Net Available Funds" of the PCFA, which includes the estimated funds available for the reimbursement of the Restricted PCFA Funds, calculated as the estimated total annual gross receipts, revenues and proceeds estimated to be received by the PCFA from operations, dispositions or any other source, less all anticipated expenditures for such fiscal year, including, without limitation, all operating costs, payments on indebtedness, general and administrative expenses, and all reserves of the PCFA. On December 31 of such year, the PCFA is required to deposit into the Restricted PCFA Funds the actual amount of funds then available, together with any available appropriations made by the State to the PCFA in such year, for purposes of paying all or a portion of the Total Reimbursement Amount. Any amounts due and owing relative the Total Reimbursement Amount shall be carried over into the subsequent year until such time as the Total Reimbursement Amount is paid in full (anticipated within five (5) years from 2011). The parties to the Reimbursement Agreement are presently negotiating a Term Sheet regarding potential modifications of the Reimbursement Agreement. Until such negotiations are completed and the modifications of the Reimbursement Agreement are executed, the terms of the Reimbursement Agreement remain unchanged. At the present time, it is not possible to determine when the PCFA will be able to complete the reimbursement of the escrow funds. The Reimbursement Agreement provides that the reimbursement obligation shall continue from year to year until such time as the reimbursement obligation has been paid in full.

The <u>Atlantic Coast</u> Decision of the United States Court of Appeals for the Third Circuit

On May 1, 1997, in <u>Atlantic Coast Demolition & Recycling, Inc. v. Board of County Commissioners of Atlantic County</u>, 112 F.3d. 652 (3d Cir. 1997), the United States Court of Appeals for the Third Circuit held that New Jersey's solid waste management system unconstitutionally discriminates against out-of-state operators of waste disposal facilities and, therefore, violates the Commerce Clause of the United States Constitution. Certain parties in the <u>Atlantic Coast</u> litigation filed a petition for writ of certiorari with the United States Supreme Court seeking a review of the decision of the Third Circuit. On November 10, 1997, the United States Supreme Court denied the petition for writ of certiorari.

Based upon the <u>Atlantic Coast</u> decision, the method used to select and operate the Resource Recovery Facility and the Landfill as the facilities designated for the disposal of all of the solid waste generated by each county within the County appeared to unconstitutionally restrict interstate commerce.

On January 29, 1996, following an interim ruling in the <u>Atlantic Coast</u> case which invalidated regulatory flow control for certain construction and demolition waste ("C&D Waste"), the PCFA reduced tipping fees for C&D Waste delivered to the Landfill to a reduced market rate. On November 17, 1997, following the denial of certiorari by the United States Supreme Court in the <u>Atlantic Coast</u> case, the Partnership unilaterally reduced system tipping fees being collected by the Partnership at the Resource Recovery Facility to a level less than that imposed by the PCFA. This was a response by the Partnership to price competition and the resulting decrease in the volume of solid waste being delivered for processing at the Resource Recovery Facility.

Pollution Control Financing Authority of Camden County (Cont'd)

The Atlantic Coast Decision of the United States Court of Appeals for the Third Circuit (Cont'd)

Since that time, tipping fees at the Resource Recovery Facility have been reduced and/or increased to a market competitive rate in an effort to maximize operating revenues.

The Response of the County to the Atlantic Coast Decision

In an attempt to address, among other things, the structure of the County's solid waste management plan in the aftermath of the <u>Atlantic Coast</u> decision, on September 18, 1997, the Board adopted a resolution authorizing an amendment to the solid waste management plan of the County. The plan amendment is entitled "A Strategy for the Disposal of Solid Waste Generated Within the Camden County Solid Waste Management District and for the Satisfaction of Solid Waste Disposal Related Debt Obligations After the Implementation of the Atlantic Coast Court Decision" ("September 1997 Solid Waste Management Plan Amendment"). The September 1997 Solid Waste Management Plan Amendment directed that the PCFA procure disposal capacity using methods that comply with the laws governing public contracts and in a manner that does not discriminate against interstate commerce. Further, the PCFA was directed to continue to aggregate its disposal and administrative costs and impose a unified tipping fee on all waste collected for disposal within the County.

On November 14, 1997, the Commissioner of the NJDEP issued a certification with respect to the September 1997 Solid Waste Management Plan Amendment of the County ("NJDEP Certification"). The NJDEP granted approval with regard to that aspect of the September 1997 Solid Waste Management Plan Amendment governing the procurement of disposal capacity using methods that comply with the laws governing public contracts and in a manner that does not discriminate against interstate commerce. However, since the procurement process had not yet been completed, such NJDEP approval of this aspect of the September 1997 Solid Waste Management Plan Amendment was made contingent upon receipt by the NJDEP of a subsequent amendment or administrative action that documents the awarding of a nondiscriminatorily bid contract(s).

Finally, the NJDEP determined to be unenforceable the establishment by the September 1997 Solid Waste Management Plan Amendment of flow control during the interim period between judicial abrogation of the then current disposal contracts and the completion of the procurement of new disposal capacity in a manner that does not discriminate against interstate commerce. The NJDEP has concluded that the lifting by the Third Circuit of the District Court's stay of the injunction against the enforcement of flow control precludes even this interim control of flow as anticipated by the September 1997 Solid Waste Management Plan Amendment.

For the purpose of responding to the remaining issues cited by the NJDEP Certification, on December 29, 1997, the Board adopted a resolution authorizing a further amendment to the solid waste management plan of the County. The plan amendment is entitled "A Modified Strategy for the Disposal of Solid Waste Generated within the Camden County Solid Waste Management District, Following the November 10, 1997 Implementation of the <u>Atlantic Coast</u> decision, and Following the New Jersey Department of Environmental Protection's Acceptance in Part, Rejection in Part and Remand in Part of Camden County Plan Amendment 81-9-97 Adopted September 18, 1997" ("December 1997 Solid Waste Management Plan Amendment"). In compliance with the NJDEP Certification, the December 1997 Solid Waste Management Plan Amendment deleted from the solid waste management plan of the County the establishment of flow control during the interim period between judicial abrogation of the disposal contracts and the completion of procurement of new disposal capacity in a manner that does not discriminate against interstate commerce.

Pollution Control Financing Authority of Camden County (Cont'd)

The Response of the County to the Atlantic Coast Decision (Cont'd)

The December 1997 Solid Waste Management Plan Amendment was submitted to the NJDEP for consideration of approval. On June 29, 1998, the Commissioner of the NJDEP issued a certification with respect to the December 1997 Solid Waste Management Plan Amendment. The NJDEP, among other things, (i) approved the deletion of the reference to the retention of regulatory flow control during the interim period prior to completion of nondiscriminatory reprocurement, and (ii) approved the inclusion of a strategy to complete a nondiscriminatory procurement process and to thereby regulate the flow of waste as a market regulator (although the NJDEP stressed that separate approval of the actual results of such reprocurement will be required).

On December 5, 1997, the PCFA opened bids and proposals submitted with respect to the reprocurement by the PCFA of solid waste disposal services. For a period of time thereafter, the bids and proposals, as well as supplements thereto solicited by the PCFA during 2000, were considered by the PCFA and its professional advisors. During a portion of such period, the PCFA engaged in substantive negotiations with the Partnership, as one of the responding proposers, for the purpose of attempting to agree upon the final terms and conditions of a long-term solid waste services disposal agreement. Upon the completion of such process, the contract for the reprocurement of solid waste disposal services was awarded by the PCFA to the Partnership. Such contract between the PCFA and the Partnership (the "Reprocurement Agreement") was signed on July 25, 2001, and on such date such Reprocurement Agreement was submitted by the PCFA to the State for approval, in satisfaction of applicable statutory requirements. In response to the submission to the State by the PCFA, the State submitted questions to the PCFA via interrogatories. The PCFA responded to the interrogatories of the State on November 5, 2001 and has not received further communication from the State with regard to the Reprocurement Agreement. The period during which the State may approve or reject the Reprocurement Agreement has lapsed. The obligations of the PCFA and the Partnership pursuant to the terms of the Reprocurement Agreement were subject to the satisfaction of certain conditions precedent identified in the Reprocurement Agreement. Such conditions precedent were not satisfied by the specified date and, therefore, the Reprocurement Agreement has automatically terminated. No further reprocurement agreements were executed. The 1985 Service Agreement between the PCFA and the Partnership expired on July 1, 2011.

Proposed Dissolution of the PCFA

The County has preliminarily determined that the best interests of the residents of the County would be served by the dissolution of the PCFA to be accomplished pursuant to the requirements of the Local Authorities Fiscal Control Law, N.J.S.A. 40A:5A-1, et seq., as amended and supplemented ("Local Authorities Fiscal Control Law"), including N.J.S.A. 40A:5A-20. The County has also preliminarily determined that the dissolution of the PCFA could result in savings to the County by reducing overall costs by combining operations and providing services in a more efficient manner.

In connection with the proposed dissolution, the County, the PCFA and the CCIA have collectively preliminarily determined that it would be in the best interests of the residents of the County for the CCIA to: (i) upon dissolution, on a going-forward basis, assume the responsibility and otherwise provide for the payment of all creditors or obligees of the PCFA, (ii) assume ownership of the Landfill, and (iii) provide all of those services previously provided by the PCFA. On April 14, 2011, the Commissioners of the CCIA adopted a resolution preliminarily authorizing the CCIA, upon dissolution, on a going-forward basis, to assume responsibility and otherwise provide for the payment of all creditors and obligees of PCFA upon dissolution of PCFA and to assume ownership and operation of the Landfill ("CCIA Assumption Resolution").

Pollution Control Financing Authority of Camden County (Cont'd)

Finally, the PCFA has preliminarily determined to voluntarily accede to the dissolution and to cooperate with the County and the CCIA in connection with the dissolution and transfer of the Landfill and other assets of the PCFA to CCIA. To that end, the PCFA adopted resolutions on March 22, 2011 and May 24, 2011, preliminarily authorizing the dissolution and the transfer of the PCFA's assets and liabilities to the CCIA.

Pursuant to Section 20 of the Local Authorities Fiscal Control Law, the PCFA may be dissolved by the County, subject to approval of the Local Finance Board. On May 19, 2011, the Board of Commissioners of the County introduced an ordinance authorizing the dissolution of the PCFA and making certain other determinations in connection therewith ("Dissolution Ordinance"). The Dissolution Ordinance provides, as a condition to dissolution, for the CCIA to provide, upon dissolution, on a going-forward basis, for the payment of all creditors and obligees of the PCFA (including the NJDEP). The CCIA Assumption Resolution provides for the CCIA, upon dissolution, on a going-forward basis, to be responsible for all of the PCFA's outstanding obligations (including the NJDEP Reimbursement) and for the provision of all the services previously provided by the PCFA, including ownership and operation of the Landfill and to take possession of any and all assets and property (including real property), rights and privileges of the PCFA, including contract rights, permits, claims, defenses, causes of action, and all tangible and intangible interests.

In accordance with the Local Authorities Fiscal Control Law, the County and the CCIA are in the process of completing an application to be submitted to the Local Finance Board seeking approval for the final adoption of the Dissolution Ordinance. As of the date hereof, however, no such application has been filed. Upon filing to and approval from the Local Finance Board for the final adoption of the Dissolution Ordinance, the County, the PCFA and the CCIA shall undertake and complete all legal and procedural requirements necessary to effectuate the dissolution of the PCFA and the transfer of the PCFA's assets and liabilities to the CCIA as described above. Additionally, upon determination to proceed with the filing of an application to the Local Finance Board, the PCFA and the CCIA shall undertake and complete all necessary procedural and legal requirements relative to the transfer of the Landfill and related assets to the CCIA upon dissolution of the PCFA.

Litigation Concerning the Pennsauken Sanitary Landfill

The PCFA acquired the Pennsauken Sanitary Landfill ("Landfill") from the Township of Pennsauken ("Pennsauken") and the Pennsauken Solid Waste Management Authority ("PSWMA") in December 1991, pursuant to the provisions of the Amended and Restated Operations Transfer Agreement, dated October 11, 1991 (the "AROTA"), among the PCFA, the PSWMA, Pennsauken and the County. Prior to that time, the Landfill was operated by the PSWMA on land owned by Pennsauken. Since acquisition the PCFA has continued to operate the Landfill for disposal of bypass waste, residue from the operation of the Resource Recovery Facility, and the disposal of construction and demolition waste.

There are long-standing claims regarding the remediation of the contamination of the Landfill. The PSWMA executed an Administrative Consent Order ("ACO") with the New Jersey Department of Environmental Protection in December 1988. The ACO obligated the PSWMA to remediate contamination caused by the Landfill. The PCFA assumed the remediation obligations of the PSWMA pursuant to the AROTA. The PCFA, PSWMA and Pennsauken were plaintiffs in ongoing litigation seeking the recovery of costs associated with remediation necessary pursuant to the ACO. Counterclaims were made against Pennsauken. Pennsauken was represented by counsel for one of its insurance carriers. Trial in this litigation commenced on January 20, 2009. By the end of the second day of trial, all claims in the litigation were settled in principle. The PCFA and some defendants continue to review and execute settlement agreements. Pursuant to the settlement agreements, all defendants have been given releases and indemnification protection by the PCFA and Pennsauken. Settlement documents with Ward Sand and Materials Company and James D. Morrissey, Inc. (the "Ward Sand parties") (the prior landfill owner and operator) are in the process of being finalized. In the meantime, the

Pollution Control Financing Authority of Camden County (Cont'd)

Ward Sand parties have satisfied their payment obligations. Pursuant to the ACO, the PCFA is primarily responsible for the liability associated with the contamination at the Landfill either directly as a successor to the PSWMA under the ACO or indirectly through the indemnification provisions of the AROTA. In the event that the litigation settlement proceeds are not sufficient to remediate the contamination at the Landfill, Pennsauken could be potentially responsible pursuant to the indemnification provisions in the various settlement agreements. Additionally, it is possible that the County could be responsible for all or a portion of such liability under the AROTA. To date, \$15,603,370.29 in settlement proceeds have been collected from all of the settling parties. Recent estimates project that the remediation cost to be approximately this amount or less. They are premised on the designed system accomplishing the remediation as presently designed. Design modifications could be necessary. Additionally, it is presently anticipated that the remediation can accomplish the desired goals in approximately 10-30 years. Contingencies could arise which could impact the design of the remediation system or the length of time in which it must be in operation. Therefore, it is impossible to determine at this time what the exact cost of the PCFA's remediation obligations will be. While it is impossible to estimate the likelihood of such an outcome, any such liability of the PCFA and/or the County could have a material adverse impact upon their respective financial conditions. In the event of a dissolution of the PCFA, any existing or potential liabilities of the PCFA would pass to the CCIA.

Note 19: OPEN SPACE, RECREATION, FARMLAND AND HISTORIC PRESERVATION TRUST

On November 3, 1997, pursuant to P.L. 1997, c. 24 (N.J.S.A. 40:12-15.1 et seq.), the voters of Camden County authorized the establishment of the Camden County Open Space, Recreation, Farmland and Historic Preservation Trust Fund effective January 1, 1998, for the purpose of raising revenue for the acquisition of lands and interests in lands for the conservation of farmland and open space. The County proposed to levy a tax not to exceed one cent per one hundred dollars of equalized valuation. On November 8, 2005, the County of Camden proposed to levy an additional one cent per one hundred dollars of equalized valuation. Amounts raised by taxation are apportioned by the County Board of Taxation among the municipalities in accordance with N.J.S.A. 54:4-9 and are assessed, levied and collected in the same manner and at the same time as other County taxes. Future increases in the tax rate or to extend the authorization must be authorized by referendum. All revenue received is accounted for in a Trust Fund dedicated by rider (N.J.S.A. 40A:4-39) for the purposed stated. Interest earned on the investment of these funds is credited to the Camden County Open Space, Recreation, Farmland and Historic Preservation Trust Fund.

Note 20: CHANGE ORDERS

During the year 2021, the County amended contracts by approving the following change orders that resulted in the total amount of change orders executed for these projects to exceed the originally awarded contract price by more than twenty percent (20%):

Bid <u>Number</u>	Project Description
B10-2021	Improvements to Haddonfield-Sorrel House Road (CR 644) from Maple Avenue (CR 537) to NJSH Route 90 Ramp Located in the Township of Pennsauken, Camden County

N.J.A.C. 5:30-11.3 (a) 9 and 10 states that the total number of change orders executed for a particular contract shall not cause the originally awarded contract price to be exceeded by more than twenty percent (20%) unless otherwise authorized, and that if proposed change orders do exceed that twenty percent limitation, no work shall be performed or purchases made until the procedures of N.J.A.C. 5:30-11.9 have been completed.

N.J.A.C. 5:30-11.9 delineates the required procedures for change orders, which exceed the twenty percent (20%) limitation. The County has complied with all provisions of N.J.A.C. 5:30-11.9.

Note 21: CONTINGENCIES

<u>**Grantor Agencies**</u> - Amounts received or receivable from grantor agencies could be subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the County expects such amount, if any, to be immaterial.

Litigation - The County is a defendant in several legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the County, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements **with the exception** of the eventual resolution of the litigation involving the Pollution Control Financing Authority (see Note 18).

Note 22: CONCENTRATIONS

The County depends on financial resources flowing from, or associated with, both the federal government and the State of New Jersey. As a result of this dependency, the County is subject to changes in specific flows of intergovernmental revenues based on modifications to federal and State laws and federal and State appropriations.

Note 23: TAX ABATEMENTS

Municipalities within the County are authorized to enter into property tax abatement agreements for commercial and industrial structures under N.J.S.A. 40A:21-1 (Chapter 441, P.L. 1991) known as the "Five Year Exemption and Abatement Law". Under this law, municipalities may grant property tax abatements for a period of five years from the date of completion of construction for the purpose of encouraging the construction of new commercial and industrial structures. The first calendar year following completion, 0 percent of taxes are due, and each subsequent calendar the percentage of taxes due increases by 20 percent. During the 6th calendar year, 100 percent of taxes are assessed and due. The property owner agrees that the payment in lieu of taxes shall be made to the municipality in quarterly installments on those dates when real estate tax payments are due. Failure to make timely payments shall result in interest being assessed at the highest rate permitted for unpaid taxes and a real property tax lien on the land.

For 2021 the Abstract of Ratables for Camden County indicated 23 of 37 municipalities abated property taxes under this program. The total assessed value abated was \$71,983,060.00. Municipalities also granted various other abatements of which the dollar amount of assessments is not readily available. The County receives 100% of its tax levy from each of the municipalities within the County and does not have any reduction in revenue as a result of these tax abatement programs.

Note 24: SUBSEQUENT EVENTS

Authorization of Debt - Subsequent to December 31, the Board of Commissioners authorized additional bonds and notes as follows:

General Capital: Bonds and Notes:		
Various Improvements for Camden County College	Introduced: February 17, 2022 Adopted: March 17, 2022	\$ 5,590,000.00
Improvement of Various Parks in the County of Camden	Introduced: April 21, 2022 Adopted: May 19, 2022	\$ 15,000,000.00
Repair and Replacement of Certain County Infrastructure Projects	Introduced: April 21, 2022 Adopted: May 19, 2022	\$ 9,500,000.00

Note 24: SUBSEQUENT EVENTS (CONT'D)

COVID-19 - On January 30, 2020, the World Health Organization ("WHO") announced a global health emergency because of a new strain of coronavirus originating in Wuhan, China (the "COVID-19 outbreak") and the risks to the international community as the virus spreads globally beyond its point of origin. In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally.

The full impact of the COVID-19 outbreak continues to evolve as of the date of this report. As such, it is uncertain as to the full magnitude that the pandemic will have on the County's financial condition, liquidity, and future results of operations. Management is actively monitoring the global situation on its financial condition, liquidity, operations, suppliers, industry, and workforce. Given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the County is not able to estimate the effects of the COVID-19 outbreak on its results of operations, financial condition, or liquidity for calendar year 2022.

APPENDIX C

FORM OF BOND COUNSEL OPINION

[Date of Closing]

The Board of Commissioners of the County of Camden, New Jersey

Ladies and Gentlemen:

We have acted as bond counsel to the County of Camden, New Jersey (the "County") in connection with the issuance and sale by the County of its aggregate principal amount of <u>County College Bonds</u>, Series 2023 (the "County College Bonds") and <u>County College Bonds</u> and collectively with the County College Bonds, the "Bonds"). In this capacity, we have examined a certified copy of a record of proceedings of the Board of Commissioners of the County and such other proofs, documents and instruments submitted to us which we deemed pertinent relative to the issuance and sale by the County of the Bonds.

The Bonds are dated, mature (subject to prior redemption) and bear interest upon the terms and conditions stated therein and in the resolution adopted by the County on May 18, 2023 (the "Resolution"). The Bonds are fully registered in form and are issued pursuant to the Local Bond Law, constituting Chapter 2 of Title 40A of the Revised Statutes of New Jersey (the "Local Bond Law"), the Resolution and the ordinances referred to therein, in all respects duly approved and published as required by law. The County College Bonds and a portion of the County College Refunding Bonds in the principal amount of \$ are also authorized pursuant to the provisions of N.J.S.A. 18A:64A-1 et seq., as amended and supplemented, and are entitled to the benefits of the provisions of the County College Bond Act, P.L. 1971, c.12, N.J.S.A. 18A:64A-22.1 et seq., pursuant to which an amount equal to one-half of the principal of and interest on such Bonds will be paid by the State of New Jersey, subject to annual appropriation by the State of New Jersey.

We are of the opinion that such proceedings, proofs, documents and instruments show lawful authority for the issuance and sale of the Bonds pursuant to the Local Bond Law and other applicable statutes, and that the Bonds are valid and legally binding obligations of the County, all the taxable property within the jurisdiction of which is subject to the levy of <u>ad valorem</u> taxes for the ultimate payment of the principal of and interest on said Bonds without limitation as to rate or amount.

We are further of the opinion that based upon existing law, interest on the Bonds is excluded from the gross income of the owners of the Bonds for federal income tax purposes pursuant to Section 103 of the Internal Revenue Code of 1986, as amended (the "Code"), and interest on the Bonds is not an item of tax preference under Section 57 of the Code for purposes of computing alternative minimum tax imposed on individuals. However, interest on the Bonds may be taken into account in determining "adjusted financial statement income" for purposes of computing the alternative minimum tax imposed on certain "applicable corporations" for tax years beginning after December 31, 2022.

We are further of the opinion that under existing law, interest on the Bonds and net gains from the sale of the Bonds are exempt from the tax imposed by the New Jersey Gross Income Tax Act.

The Code imposes certain requirements that must be met on the date of issuance of the Bonds and on a continuing basis subsequent to the issuance of the Bonds in order for interest on the Bonds to be excluded from gross income for federal income tax purposes under Section 103 of the Code. Failure of the County to comply with such requirements may cause interest on the Bonds to lose the exclusion from gross income for federal income tax purposes, retroactive to the date of issuance of the Bonds. The County has made representations in the Tax Certificate, dated as of the date hereof, as to various tax requirements with respect to the Bonds. In addition, the County has covenanted to comply with the provisions of the Code applicable to the Bonds and has covenanted not to take any action or fail to take any action that would cause the interest on the Bonds to lose the exclusion from gross income for federal income tax purposes under Section 103 of the Code or cause interest on the Bonds to be an item of tax preference under Section 57 of the Code. With your permission, we have relied upon the representations made in the Tax Certificate and we have assumed continuing compliance by the County with the above covenants in rendering our federal income tax opinion with respect to the exclusion of interest on the Bonds from gross income for federal income tax purposes and with respect to the treatment of interest on the Bonds for purposes of the alternative minimum tax.

Attention is called to the fact that for purposes of this opinion letter we have not been requested to examine and have not examined any documents or information relating to the County other than the certified copies of the proceedings, proofs, documents and instruments hereinabove referred to, and no opinion is expressed as to any financial or other information, or the adequacy thereof, which has been or may be supplied to any purchaser of the Bonds.

It is to be understood that the rights of the holders of the Bonds and the enforceability thereof may be subject to bankruptcy, insolvency, reorganization, moratorium and other similar laws affecting creditors' rights heretofore or hereafter enacted and that their enforcement may also be subject to the exercise of judicial discretion in appropriate cases.

We have examined an executed County College Bond and an executed County College Refunding Bond and, in our opinion, the forms of said Bonds and their execution are regular and proper.

The opinions expressed herein are based upon the laws and judicial decisions of the State of New Jersey and the federal laws and judicial decisions of the United States as of the date hereof and are subject to any amendment, repeal or other modification of the applicable laws or judicial decisions that served as the basis for our opinions, or laws or judicial decisions hereafter enacted or rendered. Our engagement by the County with respect to the opinions expressed herein does not require, and shall not be construed to constitute, a continuing obligation on our part to notify or otherwise inform the addressee hereof of the amendment, repeal or other modification of the applicable laws or judicial decisions that served as the basis for this opinion letter or of laws or judicial decisions hereafter enacted or rendered which impact on this opinion letter.

This opinion letter is rendered to you in connection with the above described transaction. This opinion letter may not be relied upon by you for any other purpose, or relied upon by, or furnished to, any other person, firm or corporation without our prior written consent. This is only an opinion letter and not a warranty or guaranty of the matters discussed herein.

Very truly yours,

APPENDIX D

FORM OF CONTINUING DISCLOSURE CERTIFICATE

CONTINUING DISCLOSURE CERTIFICATE

THIS CONTINUING DISCLOSURE CERTIFICATE (the "Certificate") is made as of June 28, 2023 by the County of Camden, a political subdivision duly organized under the laws of the State of New Jersey (the "Issuer").

$\underline{W} \underline{I} \underline{T} \underline{N} \underline{E} \underline{S} \underline{S} \underline{E} \underline{T} \underline{H}$:

WHEREAS, the Issuer is issuing its County College Bonds, Series 2023 dated June 28, 2023 in the principal amount of \$_____ and its County College Refunding Bonds, Series 2023 dated June 28, 2023 in the principal amount of \$_____ (collectively, the "Bonds") on the date hereof; and

WHEREAS, the Bonds are being issued pursuant to various bond ordinances adopted by the Issuer and a resolution adopted by the Issuer on May 18, 2023; and

WHEREAS, the Securities and Exchange Commission (the "SEC") pursuant to the Securities Exchange Act of 1934, as amended and supplemented (codified on the date hereof at 15 U.S.C. 77 et seq.) (the "Securities Exchange Act") has adopted amendments to its Rule 15c2-12 (codified at 17 C.F.R. §240.15c2-12) ("Rule 15c2-12") effective July 3, 1995 which generally prohibit a broker, dealer, or municipal securities dealer from purchasing or selling municipal securities, such as the Bonds, unless such broker, dealer or municipal securities dealer has reasonably determined that an issuer of municipal securities or an obligated person has undertaken in a written agreement or contract for the benefit of holders of such securities to provide certain annual financial information and material event notices to the MSRB (as defined herein); and

WHEREAS, the Issuer represented in its Notice of Sale for the Bonds dated ______, 2023 (the "Notice of Sale") that it would deliver on the closing date for the Bonds a "Continuing Disclosure Certificate" pursuant to which the Issuer will agree to provide at the times and to the persons described in Rule 15c2-12 the annual financial information and material event notices pursuant to Rule 15c2-12; and

WHEREAS, on _____ 2023, the Issuer accepted the bid of _____ as the underwriter (the "Participating Underwriter") for the purchase of the Bonds; and

WHEREAS, the execution and delivery of this Certificate has been duly authorized by the Issuer and all conditions, acts and things necessary and required to exist, to have happened, or to have been performed precedent to and in the execution and delivery of this Certificate, do exist, have happened and have been performed in regular form, time and manner; and

WHEREAS, the Issuer is executing this Certificate for the benefit of the Holders of the Bonds.

NOW, THEREFORE, for and in consideration of the premises and of the mutual representations, covenants and agreements herein set forth, the Issuer, its successors and assigns, do mutually promise, covenant and agree as follows:

ARTICLE I

DEFINITIONS

Section 1.1 <u>Terms Defined in Recitals</u>. The following terms shall have the meanings set forth in the recitals hereto:

Bonds	Participating Underwriter
Certificate	Rule 15c2-12
Issuer	SEC
Notice of Sale	Securities Exchange Act

Section 1.2 <u>Additional Definitions</u>. The following additional terms shall have the meanings specified below:

"Annual Report" means Financial Statements and Operating Data provided at least annually.

"Business Day" means any day other than (a) a Saturday or Sunday, (b) a day on which commercial banks in New York City, New York or in the City of Camden, New Jersey are authorized or required by law to close or (c) a day on which the New York Stock Exchange is closed.

"Disclosure Event" means any event described in subsection 2.1(d) of this Certificate.

"Disclosure Event Notice" means the notice to the MSRB as provided in subsection 2.4(a) of this Certificate.

"Disclosure Representative" means the Chief Financial Officer of the Issuer or his or her designee, or such other officer or employee as the Issuer shall designate from time to time.

"Dissemination Agent" means an entity acting in such capacity under this Certificate or any other successor entity designated in writing by the Issuer and which has filed with the Issuer a written acceptance of such designation.

"EMMA" means Electronic Municipal Market Access facility for municipal securities disclosure of the MSRB.

"Final Official Statement" means the final Official Statement of the Issuer dated June __, 2023 pertaining to the Bonds.

"Financial Obligation" has the meaning set forth in Section 2.1(d)(xv) of this Certificate.

"Financial Statements" means the audited financial statements of the Issuer for each Fiscal Year, of the type included in Appendix B to the Final Official Statement.

"Fiscal Year" means the fiscal year of the Issuer as determined by the Issuer from time to time. As of the date of this Certificate, the Fiscal Year of the Issuer begins on January 1 and closes on December 31 of each calendar year.

"GAAS" means generally accepted auditing standards as in effect from time to time in the United States of America, consistently applied, as modified by governmental accounting standards and mandated State statutory principles applicable to the Issuer as may be in effect from time to time.

"Holder" or any similar term means the registered holders and beneficial owners of the Bonds.

"MSRB" means the Municipal Securities Rulemaking Board.

"Operating Data" means the financial and statistical information of the Issuer of the type included in Appendix A to the Final Official Statement under the headings "COUNTY FINANCIAL OPERATIONS," "REVENUE SOURCES," "TAX INFORMATION" and "COUNTY DEBT INFORMATION."

"Prescribed Form" means such electronic format accompanied by such identifying information as shall be prescribed by the MSRB and which shall be in effect on the date of filing of such information.

"State" means the State of New Jersey.

Section 1.3 <u>Interpretation</u>. Words of masculine gender include correlative words of the feminine and neuter genders. Unless the context shall otherwise indicate, words importing the singular include the plural and vice versa, and words importing persons include corporations, associations, partnerships (including limited partnerships), trusts, firms and other legal entities, including public bodies, as well as natural persons. Articles and Sections referred to by number mean the corresponding Articles and Sections of this Certificate. The terms "hereby," "hereof," "hereto," "herein," "hereunder" and any similar terms as used in this Certificate, refer to this Certificate as a whole unless otherwise expressly stated.

As the context shall require, the disjunctive term "or" shall be interpreted conjunctively as required to insure that the Issuer performs any obligations, mentioned in the passage in which such term appears.

The headings of this Certificate are for convenience only and shall not define or limit the provisions hereof.

ARTICLE II

CONTINUING DISCLOSURE COVENANTS AND REPRESENTATIONS

Section 2.1 <u>Continuing Disclosure Covenants of the Issuer</u>. The Issuer agrees that it will provide, or shall cause the Dissemination Agent to provide:

(a) Not later than 270 days after the end of the Issuer's Fiscal Year (currently ending on December 31), commencing with the Fiscal Year of the Issuer ending December 31, 2023, an Annual Report in Prescribed Form in accordance with EMMA to the MSRB;

(b) Not later than fifteen (15) days prior to the date of each year specified in subsection 2.1(a), a copy of the Annual Report to the Dissemination Agent, if the Issuer has appointed or engaged a Dissemination Agent;

(c) If not submitted as part of the Annual Report, then when and if available, in Prescribed Form in accordance with EMMA to the MSRB, audited financial statements for the Issuer; provided that unaudited Financial Statements for the Issuer in Prescribed Form shall be submitted in accordance with EMMA as part of the Annual Report to the MSRB if audited Financial Statements are not then available;

(d) Within ten (10) days of the occurrence of any of the following events, to the MSRB and in Prescribed Form, notice of any of the following events with respect to the Bonds (each, a "Disclosure Event"):

- (i) Principal and interest payment delinquencies;
- (ii) Non-payment related defaults, if material;

(iii) Unscheduled draws on the debt service reserve fund reflecting financial difficulties;

(iv) Unscheduled draws on credit enhancements reflecting financial difficulties;

(v) Substitution of credit or liquidity providers, or their failure to perform;

(vi) Adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the Bonds or other material events affecting the tax-exempt status of the Bonds;

(vii) Modifications to rights of Holders of the Bonds, if material;

- (viii) Calls, if material, and tender offers;
- (ix) Defeasances;
- (x) Release, substitution, or sale of property securing repayment of the Bonds,

if material;

(xi) Rating changes;

(xii) Bankruptcy, insolvency, receivership or similar events of the Issuer, which shall be considered to occur when any of the following occur: the appointment of a receiver, fiscal agent or similar officer for the Issuer in a proceeding under the U.S. Bankruptcy Code or in any other proceeding under State or Federal law in which a court or governmental authority has assumed jurisdiction over substantially all of the assets or business of the Issuer, or if such jurisdiction has been assumed by leaving the existing governing body and officials or officers in possession but subject to the supervision and orders of a court or governmental authority, or the entry of an order confirming a plan of reorganization, arrangement or liquidation by a court or governmental authority having supervision or jurisdiction over substantially all of the assets or business of the Issuer;

(xiii) The consummation of a merger, consolidation, or acquisition involving the Issuer or the sale of all or substantially all of the assets of the Issuer, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material;

(xiv) Appointment of a successor or additional trustee or the change of name of a trustee, if material;

(xv) Incurrence by the Issuer of a (A) debt obligation, (B) derivative instrument entered into in connection with, or pledged as security or a source of payment for, an existing or planned debt obligation, or (C) a guarantee of (A) or (B), excluding municipal securities (as defined in the Securities Exchange Act) as to which a final official statement (as defined in the Rule 15c2-12) has been provided to the MSRB consistent with the Rule 15c2-12 (each, a "Financial Obligation"), if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a Financial Obligation of the Issuer, any of which affect security holders, if material; and

(xvi) Default, event of acceleration, termination event, modification of terms, or other similar events under the terms of a Financial Obligation of the Issuer, any of which reflect financial difficulties.

(e) In a timely manner, to the MSRB in accordance with EMMA and in Prescribed Form, notice of a failure by the Issuer to provide the Annual Report within the period described in subsections 2.1(a) and 2.1(b) hereof.

Section 2.2 <u>Continuing Disclosure Representations</u>. The Issuer represents and warrants that:

(a) Financial Statements shall be prepared according to the audit requirements prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey and Government Auditing standards issued by the Comptroller General of the United States.

(b) Financial Statements prepared annually shall be audited by Bowman & Company LLP or another independent certified public accountant in accordance with GAAS.

Section 2.3 Form of Annual Report.

(a) The Annual Report may be submitted as a single document or as separate documents comprising a package.

(b) Any or all of the items which must be included in the Annual Report may be incorporated by reference from other information which is available to the public through EMMA or which has been filed with the SEC. The Issuer shall clearly identify each such other document so incorporated by reference.

(c) The Financial Statements of the Issuer, if any, may be submitted separately from the balance of the Annual Report.

Section 2.4 <u>Responsibilities and Duties of the Issuer or the Dissemination Agent.</u>

(a) If the Issuer or the Dissemination Agent (if one has been appointed or engaged by the Issuer) has determined it necessary to report the occurrence of a Disclosure Event, the Issuer or Dissemination Agent (if one has been appointed or engaged by the Issuer) shall file a notice of such occurrence in the Prescribed Form and in accordance with EMMA with the MSRB (the "Disclosure Event Notice") provided by the Issuer.

(b) The Issuer and/or the Dissemination Agent (if one has been appointed or engaged by the Issuer) shall file a written report with the Issuer certifying that the Annual Report has been provided pursuant to this Certificate, stating the date it was provided in accordance with EMMA to the MSRB.

Section 2.5 <u>Responsibilities, Duties, Immunities and Liabilities of the Dissemination</u> <u>Agent.</u>

(a) The Issuer may, from time to time, appoint or engage a Dissemination Agent to assist it in carrying out its obligations under this Certificate, and may discharge any such Dissemination Agent, with or without appointing a successor Dissemination Agent. If at any

time there is not any other designated Dissemination Agent, the Issuer shall be the Dissemination Agent.

(b) The Dissemination Agent shall have only such duties as are specifically set forth in this Certificate, and the Issuer agrees to indemnify and save the Dissemination Agent, its officers, directors, employees and agents harmless against any loss, expense and liability which it may incur arising out of or in the exercise or performance of its powers and duties hereunder, including the costs and expenses (including attorney fees) of defending against any claim of liability, but excluding liabilities due to the Dissemination Agent's negligence or willful misconduct. The obligations of the Issuer under this subsection shall survive resignation or removal of the Dissemination Agent and payment of the Bonds.

(c) The Dissemination Agent, or any successor thereto, may at any time resign and be discharged of its duties and obligations hereunder by giving not less than thirty (30) days written notice to the Issuer. Such resignation shall take effect on the date specified in such notice.

ARTICLE III

REMEDIES

Section 3.1 <u>Remedies</u>.

(a) Any Holder, for the equal benefit and protection of all Holders similarly situated, may take whatever action at law or in equity against the Issuer and any of the officers, agents and employees of the Issuer which is necessary or desirable to enforce the specific performance and observance of any obligation, agreement or covenant of the Issuer under this Certificate and may compel the Issuer or any such officers, agents or employees, except for the Dissemination Agent, to perform and carry out their duties under this Certificate; provided, that no person or entity shall be entitled to recover monetary damages hereunder under any circumstances.

(b) In case any Holder shall have proceeded to enforce its rights under this Certificate and such proceedings shall have been discontinued or abandoned for any reason or shall have been determined adversely to any Holder, then and in every such case the Issuer and any Holder shall be restored respectively to their several positions and rights hereunder, and all rights, remedies and powers of the Issuer and any Holder shall continue as though no such proceeding had been taken.

(c) A default under this Certificate shall not be deemed a default under the Bonds, and the sole remedy under this Certificate in the event of any failure or refusal by the Issuer to comply with this Certificate shall be as set forth in subsection 3.1(a) of this Certificate.

ARTICLE IV

MISCELLANEOUS

Section 4.1 <u>Purposes of the Continuing Disclosure Certificate</u>. This Certificate is being executed and delivered by the Issuer for the benefit of the Holders and in order to assist the Participating Underwriter in complying with clause (b)(5) of Rule 15c2-12.

Section 4.2 <u>Additional Information</u>. Nothing in this Certificate shall be deemed to prevent the Issuer from (a) disseminating any other information, using the means of dissemination set forth in this Certificate or any other means of communication, or (b) including any other information in any Annual Report or any Disclosure Event Notice, in addition to that which is required by this Certificate. If the Issuer chooses to include any information in any Annual Report or any Disclosure Event Notice is specifically required by this Certificate, the Issuer shall have no obligation under this Certificate to update such information or include it in any future Annual Report or any future Disclosure Event Notice.

Section 4.3 <u>Notices</u>. All notices required to be given or authorized shall be in writing and shall be sent by registered or certified mail to the County of Camden, New Jersey, 520 Market Street, Camden, New Jersey 08102, Attention: Chief Financial Officer.

Section 4.4 <u>Severability</u>. If any provision of this Certificate shall be held or deemed to be or shall, in fact, be illegal, inoperative or unenforceable, the same shall not affect any other provision or provisions herein contained or render the same invalid, inoperative or unenforceable to any extent whatever.

Section 4.5 <u>Amendments, Changes and Modifications</u>.

(a) Without the consent of any Holders, the Issuer at any time and from time to time may enter into any amendments or modifications to this Certificate for any of the following purposes:

(i) to add to covenants and agreements of the Issuer hereunder for the benefit of the Holders, or to surrender any right or power conferred upon the Issuer by this Certificate;

(ii) to modify the contents, presentation and format of the Annual Report from time to time to conform to changes in accounting or disclosure principles or practices and legal requirements followed by or applicable to the Issuer or to reflect changes in the identity, nature or status of the Issuer or in the business, structure or operations of the Issuer or any mergers, consolidations, acquisitions or dispositions made by or affecting the Issuer; provided that any such modification shall comply with the requirements of Rule 15c2-12 as then in effect at the time of such modification; or

(iii) to cure any ambiguity, to correct or supplement any provision hereof which may be inconsistent with any other provision hereof, or to include any other provisions with respect to matters or questions arising under this Certificate which, in each case, comply with Rule 15c2-12 as then in effect at the time of such modification;

provided, that prior to approving any such amendment or modification, counsel nationally recognized as expert in federal securities law acceptable to the Issuer determines that such amendment or modification does not adversely affect the interests of the Holders of the Bonds in any material respect.

(b) Upon entering into any amendment or modification required or permitted by this Certificate, the Issuer shall deliver, or cause the Dissemination Agent to deliver, in Prescribed Form in accordance with EMMA to the MSRB written notice of any such amendment or modification.

(c) The Issuer shall be entitled to rely exclusively upon an opinion of counsel nationally recognized as expert in federal securities law acceptable to the Issuer to the effect that such amendments or modifications comply with the conditions and provisions of this Section 4.5 and Rule 15c2-12.

Section 4.6 <u>Amendments Required by Rule 15c2-12</u>. The Issuer recognizes that the provisions of this Certificate are intended to enable the Participating Underwriter to comply with Rule 15c2-12. If, as a result of a change in Rule 15c2-12 or in the interpretation thereof, a change in this Certificate shall be permitted or necessary to assure continued compliance with Rule 15c2-12 and upon delivery by the Participating Underwriter of an opinion of counsel nationally recognized as expert in federal securities law acceptable to the Issuer to the effect that such amendments shall be permitted or necessary to assure continued compliance with Rule 15c2-12 as so amended or interpreted, then the Issuer shall amend this Certificate to comply with and be bound by any such amendment to this Certificate to the extent necessary or desirable to assure compliance with the provisions of Rule 15c2-12 and provide the written notice of such amendment as required by subsection 4.5(b) hereof.

Section 4.7 <u>Governing Law</u>. This Certificate shall be governed exclusively by and construed in accordance with the applicable laws of the State of New Jersey and the applicable federal laws of the United States of America.

Section 4.8 <u>Termination of Issuer's Continuing Disclosure Obligations</u>. The continuing obligation of the Issuer under Section 2.1 hereof to provide the Annual Report and any Disclosure Event Notice with respect to the Bonds and to comply with the other requirements of said Section as they relate to the Bonds shall terminate if and when either (a) the Bonds are no longer Outstanding or (b) the Issuer no longer remains an "obligated person" (as defined in Rule $15c_{2}-12(f)(10)$) with respect to the Bonds.

Section 4.9 <u>Binding Effect</u>. This Certificate shall inure to the benefit of and shall be binding upon the Issuer and its successors and assigns.

IN WITNESS WHEREOF, THE COUNTY OF CAMDEN has caused this Certificate to be executed in its name and its corporate seal to be hereunto affixed and attested by their duly authorized officers, all as of the date first above written.

[SEAL]

ATTEST:

COUNTY OF CAMDEN, NEW JERSEY

By:__

Clerk of the Board of County Commissioners Director of the Board of County Commissioners